



IHI TECHNOLOGY TRANSFER

AT

AVONDALE SHIPYARDS, INC.

UNDER THE

NATIONAL SHIPBUILDING RESEARCH PROGRAM

Transportation Research Institute

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DESIGN ENGINEERING FOR ZONE OUTFITTING 70679 AVONDALE SHIPYARDS, INC.

<u>AGENDA</u>

First Day - July 21, 1982	
07:30 - 08:-00 08:00 - 08:30	Coffee Overview and Background
08:30 - 09:15	0. Gatlin Engineering Introduction
09:15 - 10:00	T. Doussan Pre:Contract Effort and Key Plans
10:00 - 10:15 10:15 - 10:45	A. Nierenberg Coffee Design Section (Key Plans) D. Niolet
10:45 - 11:45	Hull Section (Yard Plans)
11:45 - 13:00 13:00 - 13:15	W. Seibert Lunch Mechanical Design Section. A. Nierenberg
13:15 - 14:30	Piping and HVAC Section
14:30 - 15:00	S. Caronna Outfitting Section.
15:00 - 15:30	W. Calvin Electrical Section
15:30 - 15:45 15:45 - 16:15	D. Mouney Coffee Engrg. planning & Scheduling Section J. Busch
16:15-16:45	Questions/Discussion
Second Day - July 22, 1982	
08:00 - 08:30 08:30 - 09:00	Coffee Production Planning Interface
09:00 - 09 :30	C. Starkenburg Mold Loft Interface
09:30 - 10:00	B. Pourciau Material Control Interface
10:00 - 10:15 10:15 - 11:00	D. Decedue Coffee Accuracy Control Interface
11:00 - 11:45 11:45 - 13:00 13:00 -	J. Taylor Questions/Discussion Lunch Shipyard Tour

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

BACK GROUND AND INTRODUCTION

Prepared by: O. H. GATLIN

DESIGN ENGINEERING FOR ZONE OUTFITTING BACKGROUND AND INTRODUCTION

I. INTRODUCTION

MarAd, over the past several years, sponsored a series of studies on the level of technology. In fiscal year 1980, MarAd and Avondale cooperated on a "Technical Evaluation of Avondale's Production Operations and Organization, the Development of a Long Range Facilities Plan, and the Integration of Both," under Contract No. MA-80-DOC-01017. The technical evaluation of Avondale's Production Operations and Organization was performed by Ishikawajima-Harima Heavy Industries (IHI). In this study, Avondale concluded that they could significantly improve their productivity by using the IHI technology. But, there are so many areas that could be affected - many of which are outside the shipyard control - that Avondale could not implement all of the recommended changes at one time.

In order to improve productivity the most with the least amount of disruption, Avondale proposed to implement four of the IHI systems recommended in the Technical Evaluation. They are:

- Accuracy Control
- Production Planning
- Computer Application
- Design Engineering for Zone Outfitting with Procurement Specifications.

This effort was to be a demonstration intended not only for the benefit of Avondale, but of all U.S. shippards. Avondale was required to work closely with MarAd and the U.S. shipbuilding community to insure adequate dissemination of all information.

II. OBJECTIVES

The objectives were to decrease the time between the contract date and ship delivery and to increase productivity and reduce cost.

The following specific objectives arose out of the Technology Evaluation:

- implement the IHI system of accuracy control at Avondale;
- implement the IHI system of production planning at Avondale;
- implement the IHI system of computer application at Avondale;
- implement the IHI system of design engineering with procurement specifications at Avondale.

Each of the four systems were broad and extensive. In order to implement the systems, the following action was taken:

- A) We selected the specific elements within each of the four systems which realize the most significant improvement in productivity with the least amount of disruption during the integration period.
- B) We determined to what extent the selected elements must be tailored for adoption for Avondale and for use as an Americanized version of Japanese technology.
- C) We determined what elements of the four systems are measurable and that a comparison can be made between the method previously being used and the method finally adopted.

We will tell you the organization adjustment problems encountered and how they were overcome.

The subject of this seminar is Design Engineering for Zone Outfitting. An agenda of the seminar is included in the handbook. For future planning purposes, all the seminars we plan to hold are scheduled as follows:

- Production Planning & Scheduling May 18-19, 1982 (Complete)
- Design **Engineering** for Zone Outfitting July 21-22, 1982
- Production Control Lofting, Accuracy Control & Line Heating - November 3-4, 1982

Each seminar is organized to cover in-depth the primary subject. Additionally, we will present the influence or interface and effects of Design **Engineering** for Outfitting to the other departments or subject areas.

This may not be the best approach; however, we feel it is suitable to demonstrate that implementing this technology requires that all departments of a company must work as a team and re-align their thinking in order to succeed.

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

ENGINEERING INTRODUCTION

DESIGN ENGINEERING FOR ZONE OUTFITTING ENGINEERING INTRODUCTION

I am pleased to say that Avondale Engineering has successfully met the challenges posed by zone outfitting technology. We hope today to give you some idea of the scope of the challenge presented to Avondale Engineering by zone outfitting and the changes that resulted from our efforts to implement this new technology.

I will provide a bit of a background as to some of the basic concepts of zone outfitting technology. My presentation will be followed by that of our Assistant Chief Engineer, Alan Nierenberg, who will speak on Pre-Contract Effort and Key Plans. Then, each of our section leaders or their representative will speak about the particular experiences encountered in the implementation of zone outfitting for their section.

The apparent benefits of zone outfitting as practiced by Japanese shipbuilders, and IHI in particular, are shorter production times and less cost. In fact, the productivity improvements over the U.S. yards are so great that the first impulse is to produce a carbon copy of their system. Their system in its entirety, however, includes facets over which a single U.S. shipbuilder, or even a group of shipbuilders, has little or no control. Such facets even reach into the sociological and cultural make-up of Japanese versus American society - for example, the relationship of employee and employer which produces very little mobility of employees. We found that the average length of service of an IHI Shipyard Engineering employee was about 18 years, whereas at Avondale it is about 8 An employee in Japan is considered unreliable if he changes employers, except in rare instances. Another aspect of the Japanese system that cannot be readily reproduced in this country is their extensive use of industry standards Avondale's approach, then, was to study the underlying concepts of the IHI zone outfitting technology and to select those concepts that could be applied or could be modified and applied to our particular environment at Avondale.

Up until a few years ago, Engineering at Avondale followed what I will call the "Conventional System Approach." All drawings were developed to describe a single system or entity such as: the Main Deck, Transverse Bulkheads, Bilge and Ballast System, the Fire Main System, etc. A drawing seldomed mixed components within a craft and rarely mixed crafts on the same drawing. This systems approach was adequate for the production philosophy where, basically, the ship was built in sections and these sections were assembled into a

complete hull before most of the outfitting material was install Outfitting material in this context refers to all the components other than basic steelwork. Production ship scheduling was, therefore, steel-work oriented. Piping and other outfit materia were generally added only after the hull was complete, except in cases where the outfit material had to be installed as productio progressed. This system approach was underscored because Engineering's development of outfit drawings always lagged substantially behind the hull development.

Avondale's application of zone outfitting technology essentially requires that all aspects of the ship be developed concurrently. The focus of Engineering is on Production and productivity. The general intent is that the ship be built in sections called "uni and that these units be outfitted as they are being built. You find as the seminar progresses that units are further divided in "sub-units" and then "partial sub-units."

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Following are the definitions of some terms you will be hearing lot of today:

A "unit" is a structural portion of the ship. Its dimensions are generally limited by its weight when outfitted. It may be a portion of the double bottom, a piece of side shell, or part of an engineroom flat.

A "block" is an assembly of two or more units.

A "Package" or "Package Unit" is an assembly of outfit material and/or components. An example may be a pump package which would consist of a pump or pumps and the associated strainers, filters, foundations, piping, gratings, walkways, ladders, electrical controllers, instrumentation, etc. It is generally a complete assembly of all components occupying a particular space on the ship. It may even contain components not related to the assembly by function but related to it by location - such as a salt water line passing through the foundation for a fuel oil package. Since it is in that location, it would be part of the package. The aim is that once that package is landed in place, a minimum of additional work will have to be done in that location to place the systems in operation. Package Units may be landed on unit, on block, or on board, depending on weight considerations and the hull erection sequence.

The driving force in zone outfitting technology is the installat of components at the times and under the conditions that produce lowest overall costs. This sounds very simple. As we progress,

will see that "times" also mean "places" or "locations, " and "conditions" also mean construction status, worker environment, and the end use of the component. This challenge demands very close planning and coordination among the Engineering disciplines and between Engineering and Production. All must clearly understand exactly what is going to be accomplished and how and by whom it will be carried out.

Zone outfitting actually could be applied even if the engineering drawings were prepared using the conventional system approach. This approach would require a set of completed system drawings prior to the start of construction and a staff of production Engineers to sort out what should be installed at the different stages of construction. This would not be very cost effective, since the systems would probably not have been detailed to suit this approach, plus a lot of time would be involved keeping track of each component. To gain the maximum advantage, the construction drawings must be subdivided and developed in accordance with the Production Plan for fabricating and outfitting each unit.

Each drawing must contain only that information necessary to do the desired job at the planned time. The designer must also consider the physical progress of the surrounding area at the time of Previous dimensioning techniques of distance above installation. baseline and distance off centerline cannot be used in installing a component, say a pipe run, in a unit that does not contain the centerline or baseline. Dimensioning, therefore, must refer to a fixed point in the unit being worked. It is very important that the drawings reflect the agreed upon construction sequence, since they also control the flow of material. Portions of piping systems, manholes, ladders, reach rods, wireway hangers, etc. may require installation as a particular unit is being constructed, maybe before the unit is complete or before it is painted. The drawing reflects this by specifying when the material or component is installed. This specification is called a pallet code. Each piece of material is pallet coded. The Material Control Section of Production uses the pallet code information to assemble all material to be installed at a particular time and routes it to the exact location for The importance of the pallet code cannot be installation. over emphasized, since it controls the flow of material. outfitting, the flow of material basically controls the cost of the GRAPH IN-1 is an example of the Pallet Code System used at Avondale.

The pallet code is basically an eight-character designation. The first two characters represent a craft labor cost code. The middle three characters specify the unit number for material to be installed on unit, or the zone for material to be installed on board. The sixth and seventh characters are the pallet serial number. The last character in the code indicates the stage of

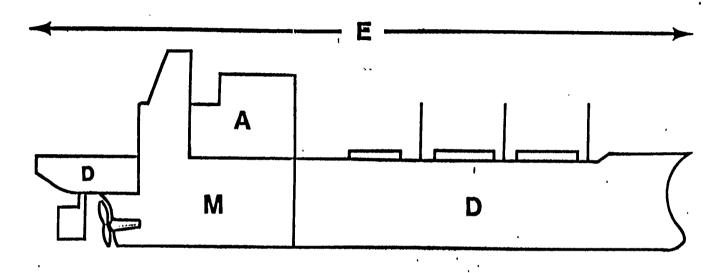
construction at which time the material will be installed. To assist Production in the control of material, each drawing on the page has a tabulation of the pallet codes contained on the drawing. GRAPH IN-2 is an example of this tabulation.

**Some reassignment of work in the Engineering Sections was necessary to better equip the Avondale Engineering Department to accomplish zone outfitting; however, there was no major reorganization. The most, significant organizational change was to establish the Package Unit Group in the Mechanical Engineering Section. This group develops complete machinery package units for the machinery space. They detail the equipment foundations, gratings. and handrails, as well as the piping, instrumentation, etc. More will be said about this later in the day. IHI consultlants had recommended to Avondale management an engineering organization similar to theirs. GRAPH IN-3 shows the basic engineeing organization utilized by IHI. It consists of four Engineering Groups: Deck, Machinery, Accommodation, and Electric. Such a change was not considered necessary at Avondale, in addition to not being best suited for our present distribution of talents. Functionally, however, our current organization embodies some of these concepts. Examples are as follows:

- The newly established Package Unit Group handles all aspects of the Package Unit design.
- Our Outfitting Section essentially controls the arrangement and routing of all systems in the accommodation areas.
- The Mechanical Section controls the routing of all systems in the machinery space.
- The Hull Section still handles the steel superstructure and machinery space structure, except for the Package Unit foundations and support structure which is handled by the Package Unit Group.
- The output of the Hull Section is the Yard Plans which are used by the Mold Loft to produce the working drawings. .

These procedures are very similar to the IHI concept.

Regardless of the organization or how it is constructed, the most necessary ingredient is effective communication. Good communication 'is important, not only among Engineering personnel but also between the Engineering and Production organizations. With the proper level "of discussions involving the working groups of Engineering and Production, the methods and details of the construction can be discussed ahead of time and reflected in the construction drawings. The personnel supervising the preparation of the drawings must be



D - Deck

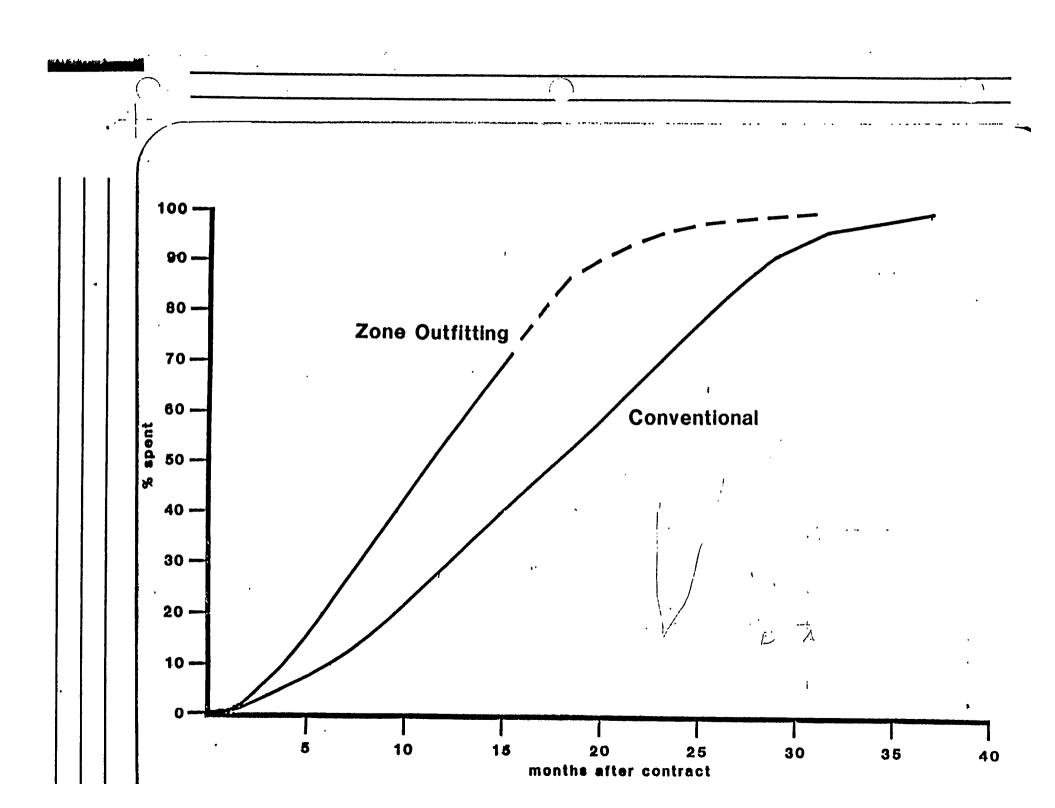
M - Machinery

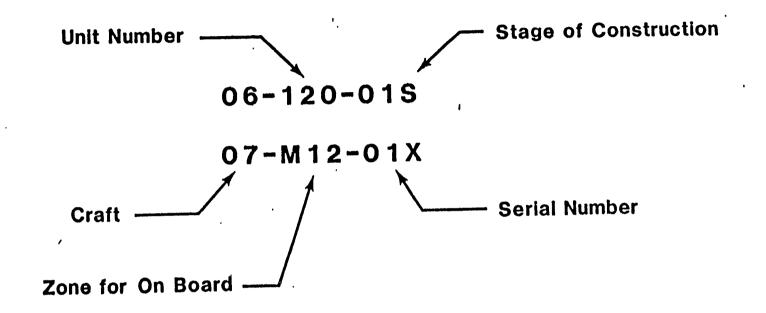
A - Accommodations

E - Electrical

I H I Organization

IN-3





Example of Pallet Codes

IN-1

THIS DRAWING CONTAINS MATERIAL WITH THE FOLLOWING PALLET CODES

PALLET CODE	DESCRIPTION
S	DURING SUB ASSEMBLYON UNIT
U	BEFORE TURNING DURING MN ASSYON UNIT
T	AFTER TURNING — PRIOR TO PAINTON UNIT
V	AFTER PAINT — PRIOR TO ERECTIONON UNIT
J	AFTER JOINING W/OTHER UNITS — PRIOR TO ERECTIONON BLOCK
Х	BEFORE CLOSING INON BOARD
Υ	EASY ACCESS OR ON OPEN DECKON BOARD
Z	FINAL OUTFITTING, PILFERABLES, SPARE PARTS, LOOSE ITEMS, ETCON BOARD
1 R	MATERIAL TO BE ROUTED TO RACK ASSEMBLY AREA
1P ·	MATERIAL TO BE ROUTED TO PACKAGE UNIT SHOP
1	MATERIAL TO BE ROUTED TO PIPE SHOP
2	MATERIAL TO BE ROUTED TO FRP PIPE FABRICATION AREA

aware of how the work will be accomplished. They can then insure that the engineering drawing is of the greatest assistance to Production.

Zone outfitting technology has not only required a change in the manner in which information is presented to Production, it has also changed the amount of information supplied. Engineering is much more deeply involved in the methods and sequence of construction, since this rationale must be reflected in the drawings. The control of material must also be reflected in the drawings. In addition, certain work previously left for field accomplishment is now reflected on the drawings. An example is the detailing of small pipe 3/4" to 2", which was previously field run.

The preparing of drawings on a unit basis has greatly increased the number of drawings. The total amount of information supplied is greater because of the added scope, but by no means is it in the same ratio as the increased number of drawings. Each drawing covers a smaller portion of the ship, as compared to the conventional There are only a few very long "H" size drawings. Most of the drawings are of the booklet type. If we were to count the number of drawings in the plan schedules for two similar ships at Avondale, the zone outfitted ship would have about twice as many drawings. The major reason for this is in the method of presenting the piping work. There are about three times as many piping plans for the zone-outfitted ship. This is because a piping arrangement drawing which may apply to two units is accompanied by two pipe detail drawings and two lists of materials, one each for each unit. Previously, the arrangement drawing would have included more units and would be accomplished by only one pipe detail booklet and one list of material. This is necessary, since the pipe is fabricated by unit, then stored by pallet code to await installation. The list of material must be by unit to suit the pipe fabrication sequence.

Under the conventional system approach, a particular drawing had a Production required date based on when Production intended to start work on that system. Production work on the entire system may have spanned a considerable length of timne. Under zone outfitting, the same amount of production work will be portrayed on many drawings. Each drawing, however, has a much more critical issue date since work on that portion of the system is closely knit into the pre-outfitting plan. This means that Engineering must very effectively plan the start, the progress, and the issue of all drawings and the support activities necessary to provide the information needed for developing these drawings. The Engineering Planning and Scheduling Section has been expanded to effectively handle this task, and a detailed description of its operation is scheduled for later today.

The use of zone outfitting at Avondale, thus far, has increased the scope of the Engineering job and consequently the engineering costs. However, it is expected that this increase will be more than offset by savings in manhours and time in Production. This first use of zone outfitting in Engineering involved a considerable learning period. Many operational procedures were established only through pains-taking investigation and some trial and error. These costs will not be repetitive. The next zone outfitting engineering job will benefit greatly from our experience here. As we improve these methods and as all concerned become more familiar with the system, we expect that less information will be required from Engineering. It is also intended that many of the methods and details developed for this first job will become a standard on future jobs, thus reducing the engineering costs. It is anticipated that, as methods are standardized and improved over several jobs, the engineering costs may actually become equal to those under conventional methods. The savings in Production will also improve as their techniques are further refined.

The most severe impact on Engineering for zone outfitting has been the schedule requirements for issuing drawings. These requirements demanded quick resolution of problem ares, prompt and complete response from vendors for resolving interfaces and very close coordination among the Engineering disciplines and between Engineering and Production Planning. Many new approaches, both in fabrication and in presentation of engineering information, had to be resolved with the production crafts during the development of the drawings. Much of this will not be necessary on future jobs. These demands were met by a proper concentration of engineering talent on the job from its very beginning.

CRAPH IN-4 shows the percentage of spending against time for a current zone-outfitted job compared to a composite curve of several previous jobs. Please note the steep slope of the current job about 5.3% a month as compared to about 3.8% a month on previous jobs. This means that at keel laying the engineering is about six to seven months ahead of where it would have been following the previous system.

The most challenging aspect of zone outfitting for Engineering is the start of the engineering effort. The manning build-up period must be short. Once the necessary manning to meet the schedule is reached, it must be maintained as necessary and the progress monitored closely. Of course, we all know that manning alone is not the total answer. Productivity has to be achieved. False starts and reverses must be avoided. Manning cannot want for direction, information, or decisions. The most important pre-requisite to a good start is a complete, correct, and well defined contract package.

Mr. Nierenberg will speak to this subject.

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

PRE-CONTRACT EFFORT AND KEY PLANS

DESIGN ENGINEERING FOR ZONE OUTFITTING PRE-CONTRACT EFFORT AND KEY PLANS

I. PRE-CONTRACT EFFORT

The concept of a pre-contract effort in unit and zone outfitting methods of shipbuilding is perhaps the ultimate recognition of the many differences between Japanese and U.S. shipbuilding philosophies and working environments and an attempt to overcome these differences to provide the necessary information to implement this technology.

The majority of commercial ship contracts in Japan rely heavily upon previous ship designs, industry standardization and gradual implementation of new technology, thereby resulting in a well defined ship design at time of contract. In contrast to this, the U.S. shipbuilding market offers only a limited number of new construction opportunitites for widely varying types of vessels, each of which generally incorporate quantum jumps in technology over previous designs, making the effective use of previous design details limited at best. The method of ship contracting in the U.S., the issue of design responsibility between shipowner and shipbuilder, and the role of independent naval architecture firms all contribute to uncertainty in many key aspects of a ship design during the proposal and contract negotiation stage.

These uncertainties in a basic vessel design generally have two (2) pronounced implications to the shipyard. The first issue is a scaricity of complete and workable details of the ship design which makes the preparation of accurate cost estimates risky. The second major issue, although not totally independent of the first, is the lack of sufficient technical information at the time of contract to enable rapid engineering development to proceed as necessary to accomplish the goals of unit and zone outfitting.

At this time, is is extremely important to recognize the overall scheduling concept associated with unit and zone outfitting to understand the combined impact on the engineering scheduling effort. Firstly, it is expected that the total construction period from keel laying to delivery for a unit outfitted ship, as compared to a conventionally constructed vessel of comparable configuration, will be significantly reduced enabling the shipyard to offer a quicker delivery with the vessel cost less subject to added escalation. This savings in time is generally applied to the total contract time with theoretically no impact

on the engineering lead time. However, the system of unit outfitting and other production techniques also dictate that a far greater stage of overall work completion be achieved at time of keel laying, necessitating the start of pre-fabrication several months further in advance of the keel laying date than in conventional construction methods, resulting in a shortened engineering lead time. The unit outfitting methodology also requires that a far greater level of engineering be complete at the start of pre-fabrication such that all possible work is accomplished on-unit.

We have adopted the phrase, "engineering essentially complete" to illustrate our overall scheduling goal at time of pre-fabrication. Typically, we have seen the percentage of total engineering manhours spent at time of pre-fabrication increase from approximately 50% in a conventional construction system to approaching 75% in a fully unit outfitted concept.

Additionally, in order to support unit outfitting requirements, the quantity of engineering information required has grown substantially, adding to the burden of time. The added levels of engineering for each discipline will be covered throughout this Presentation.

The net effect of the overall vessel scheduling is a far greater level of engineering effort to be accomplished in a far shorter period of time. This fact is clearly illustrated on Graphs No. PC-1 and No. PC-2.

In order to provide the needed engineering response in light of a doubled level of intensity, it is imperative that a precontract level of effort be expended to properly position the engineering disciplines for this tremendous post contract effort. The exact objectives of the pre-contract effort will obviously vary from program to program and will be decided by management in consideration of the business environment at that time.

A prime consideration in the planning of the engineering effort must always take into account that with a level of effort twice that of a conventional contract, every after contract uncertainty, design change, etc. has twice the impact due to the rapid pace at which the engineering and installation details are being developed. It must be remembered that the precontract effort is virtually always funded at the shipbuilder's expense and, therefore, the effort must be well managed and be as productive as possible.

Simply stated, the objectives of the pre-contract effort are to ensure design parameters, contract requirements, construction methods, scheduling and long lead time material needs are all well defined at time of contract such that the intense

engineering effort can begin. As will be discussed later, the engineering effort immediately after contract is considered the "key plan" stage, at which time all facets of the engineering design are to be finalized to enable umimpeded development during the yard plan stage. (See Graph No. PC-3.)

The overall effectiveness of the pre-contract period is largely controlled by the method of ship contracting and the committment of the vessel's owner in participating in this endeavor with the shipyard. In competitive bidding situations, whether for private or government contracts, relatively little dialogue will be possible with the owner, and the shipyard's effort must be adjusted accordingly. On the other hand, negotiated contracts with owners who have in-house technical staffs can result in pre-contract efforts that resolve numerous design details and pave the way for effective design development after contract.

In some respects the listing of pre-contract objectives may seem routine, but the demands of the unit outfitting system require extremely close cooperation among all facets of ship-yard operations and the early involvement of Production Planning in the design effort. As a few examples of the interelationship which exists, consider that in the unit outfitting system a drawing listing cannot even be compiled by Engineering until such time as the hull unit construction arrangement is defined, or the fact that the material need date for the same piece of equipment can vary as follows, depending on construction method:

CONSTRUCTION METHOD MATERIAL NEED (MONTHS)

On Board
On Unit 17
Package Unit 12

In summary, the unit outfitting methods offer a powerful tool for ship construction, but simultaneously place a substantially increased burden on the engineering and planning activities. In order to meet the schedules imposed, it is imperative that a clear and concise understanding of the task at hand be understood at time of contract, including the sizeable expenditure of company resources in anticipation of a contract to accomplish the necessary state of preparedness.

II. KEY PLANS

The concept of Key Plans is really not a new idea to U.S. ship-builders, as the designation of the vessels' principal design drawings has been referred to as Key Plan by the U.S. Maritime Administration for many years. However, in-unit and zone out-fitting methodology, the scheduling of key plans becomes of critical importance as these drawings are intended to depict all aspects of the vessel design which are necessary for detail drawing development during the yard plan stage.

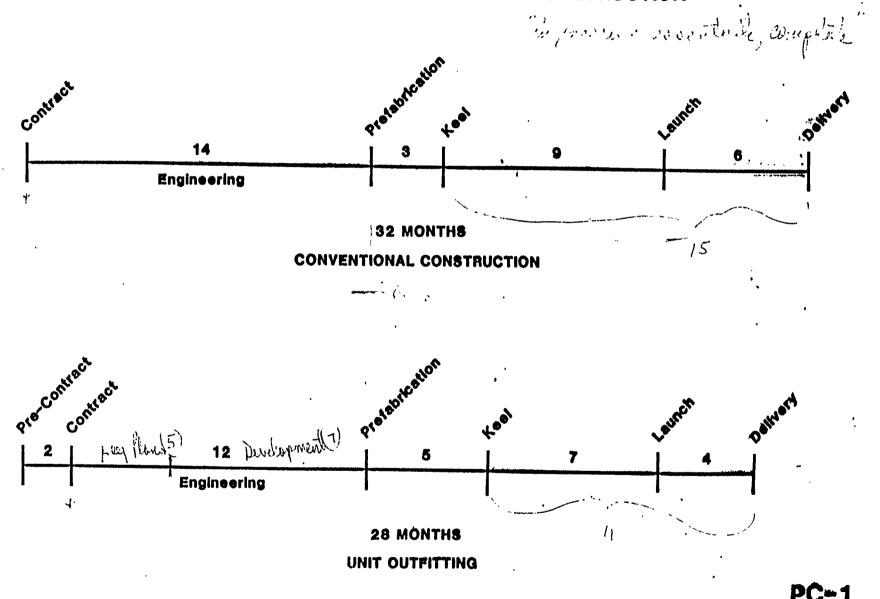
For a typical commercial ship construction program with a twenty-eight (28) month construction period as shown on Graph No. PC-1, the engineering lead time period is twelve (12) months prior to Pre-fabrication. This twelve (12) month period would generally be divided into a five (5) month key plan stage and a seven (7) month yard plan stage. There are obviously overlaps in that time frame with many of the key plans scheduled for completion within the first month or so after the contract, and the five (5) month period representing the completion of all the so designated key plans.

The determination of which drawings are to be identified key plans is done during the initial preparation of a drawing list and is the basis for the first drawing scheduling effort for any engineering section. In general, any drawing which depicts design details of the vessel in way of arrangements or system configuration or is necessary for the procurement of long lead time material will be designated as a key plan. Each Engineering Section will discuss additional aspects of these drawings during their presentation, and the following Graphs No. KP-1 through No. KP-8 illustrate the designation of key plans on a recent product carrier program.

There is one very important concept of key plans that everyone should be aware of with the necessary steps taken to avoid that pitfall, that being too rigid an interpretation of drawing completion during the key plan period. If drawings are configured in a more or less conventional fashion, many key plans will require information which is not available as yet due to further vendor information or additional development work required. This must not be allowed to hold up the distribution of the design information aspects contained on the key plans, as this information has been integrated into detailed schedules and is needed by other sections to start their effort. This potential problem can be overcome by the use of separate design sketches which later form the basis of a yard plan, or the creation of additional drawings whose scope is limited to the design details.

A good example of this is the area of compartment and arrangement drawings, where on commercial contracts ASI does not produce a final compartment and access drawing, but rather a complete general arrangement drawing. To satisfy the needs of the key plan period, sketches called "compartment and access studies," with information limited to that needed by others at that time, were created. These same drawings would be ultimately expanded to become the general arrangement drawings to be prepared during the yard plan period. In other areas, such as piping diagrams where virtually all the data is needed early by other segments of the shipyard, the drawing is completed to the maximum extent feasible with outstanding vendor data or other information, which is not truly-needed by others at that time, held in reservation. The important concept is that there must be excellent communication during this design period with no one waiting to issue a final perfect plan at the detriment of withholding valuable data others require.

OVERALL SCHEDULING IMPACT UNIT OUTFITTING V8 CONVENTIONAL CONSTRUCTION



INTENSITY OF ENGINEERING EFFORT

CONVENTIONAL CONSTRUCTION

e Total Engineering Manhours 350,000
e Percent Complete At Pre-Fabrication 60 %
Months From Contract To Pre-Fabrication 14
e Manhours Per Month (avg) Prior To Pre-Fabrication - 15.000

UNIT OUTFITTING

• Total Engineering Manhours500,000
• Percent Complete At Pre-Fabrication 80 %
• Months From Contract To Pre-Fabrication 12
• Manhours Per Month (avg) Prior To Pre-Fabrication - 33,333

SUMMARY

Engineering Intensity More Than Twice As
 Great In Unit Outfitting

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CONSTRUCTION & SCHEDULING

- Hull tink Construction Arrangement
- Outfitting Zone Assignment
- Material Need Dates
- Package Unit Determination
- Drawing List & Scheduling
- Key Pian Determination & Scheduling
- Manpower Planning

MATERIAL REQUIREMENTS

- Purchasing Department Terms & Conditions
- Purchase Specifications For Major Equipment

CONTRACT PACKAGE

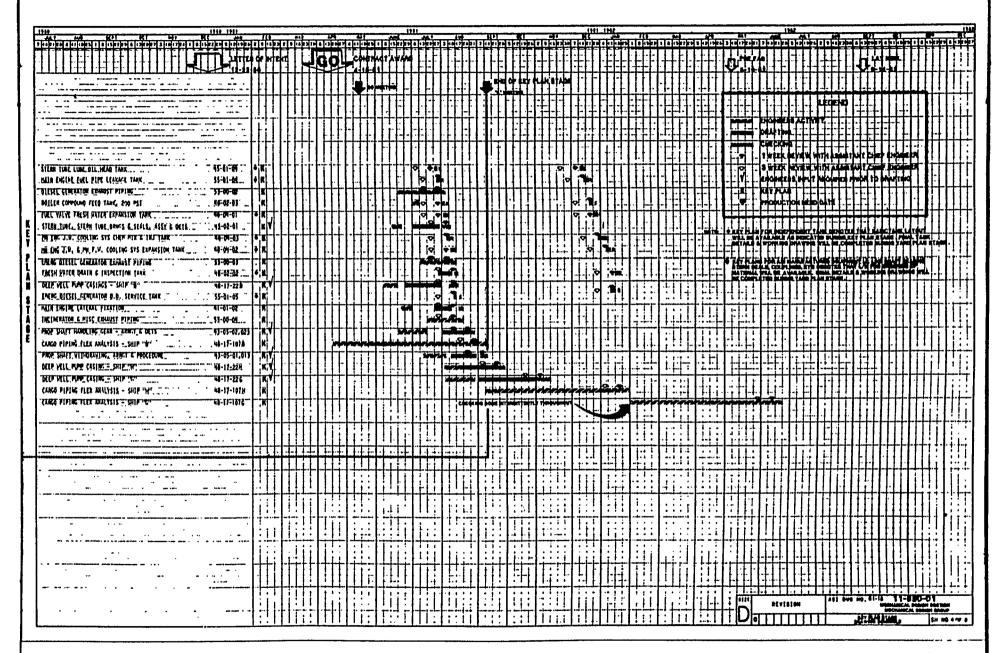
- Contract Specification
- Complete Contract Drawing Package
 - Piping Diagrams
 - General Arrangements
 - Structural Drawings
 - Electrical One-line
- Naval Architecture Calculations
 - Longitudinal Strength
 - Intact & Damaged Stability
 - Weight Estimate
 - · Lines Plan

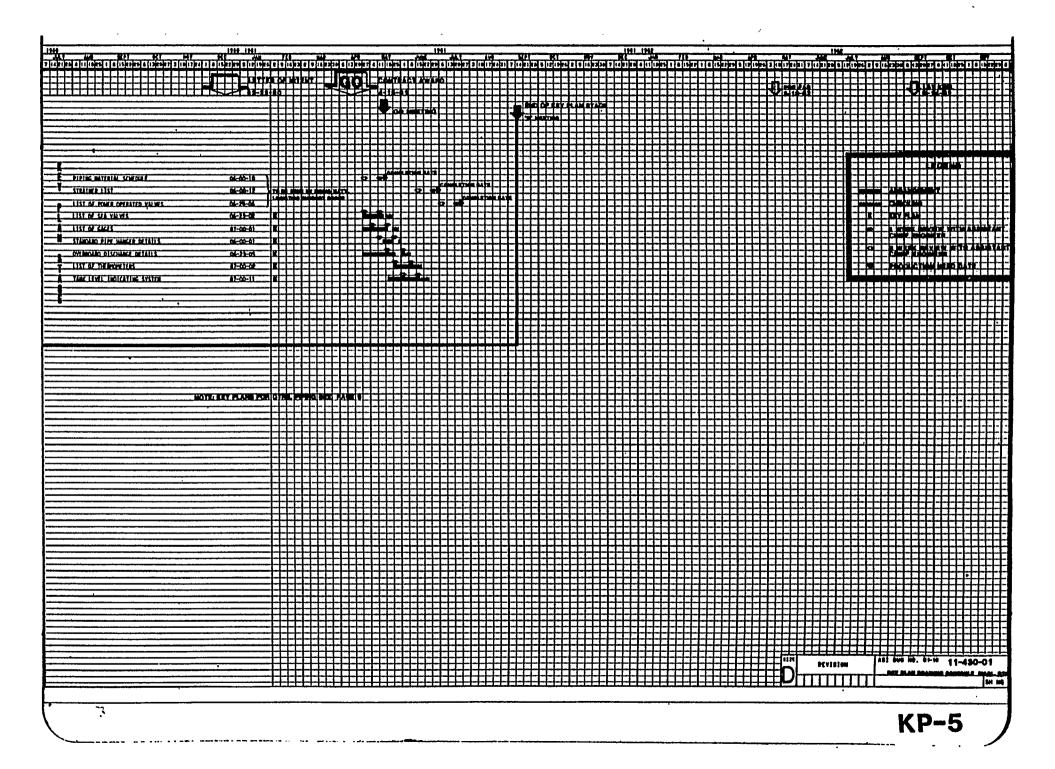
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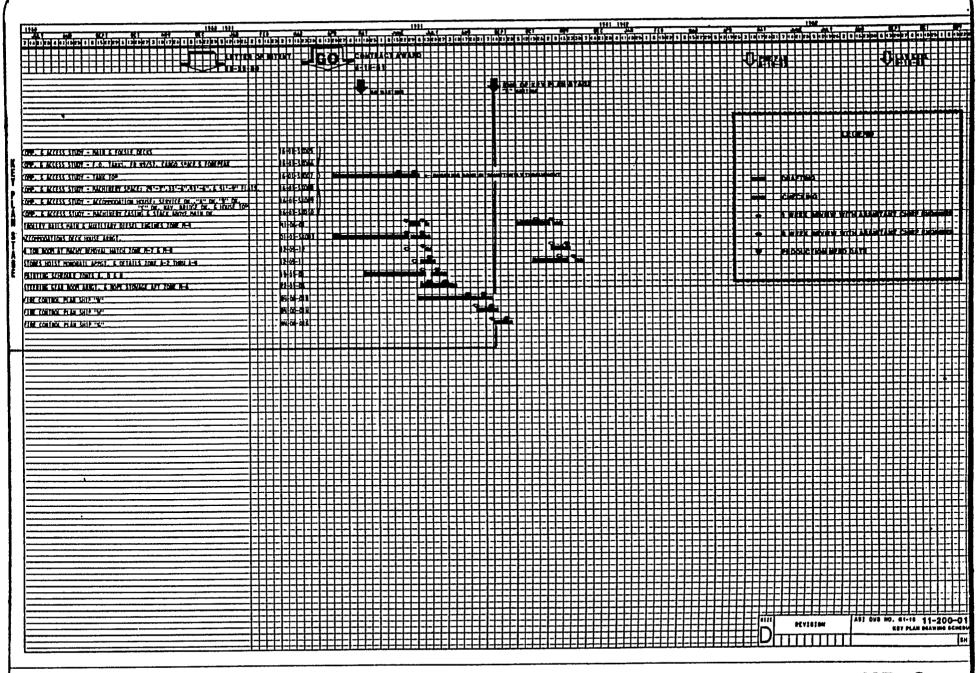
- Model Testing
- . Initial Regulatory Body Review
 - Lines Fairing
 - Ventilation System Development

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DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

HULL TECHNICAL AND DESIGN SECTION

DESIGN ENGINEERING FOR ZONE OUTFITTING HULL TECHNICAL AND DESIGN SECTION

1. INTRODUCTION

The following is an account of the impact that the introduction of zone outfitting has had on the Avondale Hull Technical and Design Section, which will be referred to here as the Design Section. It should be noted that this report will address zone outfitting technology versus the "conventional" technology of shipbuilding. The term "conventional shipbuilding" is simply the system that Avondale used prior to the introduction of the IHI system.

The Design Section is composed of naval architects, civil engineers, computer programmers, weight programmers and drafting support personnel. The responsibility delegated to the Design Section under the conventional shipbuilding system is the design and preparation of midship sections and associated scantling plans, fairing of lines, naval architectural calculations and drawings, weight estimates and support functions for other sections on an "as-needed" basis. These responsibilities are common throughout the shipbuilding industry and generally must be the very first task accomplished. Although early completion of all engineering functions is desirable under any system of shipbuilding, one of the main features of zone outfitting technology is to have all major engineering efforts completed by a pre-determined accelerated date which corresponds to the start of prefab by Production.

The main impact of zone outfitting technology on the Design Section has been to add several new responsibilities. Some of these functions are completely new to the shipbuilding scheme, while some are functions that were the responsibility of other departments under the conventional system. These new responsibilities are, as will be seen later, such that they must be finished very early so that the accelerated completion date can be met by all Engineering Departments. These new responsibilities are:

- Development of Structural Key Plans
- Creation and Maintenance of the Data Base
- Review of Unit Drawings
- Production/Engineering Liaison

A) DEVELOPMENT OF STRUCTURAL KEY PLANS

Structural key plans are very detailed scantling plans that show all aspects of the vessel's structure. The vessel is divided into three main divisions with each division having its own key plan. The first area is the forward structure from the stem to the collision bulkhead; the second is the cargo hold structure between the collision bulkhead and forward machinery bulkhead; and the third is the after body structure, including the machinery space and after peak structures. All frames, bulkheads, decks, flats, stringers, stiffeners, shell plates and major penetrations, along with most major equipment foundations, are included on each respective key plan.

The primary purpose of the key plans is to provide a document depicting all details related to the vessel's major structural components for use by all departments, both Engineering and Production, in their own respective functions or tasks related to the shipbuilding effort. For example, the Hull Drafting Section uses the data shown to develop the yard plans or unit drawings. The Piping Section uses the plans to locate major interferences of their piping runs. Production Planning uses the plans to aid in the unit breakdown development. Since the key plan is a tool for other departments, the drawings must obviously be completed very early to allow the accelerated Engineering completion dates to be met. This obviously requires all support tasks necessary for the development of the key plans to likewise be completed earlier.

The scantling plans and midship section should be finished with regulatory body approval prior to the start of the key plans. Finite element studies must be finished in support of the scantling and midship drawings. The vessel's lines should be completely faired and loaded to the data base. Basic damage stability calculations depicting intended vessel compartmentation, as well as longitudinal strength studies, should be concluded pre, or at least during, key plan stage.

B) CREATION AND MAINTENANCE OF THE DATA BASE

This function is one of the duties that was the responsibility of other departments under the conventional system. The data base is a storehouse of information that will, through the use of designated computer programs, define all structures within the vessel inclusive of the vessel's shell contours. The data base is developed or created in a systematic manner starting with the definition

of the vessel's final faired lines. Then surfaces such as decks and bulkheads are added, along with shell longitudinal, traces and shell seams. This data base is updated and maintained through the span of the contract to reflect any and all developments that occur as production proceeds.

The data contained within the data base is used to develop computer prepared drawings. Any frame bulkhead or deck contour can be retrieved and drawn depicting the associated stiffeners. Once the drawings have been developed and the data base data verified, the data is used to control the N/C burning machines in the Plate Shop, the generation of templates, bending of frames, etc.

C) REVIEW OF UNIT DRAWINGS

Once the key plans are issued, the Hull Section will use them to develop the yard structural plans or "yard plans" that are sub-divided into each particular hull construction/erection unit. These unit drawings are complete with the smallest detail shown and defined to allow the preparation of the unit parts list, "UPL'S," from which the Mold Loft prepares the unit construction manuals, "UCM's." The UCM'S are the documents from which the steel is nested, marked, punched and burned within the construction sequence. Therefore, in order to assure the accuracy of the data released to Production, the Design Section will review the unit drawings to verify that all details are in accordance with the intended design and latest developments.

D) **PRODUCTION/ENGINEERING LIAISON**

Since the Design Section is responsible for the development of the key plans, questions and problems that arise during development of yard plans and N/C burning, input is channeled through the Design Section for resolution. Although this is not a new function of the Design Section, the amount of day-to-day involvement has intensified due to the increased detail of the actual design work now undertaken. Also, since the data base maintenance requires daily involvement, the flow of input to and from the Design Section has increased drastically.

II. GENERAL

Unquestionably, the most single dramatic impact zone outfitting technology has had on the Design Section is the responsibility of developing the structural key plans. As the key plan is a new development to the shipbuilding scheme, a brief description of the drawing, as well as the method used to create this drawing, is in order.

Once the ship's lines are faired, the data defining the molded contour of these lines are loaded to the data base. This data base is unique for each class of vessel or, if warranted, can be unique to each vessel within the class. The vessel's major structure such as decks and bulkheads are then added as shown on the vessel's scantling plans and arrangement drawing by defining the intersection of these structures with the shell contours. Once these structures are loaded, smaller structures such as shell, deck and bulkhead stiffeners are added. The data defining these structures includes the trace along the particular surface, the actual scantlings of the stiffeners and the associated cut-outs through other structures. This process is continued until the entire ship has been defined. (See Graphs No. DS-1 through DS-4.)

As the data for a particular section of the vessel is completed, the actual key plan drawing is started. Data is retrieved from the data base and passed to a graphic computer terminal. Here the data is verified and details are added, such as labels, small brackets, etc. This is done until all structure is shown in sectional, plan and elevation views. As the views are completed, a hard copy of the data stored in the graphic terminal's storage area is produced to become the key The drawing is presented in a booklet format to allow the data to be shown on an adequate scale, while at the same time allowing the drawing to be a manageable size. Each sheet is set to be "D" size (22 inches x 34 inches) with plan and elevation views drawn at a 1/8" to the foot scale and section views drawn to a 1/4" to the foot scale. These scales and drawing sizes have proven satisfactory to allow the key plans to be reproduced full size if needed or at a reduced size that will conform to a 11" x 17" format.

Avondale uses a combination of the "SPADES" computer system with a "CADAM" graphic package to create the key plans. The two systems are currently interfaced on a one-way street, i.e. SPADES to CADAM. However, to allow direct access from the graphic package of CADAM back to the vessel's data base, an interface will be developed either within SPADES or by a stand-alone program that will permit any developments created on the graphic terminal to be stored back to the data base. This will allow the data base to be automatically updated as

the key plans are being created, thereby eliminating the additional step of revising the data base by hand so as to reflect these developments.

The key plans are issued to regulatory bodies, owners and all departments within Avondale as each is completed. Regulatory bodies, namely, the American Bureau of Shipping, will take review action on the key plans; however, the traditional scantling plans and midship sections are still required for approvals. The current practice at ASI is to start and issue the cargo block key plan first, the machinery space/after body drawing, and then the forward structure drawing. Zone outfitting as practiced by the Japanese is based on issuing the machinery space first, since most of the varied craft work required by the yard is in this area. This increase in craft work requires more lead time by the yard and, therefore, according to Japanese shipbuilders, Production should receive the drawings in this area as soon as possible. However, a basic difference between the U.S. and Japanese systems of shipbuilding exists that will not allow this to occur. shipbuilding industry in the United States has not been able to standardize the components of the vessels not only between owners, but between vessel types. Since the components are not standard, additional time is required in Engineering to develop and procure these components. This additional time required would cause the "key plan completion" date to fall behind, thereby causing a snowball effect on the remainder of the Engineering effort.

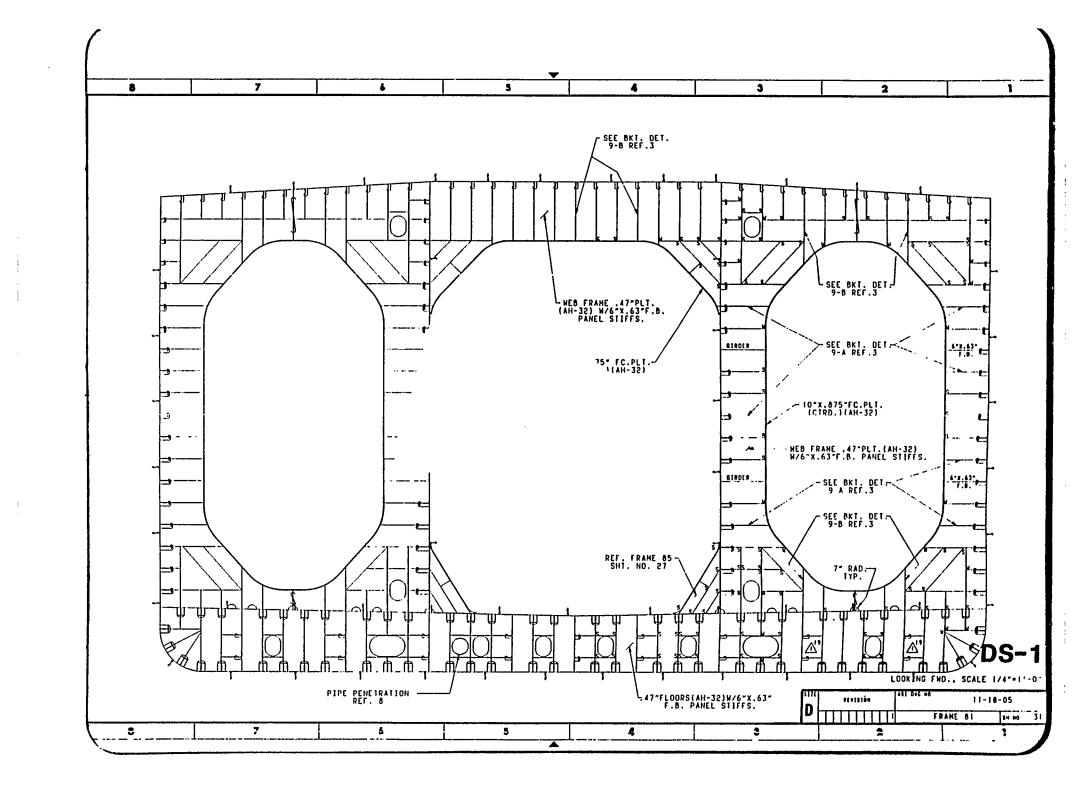
Zone outfitting technology as applied to shipbuilding at ASI has caused several additional problems. Compounding the problems normally associated with starting a new system was the fact that ASI had ongoing work from existing contracts that was being done under the conventional system and schedules. Since the zone outfitting requires most work to be performed early within the contract period, some identical work on the existing contracts was being done or scheduled to be done in the same time frame of that required under the first IHI system contract. Obviously each department was affected by this fact to varying degrees, depending upon their own status of existing work. Since input from other sections is required for the key plan development, changes and revisions to the key plans were constantly required as a result of this bottle-neck situation.

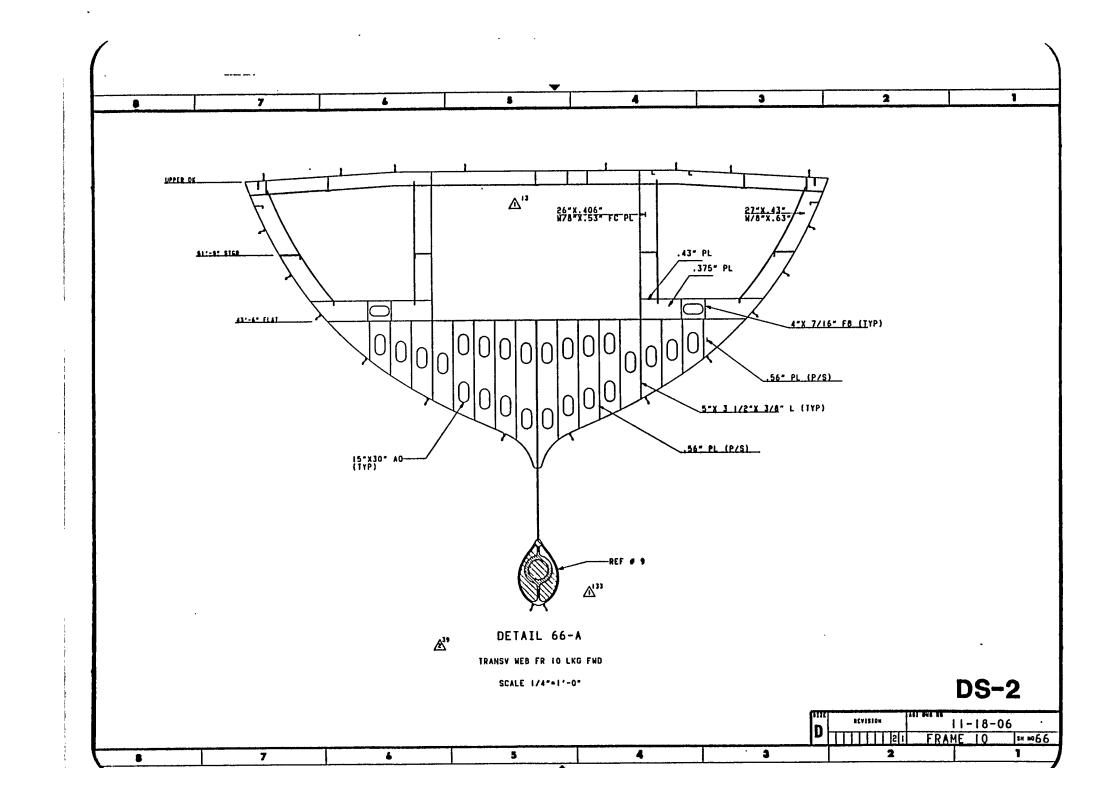
Some problems associated with zone outfitting are inherent to the shipbuilding philosophy existing in the United States. Zone outfitting, as practiced by Japanese shipbuilders, does not take into account the numerous change orders that are associated with contracts in the U.S. The effect of these changes are such that production schedules are forced to slip if the changes are accepted. While some provision must be

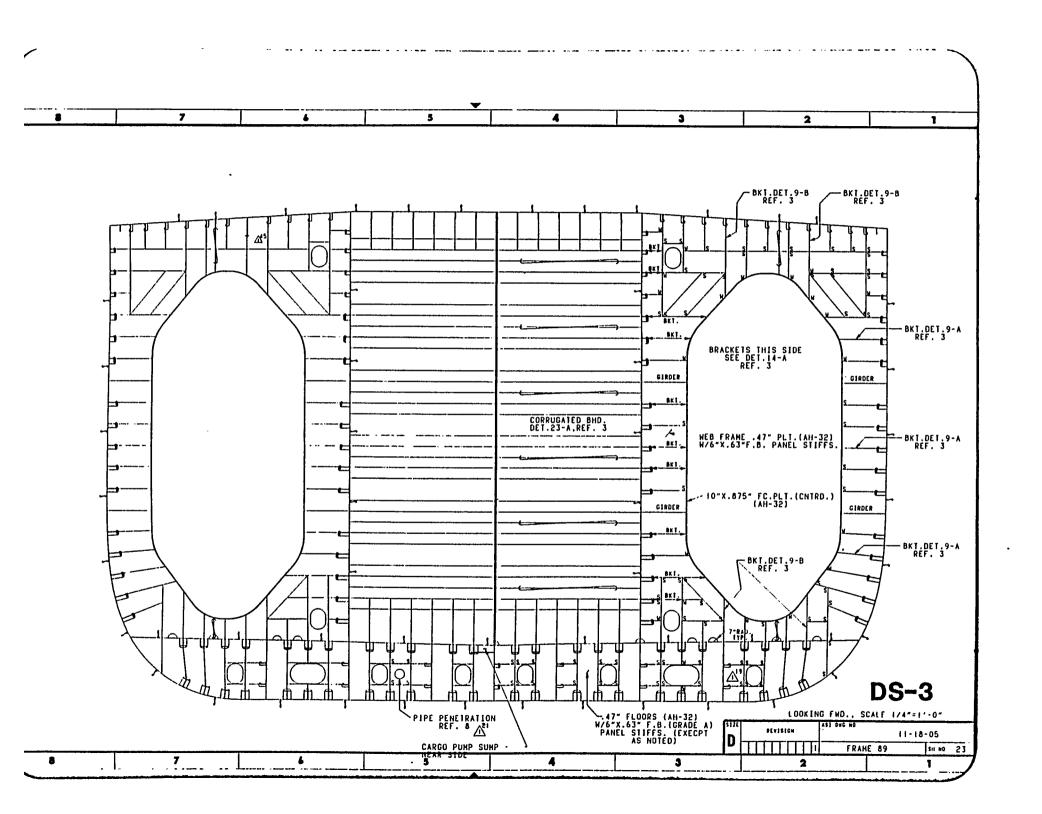
adopted to accommodate changes, additional provisions must be incorporated into the initial schedule or changes cannot be performed until after delivery if the schedules are to be met.

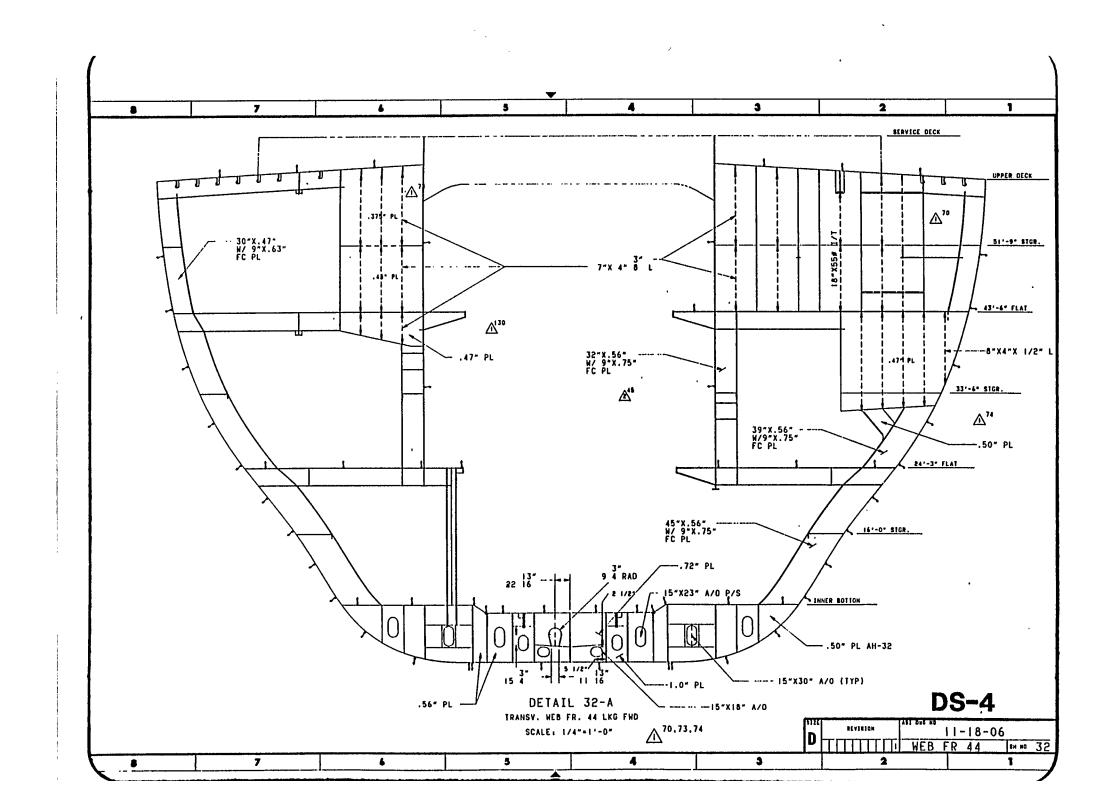
Another drawback to zone outfitting techniques for design engineering is that on some construction projects, such as single vessels or simple vessels such as barges, the increased time required for creating the key plans may not be justified. Therefore, the yard is faced with maintaining the dual system to some extent or being more restrictive to the type of vessels which can be taken under contract.

Zone outfitting employed at Avondale will lead to reduced time and cost required to design and build a vessel. The normal problems that are associated with any new system have largely been worked out in the first contract on which AS I employed zone outfitting tehcniques. There still remain some problems that must be considered and resolved, but both ASI management and personnel believe that the new system's basic features of requiring schedules with earlier completion dates and the tools to allow these dates to be met will achieve the intended goal of reducing cost and manhours.









DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

HULL SECTION (YARD PLANS)

DESIGN ENGINEERING FOR ZONE OUTFITTING HULL SECTION (YARD PLANS)

I. INTRODUCTION

The group that we will be reviewing is known at Avondale Shipyards as the Hull Section. It is a group within the Engineering Establishment

II. TASK DESCRIPTION

A) GENERAL

Essentially, the Hull Section is an Engineering design development group.

The primary responsibilities of the Hull Section are to develop hull structural basic design concepts through the medium of drafting and to define, for requisition purposes, all associated hull materials for a given program.

The secondary responsibility of the Hull Section is to assist other Engineering disciplines and production, as necessary, in order to provide the required hull information.

The engineering drawings produced by the Hull Section are known as the "yard plans." The yard plan is composed of two (2) parts, the graphic portion and a structural material list known as the Unit Parts List. Both will be discussed in more detail later.

Sub Groups - In order to meet the above stated basic departmental responsibilities the Hull Section is organized into sub-groups, each assigned specific tasks, or work assignments, along with their attending responsibilities. By referring to the Hull Section Organizational Chart (Graph No. VA-5), we can identify four (4) separate sub-groups, namely, the Specialty Item Sub-Group, the Steel Take-Off Sub-Group, the Penetration Control Sub-Group, and finally the Vendor Review Sub-Group. Their assigned tasks and functions will be described below.

B) MATERIAL ORDERING

1) Structural Steel - Take-off Sub-Group

The Steel Take-Off Sub-Group is responsible for preparing bills of material and summary sheets for forwarding to the Engineering Department's Material Requisitioning Section. After initial take-off and summary sheets are forwarded to the Material Requisitioning Section, the group must continue to update and revise the initial sheets as the yard plans are revised.

2) Vendor Produced Items - Vendor Review Sub-Group

This group is responsible for the following objectives:

- a) Review vendor drawings on equipment of Hull Section responsibility.
- b) Review vendor drawings on equipment for which Hull Section provides foundations.
- c) Maintain file for and track all vendor drawings associated with functions (a) and (b) above.
- d) Write technical memos delineating necessary information so that Material Requisitioning Section can request material not ordered from ASI shop drawings.
- e) Provide technical review service to Purchasing Department for vendor submitted quotes on Hull Section responsible material.
- f) Monitor material schedules for Hull Section.
- g) Provide assistance to Production Department on Hull Section responsible vendor equipment problems prior to vessel delivery.
- h) Provide service to Guarantee Section for delivered vessels regarding vendor related equipment problems.
- i) Correspond with vendors as required.
- j) Maintain contact with Production Material Receiving Department to ensure timely arrival of purchased materials. Graph No. VA-13 depicts the V/R flow diagram.

3) <u>Miscellaneous Material</u>

Miscellaneous material appears on yard plans of some selected units, as well as on system drawings developed by the Speciality Item Group.

C) SPECIALITY ITEM SUB-GROUP

This group is responsible for the drafting of shop drawings and conceptual design development of the rudder support system, anchor handling system, mooring system, and all castings associated with the above mentioned mechanically oriented systems.

Material is ordered directly from these plans. The drawings are forwarded to the Material Requisitioning Section for processing prior to sending the material requisitions to the Purchasing Department.

Graphs VA-4A, VA-4B1, and VA-4B2 illustrate the material list from a selected yard plan and a system drawing.

D) PENETRATION CONTROL SUB-GROUP

This group is responsible for controlling the penetrations made in the ship's structure with the primary goal being the preservation of structural integrity.

- 1) The following functions are performed by the various Engineering Sections, in conjunction with the Penetration Control Sub-Group, to accomplish the penetration control objectives:
 - a) Hole lists for all size holes are prepared by all Engineering Sections labeled as Rev. O and submitted to Hull Section for review/approval by certain dates established for a given program.
 - b) Revised hole lists reflecting agreed upon locations with the Hull Section are completed by the scheduled dates. All changes made from the initial submittal to the Hull Section are noted as a revision.
 - c) Holes to be N/C burned are forwarded to the Mold Loft, utilizing a sketch by the Hull Section by the scheduled dates.

- d) Any required modifications to hole lists are forwarded to the Hull Section at once with special emphasis and final review of all penetration data prior to the "drop dead" dates.
- e) After the Mold Loft has released a unit for fabrication, they advise the Hull Section which penetrations have, in fact, been N/C programmed.
- f) The Hull Engineering Section marks a copy of the Particular Section's hole list to reflect three (3) categories of penetrations, NC = numerical control, FC = fabrication cut, EC = erection cut, and returns the hole list to the cognizant Section.
- g) Each Engineering Section keeps the hole list current and advises the Hull Section immediately of any revisions. The hole lists are issued by each section to Production in accordance with the established schedule, predicated on all penetrations having received Hull Section approval.
- h) Hull Engineering provides Production with a marked unit drawing showing the location of each hole as a supplement to the hole lists.
- i) The Production Department has a specialized Hole Cutting Crew to cut the holes for all crafts in an effort to achieve proficiency in penetration cutting and locations. Hull Engineering works closely with this group to ensure the program's success.

Graph No. VA-7 shows a sample sheet from a typical hole list.

- As mentioned in Item (c) above, the Hull Section provides the Mold Loft with sketches for holes that are candidates for numerical control burning. There are three (3) methods that are used to develop sketches.
 - a) Sketches that are drawn using the CADAM computerized drafting system Graph No. VA-2A shows an example.
 - b) Sketches that are drawn using the SPADES /CADAM link Graph No. VA-2C shows an example.
 - c) Sketches that are achieved by marking a print from the yard plan when a given unit has not been loaded on the SPADES data base Graph No. VA-2B shows an example.

III. INFLUENCE OF ZONE OUTFITTING ON TASKS PERFORMED

A) <u>DRAWING DEVELOPMENT METHODOLOGY - GENERAL</u>

1) Structural Drawings

a) In the past, hull structural drawings were developed utilizing a system-by-system approach. The drawings were developed with the decks as a system, the shell as a system, the web frames as a system, and so on. We can think of these various structural components as systems of the hull envelope.

The system-by-system approach presented the entire shell, deck or longitudinal bulkheads to the Loft, from which the various units had to be extracted. The system-by-system drawigs did indicate the unit breaks or erection joints, but the individual unit's demarcation lines and extent were not so easily discernible graphically. Additionally, the system-by-system approach required the user to possess other system plans in order to know all of the components of a particular unit. Many reference plans were necessary.

Typically, the system-type plans were developed as rolled drawings of 10 to 20 feet in length. This was troublesome to the user in the field. The cumbersome size proved to be susceptible to wind action, becoming easily torn, water soaked, etc.

b) The greatest influence that zone outfitting technology had on the functions of the Hull Section was in the development of the hull structural plans.

Zone outfitting technology introduced four (4) major concepts for producing structural drawings:

- (1) The structure was to be developed and presented unit by unit.
- (2) The individual units would be developed from a Key Plan rather than from a rough scantling plan. The Key Plan conceptually is a more complete scantling plan delineating secondary structure to a more detailed level.
- (3) The structural drawings would have their respective unit's components identified by a designation system that was keyed to the intended construction sequence or stages for that particular unit.

(4) Each unit drawing would be accompanied by a complete accounting list of material for that unit, known as a Unit Parts List.

Graph No. VA-1 is a flow diagram developed from IHI reports and discussion sessions that sets forth the method that the Hull group at IHI uses to develop their yard plans. ASI essentially has adopted this procedure with some revisions to accommodate individual capabilities and facilities. Graph No. VA-14 is a flow diagram of the yard plan.

2) System Drawings

ASI still maintains the obviously required system drawings, such as the rudder support system, mooring system; and anchor handling system. Zone outfitting technology has not had a profound effect on the development of these system drawings. Their development methodology has essentially remained unchanged.

B) <u>DRAWING DEVELOPMENT METHODOLOGY - DETAIL</u>

1) Structural Drawings - yard Plan

a) <u>Standards</u>

The adoption of zone outfitting technology has led to the creation of a large number of standardized structural details, such as the one depicted by Graph No. vA-6.

The adoption of standardized structural details has led to uniformity in configuration and application. Repetitious detail requirements are simply referred to the standards. Details that may be repetitious for a given contract, but not necessarily an ASI Standard Detail, are drawn once, reproduced, and placed on the various unit drawings requiring them. (See Item No. 3-9 on Graph No. VA-1 .)

Some standardized notations, where certain letters of the alphabet singularly or in combinations are assigned certain meanings, are used in the yard plans. These standardized notations are directly tied to ASI'S Standard Structural Details. Graph No. vA-8 is a listing of some standardized notations.

b) <u>Symbolic Logic</u>

The next area where the adoption of zone outfitting technology has had an influence is in the use of symbolic logic. Prior to zone outfitting, ASI structural plans utilized symbolic logic to some degree.

NOW, the use of symbolic logic has increased significantly. Symbolic logic is now used to denote mold line side, dimensioned side of member, stock allocations, etc. In the future, additional symbolism will be utilized in an effort to further standardize repetitious meaning or intent, and thus reduce wording or graphic presentations on the plans. The attending cost saving is an obvious initiating factor.

Graph No. VA-9 is a sample of symbolic logic presently used.

c) Unit Parts List

The next area where the adoption of zone outfitting has a significant influence lies in the decision to create a document known as the Unit Parts List, or Essentially, the UPL is a document that accounts for all the pieces in a unit. In addition to accounting for every piece, the pieces are presented to the user in the order of ascending stages of construction, grouped into the various partial sub-units, sub-units, and pieces required for both the assembly and erection stages of construction. The UPL is an accounting system that presents its information in the same order as the document produced by the Production Planning Department, the "Unit Breakdown Summary Sheet." Graph No. VA-10 depicts a typical unit breakdown summary sheet.

It is from the "Unit Breakdown Summary Sheet" that the UPL is constructed. There are additional items of information that are contained in the UPL. These additional items of information are notations to the Loft as to what pieces require "lofted" dimensions, what pieces require stock, what pieces require special attention in the lofting and manufacturing stages, etc. The UPL will be used at the various work stations.

It is envisioned that the UPL will be a baseline document that can be used by other groups or departments in Production for such functions as material accounting, sorting, routing, storage, etc.

Graphs VA- 3A and VA- 3B depict a sheet from the UPL for a partial sub-unit and a combined partial sub-unit for Unit 73 on the Exxon program.

d) <u>Seachests</u>

Until the adoption of zone outfitting, the seachests were classed as a system and detailed on one drawing, totally divorced from the structural drawings. Now, the various seachests are detailed with their respective units in the yard plans. This concept has the advantage of 1) placing all structural elements of the unit together, and 2) eliminating the need to look for a reference document.

e) Penetrations

Penetrations in structural components, due to piping, ventilation, mechanical and electrical routings are presented in the yard plans when those penetrations fall into either one of two categories: penetrations requiring structural reinforcement, and those that can be cut by numerical burning.

Until the advent of zone outfitting, only the penetrations that required structural reinforcement were shown. Zone outfitting technology has provided for earlier identification of system routings, with the attending benefit of being able to include those penetrations into the yard plans.

f) Process Lanes Integration

As mentioned earlier, under the discussion of the Unit Parts Lists, the concept of process lanes has been incorporated into the yard plan. The notations for the various structural components, designating them as sub-units, partial sub-units, combined partial sub-units, or just individual pieces to be left loose until assembly or erection, are a function of the area or location of their manufacture.

This designated manufacturing location is one of the basic concepts of the process lane principle. The yard plan notations are gotten from the Unit Breakdown Summary Sheet prepared by the Production Planning Department. By knowing the meaning of the process lane coding notations, one can determine the location of manufacture of a particular structural component. Graphs No. vA-3A and No. vA-3B show some of these notations.

g) Foundation Supporting Structure

Pieces of structure required to support local foundations are included in the yard plans for a particular unit requiring them. These pieces of structure range in size from simple headers to full depth, built-up girders. The piece marking of these structural components is treated the same as for ordinary structural components. Individual piece marking is numerical, sequential, per unit. Letters are not used.

2) System Drawings

a) Above Deck Foundations

Foundations that are above deck are detailed on the applicable system drawing, such as the mooring system or anchor handling system. These foundations can be manufactured at a separate selected site and be kept from the various unit manufacturing work centers. These foundations can be placed on the unit during the assembly stage. When this is the case, these structural members are pallet-coded to be brought to the assembly area for installation. They are piecemarked sequentially, numerically, per system drawing.

b) Foundation Supporting Structure

As mentioned previously (under Article (B) (1)(g)), the underdeck supporting structure for system foundations are detailed on the yard plans. They are only referenced on the system drawing.

C) DRAWING FORMAT

1) Structural Drawings - Units - Yard Plans

- a) The format used previous to the introduction of zone outfitting technology was the conventional rolled type drawing. These drawings ranged in length from ten (10) to twenty (20) feet, depending on subject matter. In some cases, more than one rolled drawing was required to present all the necessary details to manufacture a structural system, such as web frames.
- b) With the introduction of zone outfitting, the basic format of the structural plans was changed to the booklet type. only one unit is detailed in any given booklet. The booklet's presentation is so arranged that the various structural components of the unit

are presented in their main order of component assembly. The first component of a unit to be assembled is placed first in the booklet. Graphs VA-15 through VA-19 depict a typical yard plan booklet.

2) System Drawings

The format for the various system drawings developed by the Hull Section is as follows:

a) Rudder Support: Arrangement - Rolled

Details - Booklet

b) Rudder: (classed as unit) Booklet

c) Mooring System: Arrangement - Rolled

Details - Booklet

d) Anchor Handling: Rolled

3) Miscellaneous Drawings

The format for the various miscellaneous drawings developed by the Hull Section is as follows:

a) Mold Line Plan: Booklet
b) Docking Plan: Rolled
c) NDT: Booklet
d) Rudder Horn: Rolled
e) Stern Frame: Rolled
f) Hawse & Chain Pipe: Rolled

It should be noted here that all of the above listed miscellaneous drawings were developed by the Hull Section previous to the introduction of zone outfitting, except one - the Mold Line Plan.

The Mold Line Plan is a direct result of an IHI concept presented to ASI, whereby the mold lines of all of the primary structural components of the hull and superstructure are set forth in one document. The establishment of the mold lines is one of the first activities performed by the Hull Section after "Go" date. This information is forwarded to all Engineering Sections, particularly the Composite Groups and the Mold Loft. This vital information preceeds the issuance of the yard plans. Previously, this information was disseminated in sketch form rather informally. Now, it is a formally organized document. Graph No. VA-12 is a sample sheet from a Mold Line Plan.

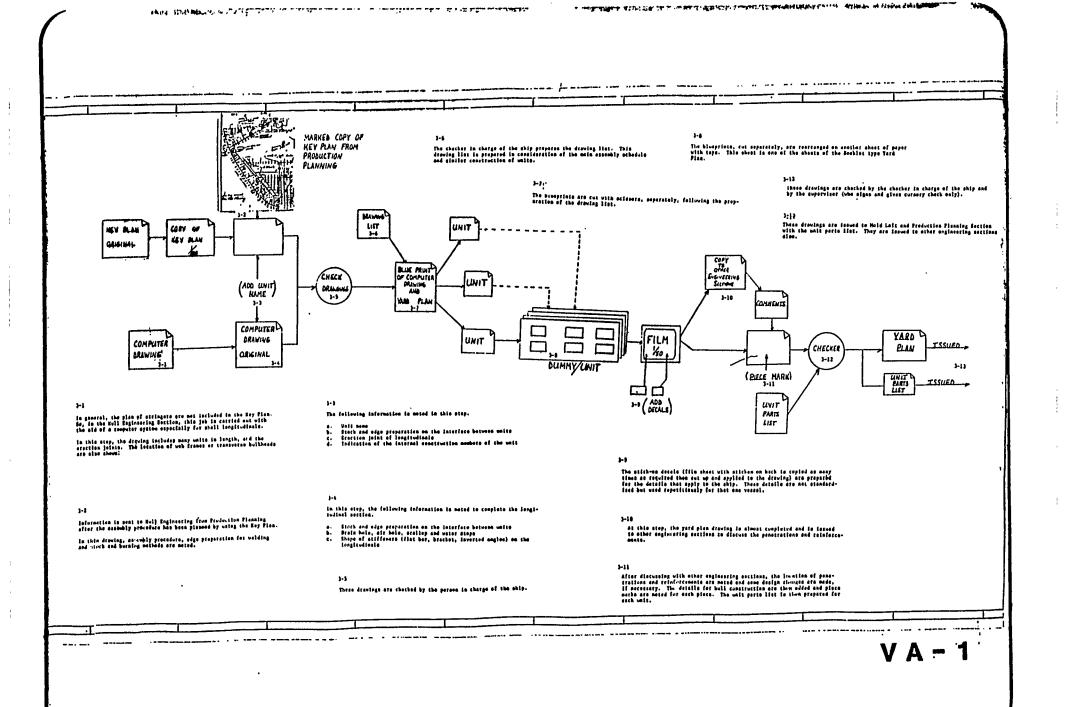
Finally, with regard to drawing format, it must be said that some subject matter, such as the Docking Plan, does not lend itself easily to booklet type presentation. Where this situation exists, the subject matter should be presented in a rolled drawing format.

D) MATERIAL ORDERING

1) Structural Steel

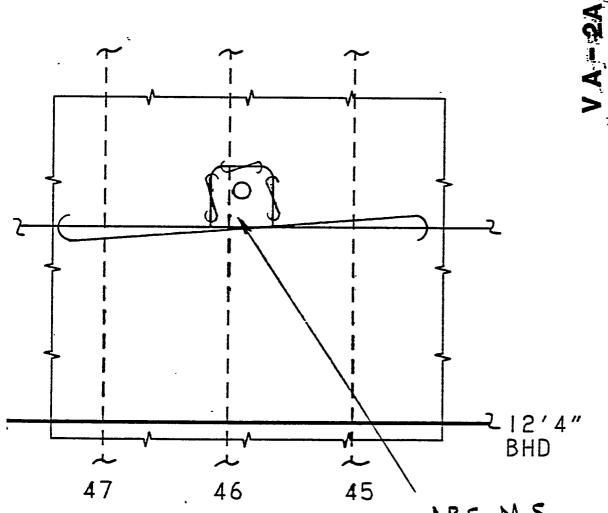
a) Steel Bills of Material

The one major effect that zone outfitting technology had on the ordering of structural steel was to change the material grouping on the steel bills from a system-by-system concept to a unit-by-unit grouping. Each unit has its own applicable steel bills. Graph No. VA-11 is a sample sheet of a steel take-off sheet on the Exxon program.



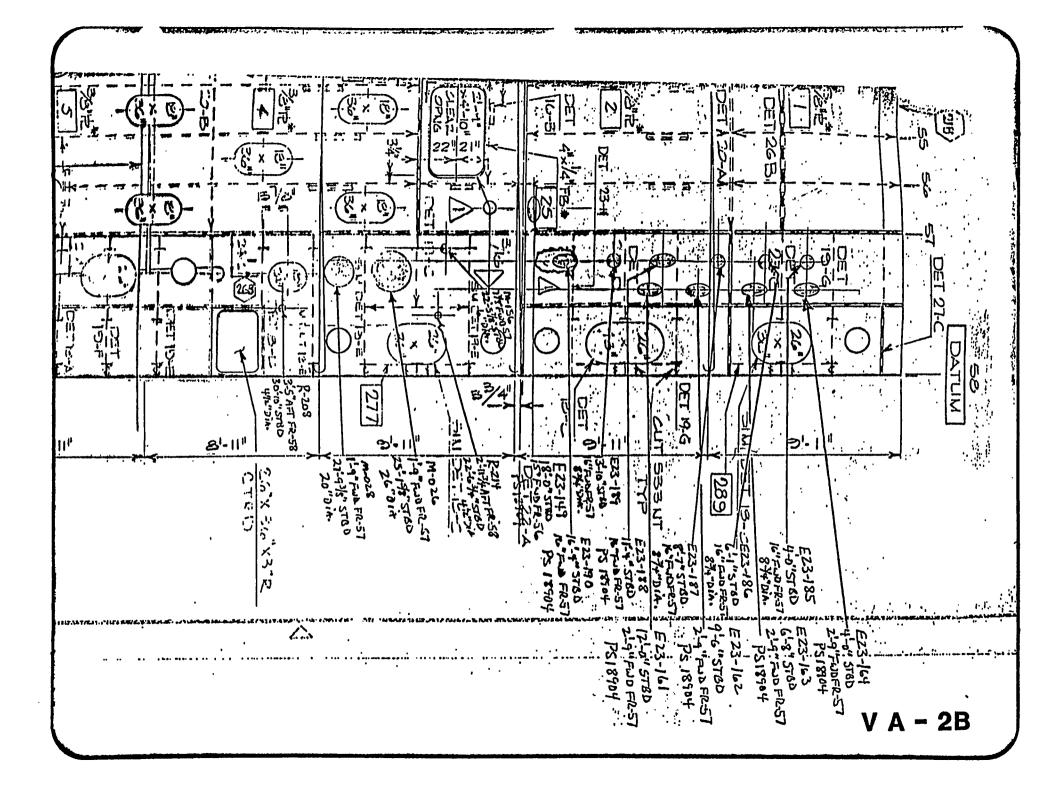
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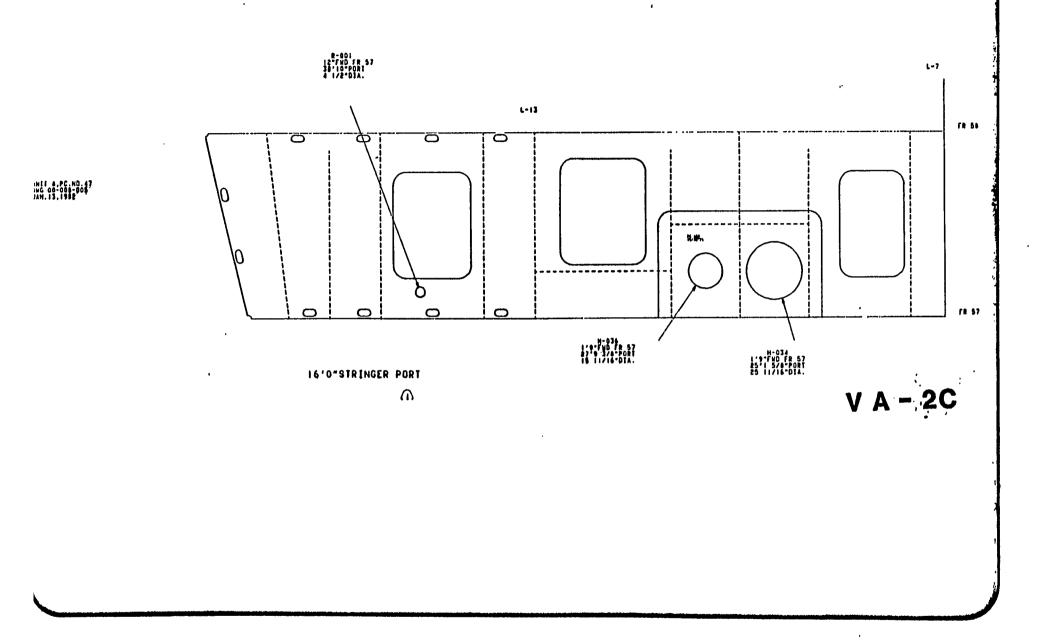
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DETAIL 14-C UPPER DECK STBD ABS M.S. 15"X 15"X 3"RAD 11/32"PL INSERT TO REPAIR HOLE CUT IN ERROR

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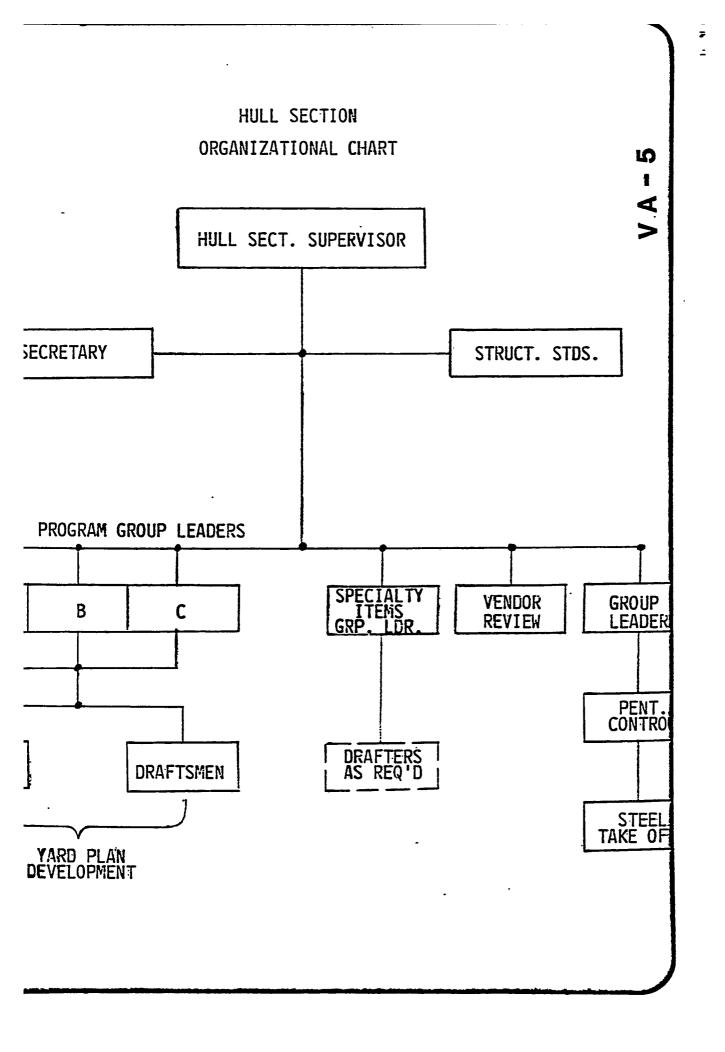
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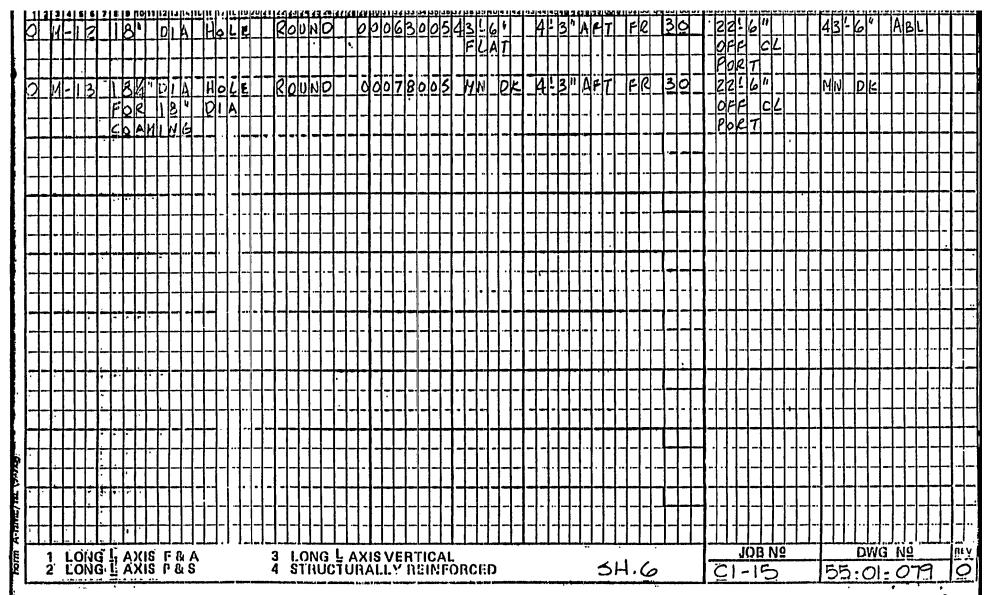
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9. Standard Abbreviations

Several abbreviations have been established for words as they relate to ASI's Standard Structural Details booklet. It is important to remember that these abbreviations are used in codings and element descriptions in the Structural Standards book and must not be substituted with any other abbreviations in the detail sheets. The structural standards abbreviations are listed below.

Letter

Capital	Lower Case	Meaning		
			•	
<u> </u>		Non		
W		Water		
W		Width		
L		Large Cut		
·L		Length	•	
T		Tight		
R		Reinforce	d Clip	
C ·		Combinatio	on_	•
<u>B</u>	•	Bracket		-
T		Tees		•••
A		Angle		
P		Flat Bar	_	
	₩	Weld Fille	et Size	
CN		Channel		
H		Wide Flang	ge Beam	
IT		Deflanged	Wide Flange	Membe:
HT		Height		
TH		Thickness		
НО		Hole		
CH		Chock		
CIL		Clip		
PL		Plate		
CT		Cut Out		
СО		Collar .		

Abbreviations for words other than those that relate to the Structural Standards book may be obtained from ANSI standards.

10. Symbolic Logic

Geometric designs, letters and numerals, separately, or in combination, may be established as symbols possessing pre-determined meaning. Once a pre-determined meaning is assigned to a symbol, then the "logic" of the symbol is established, thus the term "Symbolic Logic". The below listed standard symbolic logic is to be used in Hull Engineering Drawing booklets.

٠.		· · · · · · · · · · · · · · · · · · ·
Symbol .	Meaning	<u>Example</u>
	Continuous Thru	
	Member Extent	-
	Alteration	3 ²⁷ Item 2 of Alt. 3
	Piece of Structure	
	Butt Weld Joint Designation	
()	Butt Edge-One Plate to Another	
\rightarrow	Bend or Knuckle Line	
	Knuckled Seam	E.J.
E.J.	Erection Joint	<u>E.J.</u>
•	•	E'J.
W. P.	Work Point	LW.P.
G. U.	General Note	G.N. #3
F51	Member Location	Long. #21
Short Tail Arrow	Place member at tail of arrow to member at head of arrow in "fabrication" stage.	
Long Tail Arrow	Same as above, except in "Assembly" stage.	

UNIT #125 (CATEGORY #4) WGT-(TONS)

DATE: 03/09/82 REV.#1

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- B. SUB UNIT #105-GO1

 WORK CENTER PLATEN #20 SUB ASSEMBLY STAGE

 SUB ASSEMBLE THE CORRUGATED BHD. PLATE FR. 89 WITH FWD. SIDE UP

 FABRICATE AND SUB ASSEMBLE THE CL. BHD. DET. SUB ASSEMBLE (4)

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 CVER. SUB ASSEMBLE TOP AND BOTTOM BKTS., (2) FABRICATE BKTS.

 (P.S.U. #105-GO1-GO1) AND F.B. HEADERS. WHEN COMPLETE MOVE TO

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- D. UNIT #105
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- E. UNIT #105
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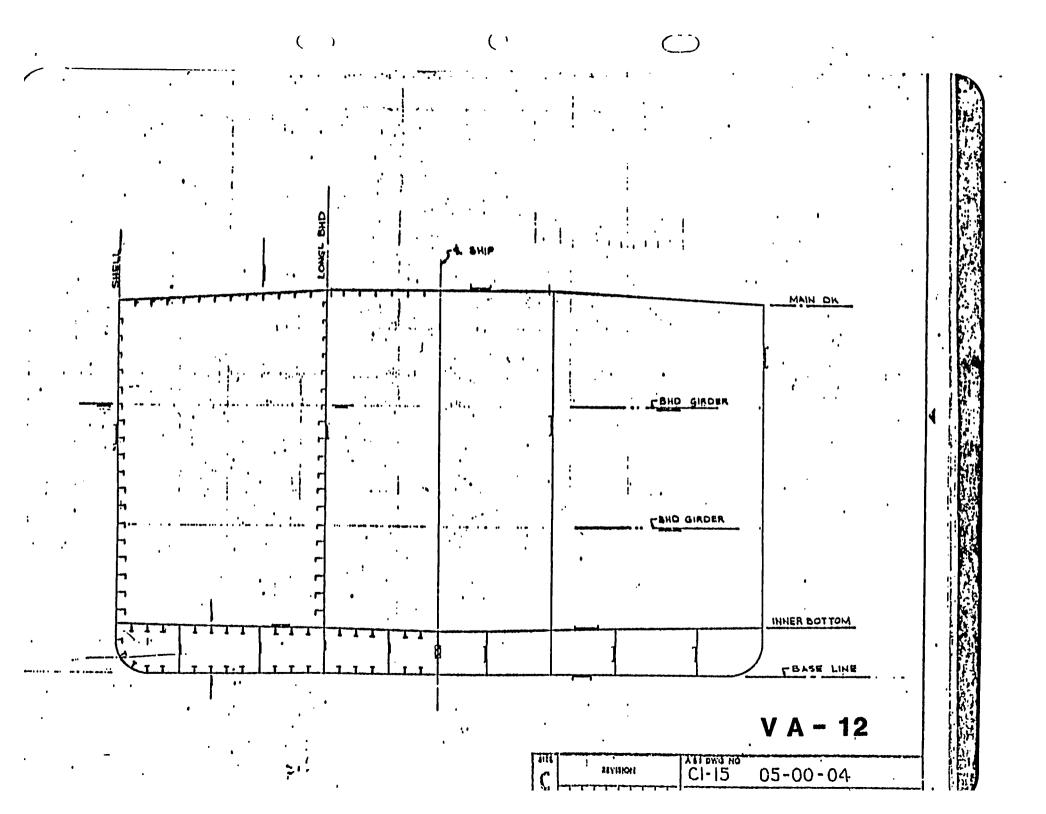
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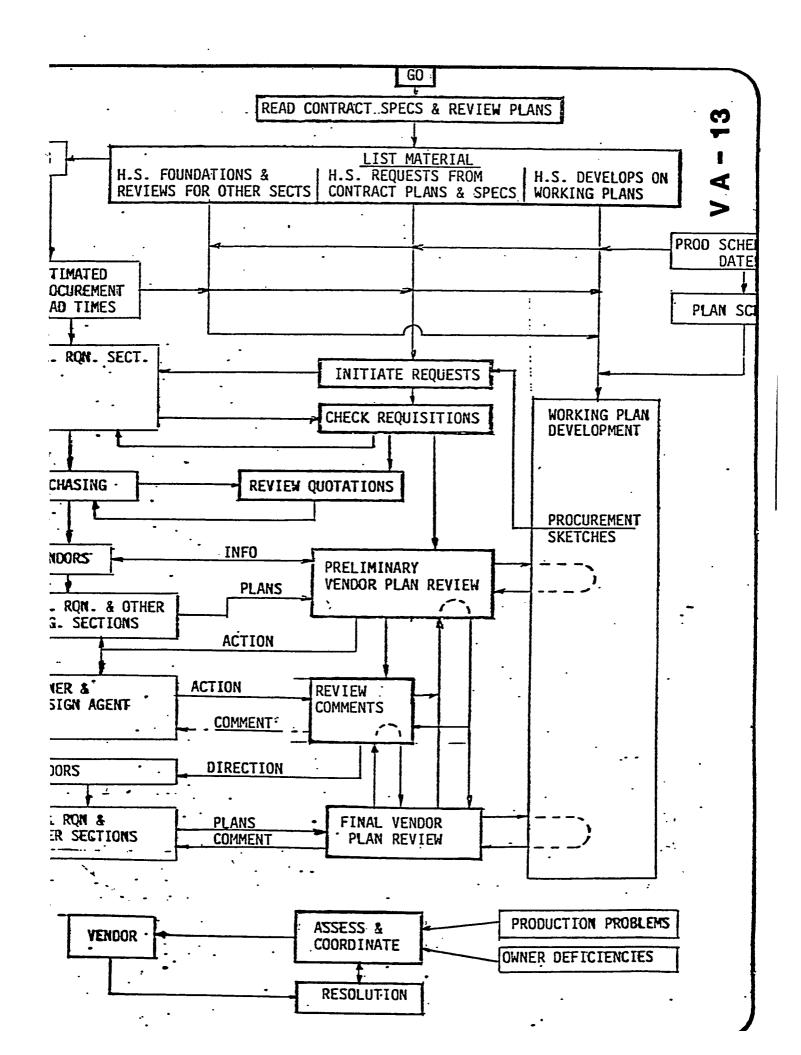
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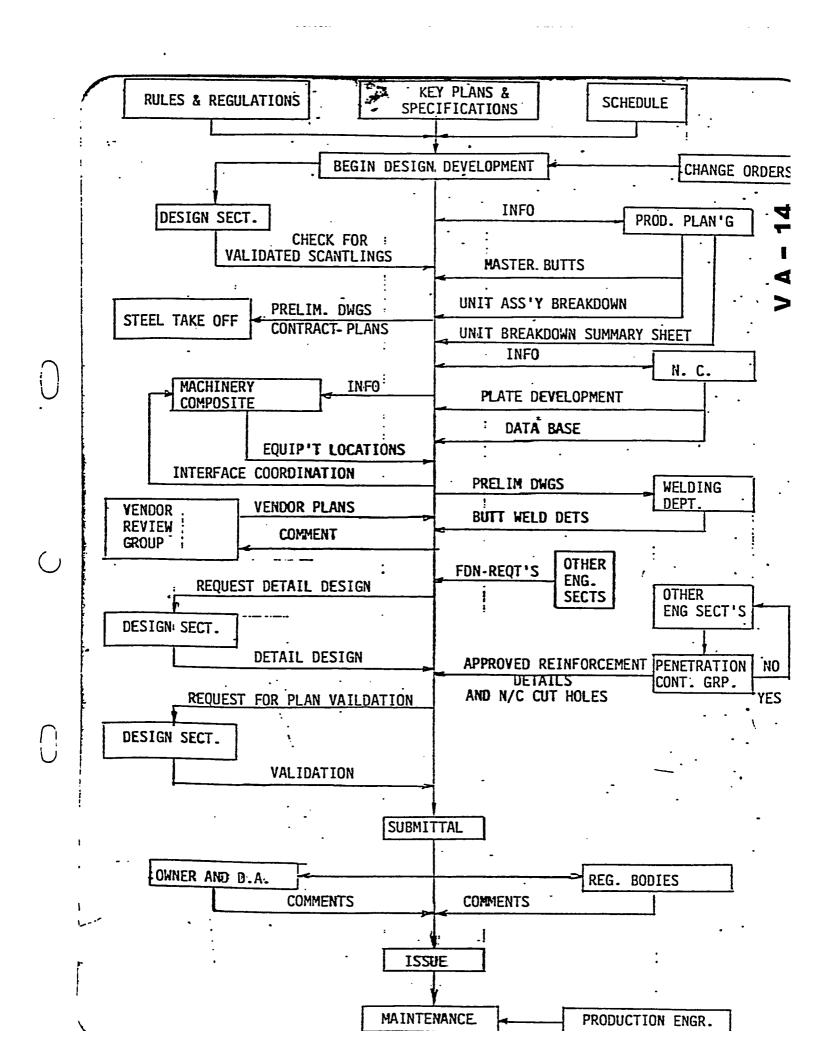
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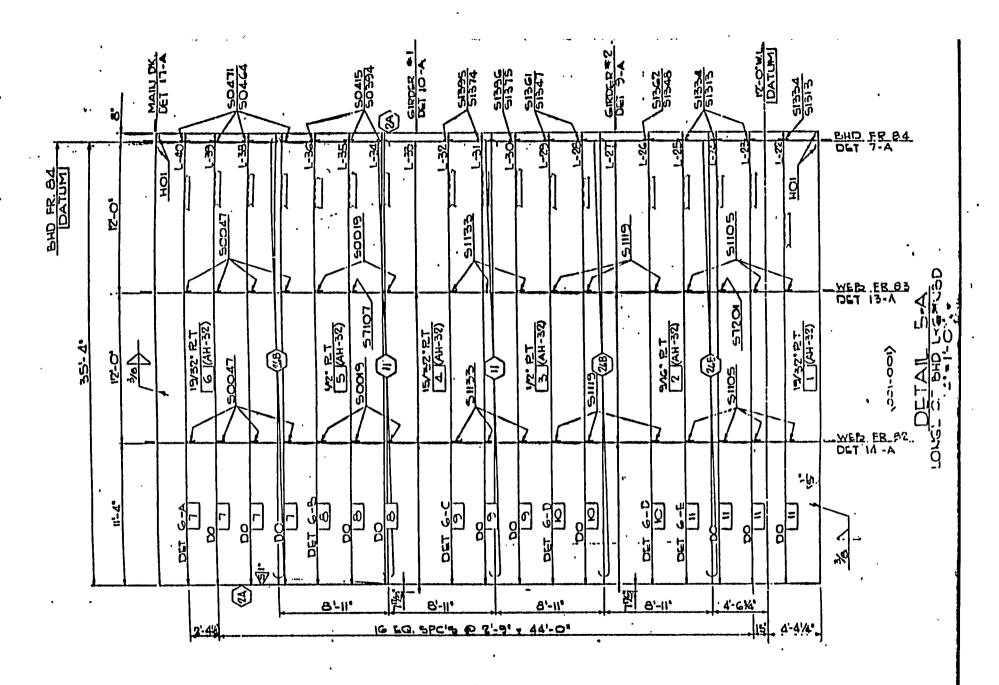
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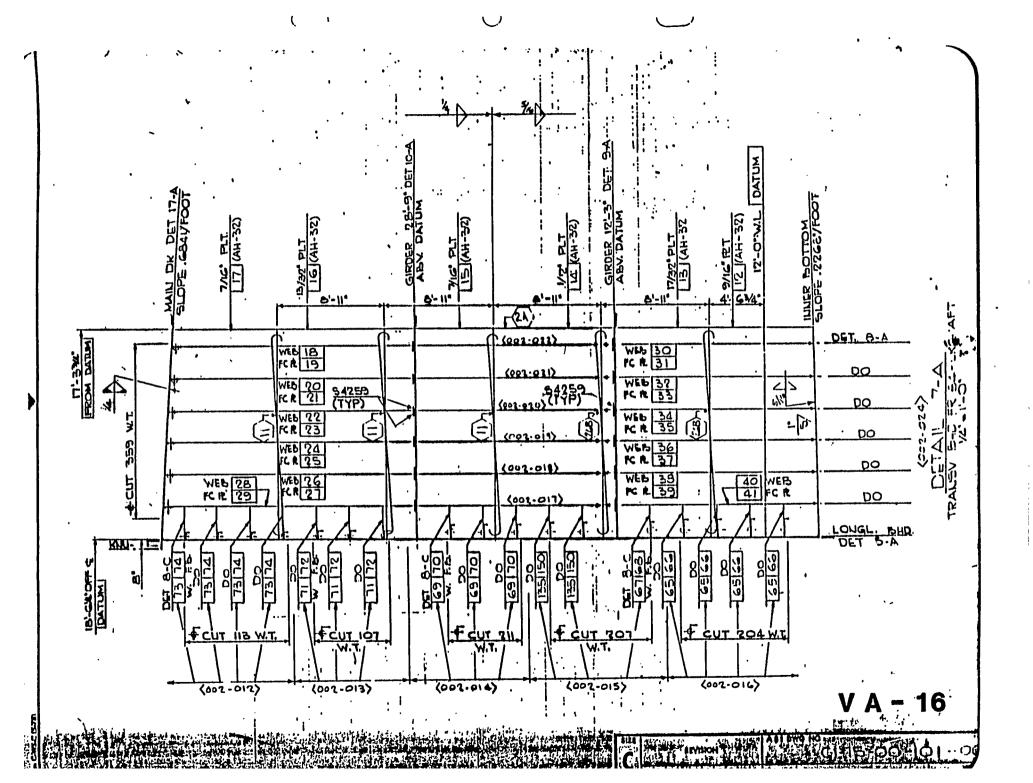


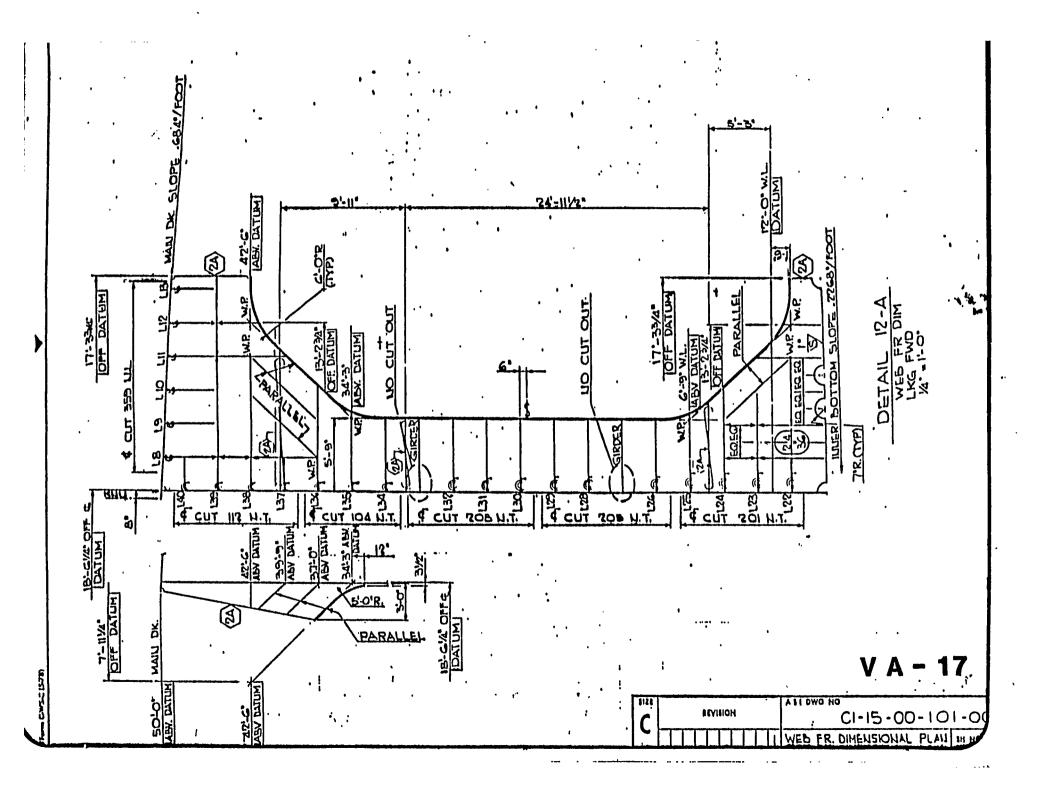


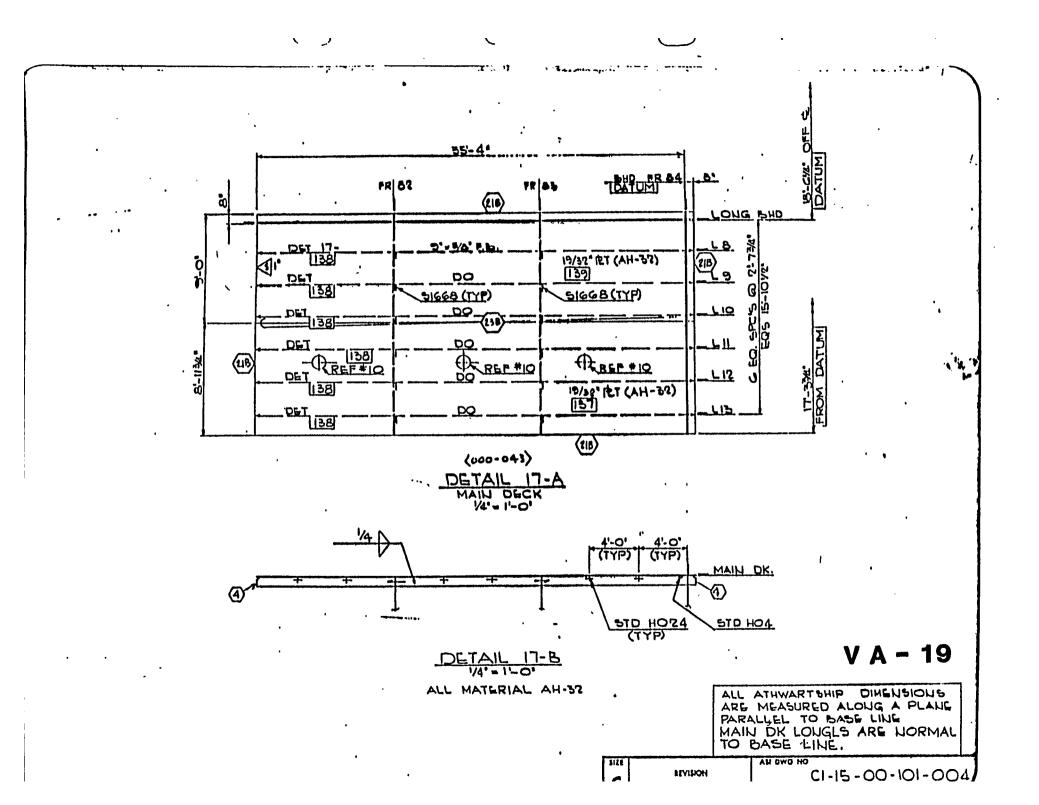


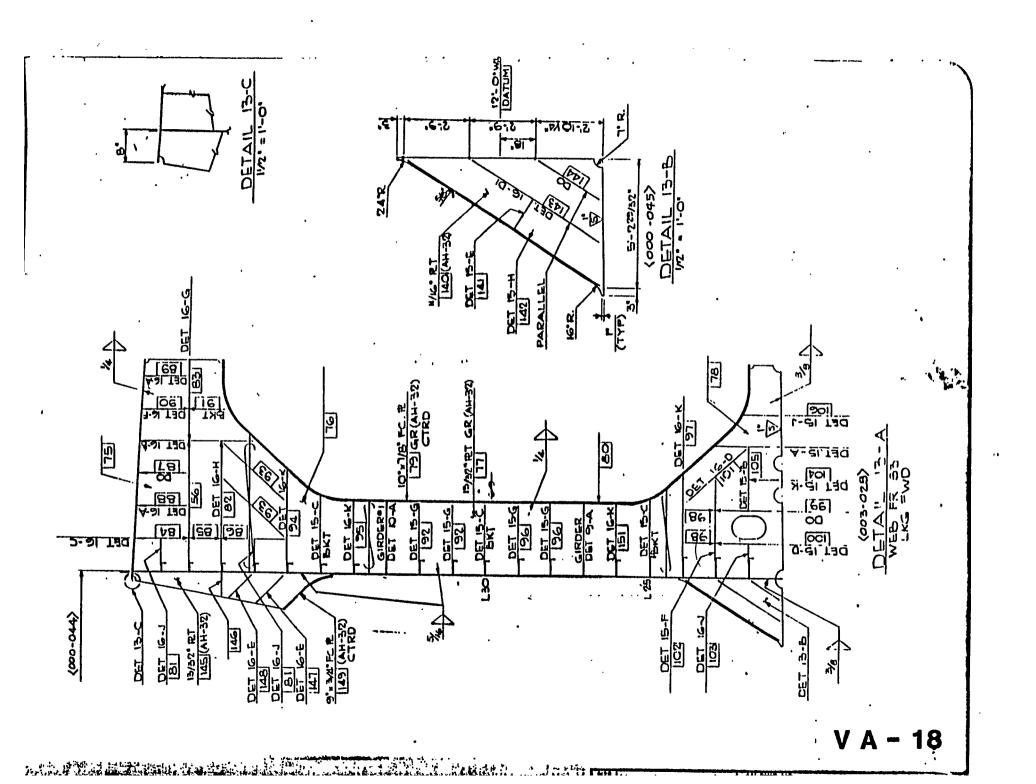
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DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

MECHANICAL DESIGN SECTION

DESIGN ENGINEERING FOR ZONE OUTFITTING MECHANICAL DESIGN SECTION

I. INTRODUCTION

The Mechanical Engineering activities at AS I are divided into two (2) principal groupings, one being the Mechanical Design Group which is responsible for the preparation of piping diagrams and procurement of most mechanical equipment, and the other being the Mechanical Machinery Group which prepares detailed fabrication drawings for machinery such as shafting systems, independent tanks, reach rods, and exhaust piping systems.

11. MECHANICAL DESIGN GROUP

From a viewpoint of unit and zone outfitting methods, the Mechanical Design Group has been relatively unaffected due to the requirements of our revised shipbuilding technology. Those items which have been incorporated in this area are a more condensed schedule which designates virtually every diagram and material list as a key plan and, therefore, requires their completion prior to the end of the key plan stage and our format of presentation for all diagrams which employs the vessel arrangement as the background and locates the diagrammatic as close to intended routing as possible.

It is virtually a necessity in the preparation of unit-type piping arrangement drawings to get this added guidance from the system designer on the diagram. It has been additionally discussed that the piping diagrams should denote unit boundaries and clearly indicate within which unit equipment or valves should be located. This added scope of refinement has been rejected to date, and I would expect will continue to be absent on diagrammatic for two principle reasons. Firstly, this added locating information, done during the initial design stage, would be too restrictive to the piping designer and would create additional effort to keep the diagram up to date with the actual arrangement. Secondly, as I alluded to during my comments on key plans this morning, this added work, which is really foreign to a mechanical system design engineer, would slow the process of issuing the diagrams which are essential at that point in time for piping arrangement and and material procurement activities.

Although not totally germaine to our implementation of unit and zone outfittinG concePts, we have over the Past several years significantly increased the listing of information and data on our piping system diagrams and find that the high level of completeness of these design documents is essential to effective development by the piping designers.

III. MECHANICAL MACHINERY GROUP

The Mechanical Machinery Group bears several identities in the implementation of unit and zone outfitting conepts. In their role of a design section for such tasks as piping stress analysis and shafting arrangement caclulations, they function much the same as the Mechanical Design Group. In the role of developing working drawings for major pieces of machining which ASI fabricates in specialized and dedicated locations, the format and presentation of their yard plans are much the same as in the past, except that the final fabricated assembly receives an identifying pallet code. Examples of these items are: propulsion shafting, propellers, line shaft bearings, and other major equipment which individually appear as events on production planning schedules. In the Machinery Machinery Group's role of developing yard plans for exhaust piping systems, tank level indicating systems, independent tanks, reach rods, cargo pump foundations and guides, etc., they have incorporated all aspects of the unit and zone outfitting concepts. As the bulk of these drawing requirements are a combination of piping and outfitting crafts, these techniques will be more adequately explained in the following presentation. The underlying concept during the detailing of the yard plans is to locate as much equipment on unit as possible, and items with which this is now being accomplished include the following:

reach rod bearing brackets;
shaft handling lifting eyes;
shaft brake foundation;

tank level indicator stools and mounting pads;

- deepwell cargo pump guide vanes;
- bow thruster shaft bearing stools;

exhaust piping for main engine, diesel generator engines, boiler, incinerator.

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

PIPING AND HVAC SECTION

DESIGN ENGINEERING FOR ZONE OUTFITTING PIPING AND HVAC SECTION

I. INTRODUCTION

The advent of zone outfitting technology has had many far-reaching effects on the operations of the Piping and HVAC Section. This is due to the fact that perhaps no other Engineering Section was as "systems oriented" as was Piping and HVAC prior to zone outfitting. As is obvious to you by now, zone outfitting abolishes for most applications the systems orientation of traditional shipbuilding techniques and replaces it with a zone or unit oriented approach.

Drawing preparation has been complicated in that there are more drawings to be produced and they are more complex than were systems drawings. Gone are the days when designers could specialize in a handful of systems that they could work from job to job. Now a designer must be knowledgeable about many systems, because all piping systems within a given unit must be worked as the particular unit drawing is being prepared.

Gone also are the days when designers had only to know the basics about production techniques that were to be used. Now a designer must become intimately familiar with the particular method of fabrication to be used on each unit he is to work. The document used to instruct lhgineering as to Production's fabrication methods is the "Unit Breakdown Summary Sheet and Construction Procedure." This document provides Engineering with step-by-step details about each unit's construction sequence. This, then, allows Engineering to properly code each piece of equipment - pipe, fittings, etc. - so that it arrives at the correct job site when required by Production.

The need for Engineering familiarity with Production techniques has led to a much closer bond between the two departments. Meetings are held on a regular basis, during which ideas can be exchanged and drawings can be reviewed well in advance of planned construction starts. It is estimated that many Production manhours will be saved as a result of these meetings.

The impact of revision activity has been greatly increased due to the increased number of drawings. A change in a pipe size on a particular diagram could have an effect on numerous unit drawings and their P/D's, L/M's, and H/L's; whereas, in the past, only the system drawing affected by the diagram would have been altered. Therefore, it is critical that design changes be kept to an absolute minimum.

My discussion this afternoon will focus on the preparation of piping drawings to accommodate zone outfitting. Much of what is said of these drawings is applicable also to HVAC and Mechanical Machinery drawing preparation, as previously alluded to. Piping development effort is subdivided into the following areas for a typical tanker:

- Machinery Composite
- Machinery Space, Tank Heating Coils and Innerbottom
- Outside Machinery Space and Main Deck Racks
- Machinery Package Units
- Quarters

We will look at the first four areas with the knowledge that the same techniques apply to quarters piping development. we will also look at the way in which the preparation of Piping Details (P/D's) and Lists of Material (L/M's) have been affected by zone outfitting technology.

II. MACHINERY COMPOSITE

For over twenty years, Avondale's Machinery Composite Group has provided the primary design for machinery space and main deck arrangements. These composites are not merely interference checks, but are used to provide the arrangement groups with completely routed sy"stems for working drawing development.

Basically, the procedure for machinery composite development has remained the same with zone outfitting. The composites are done at 1/2" to 1" scale, depending on area, and are divided into the required plan and section views to clearly represent the area depicted. The composites show all systems within 'the machinery space including piping, HVAC and wireways, as well as outfitting items such as ladders, gratings, and so on. PH-1A through PH-1C are various views of a machinery space composite now being developed. The major difference between composites now and before zone outfitting is the manner of presen-Before, an entire system was tation to the arrangement group. routed on composite and then forwarded to the arrangement group for development into working drawings. Now, the composite group routes all the systems within a particular unit and then forwards that unit to the arrangement group.

Since machinery spaces are developed from the lower levels on up, the obvious problem with zone outfitting is to be certain that all systems in a given unit have been routed piror to

issue to the arrangement group. Avondale's answer to this problem is what we call the Advanced Design Composite Study or ADCS. The ADCS is a 1/2" scale, single line routing of all systems in the machinery space, main deck, or other congested area of the vessel. It should take approximately six weeks for the "preliminary" ADCS to be developed for a vessel like the Exxon multi-product carriers Avondale is currently building, and approximately three months for the final ADCS to be developed. This, of course, assumes that vendor information and contract drawings are ready at the start of ADCS development. It also assumes that top notch designers are available to handle the assignment. GRAPHS PH-1D and PH-1E are two views of the ADCS which was done on the above-mentioned Exxon carriers.

Another difference between the traditional and the new composites is that now the unit breaks are clearly shown on the composites. This is to ensure that machinery is not located on the break lines and to ensure that allowance is made for flanging make-up pipe pieces to bridge unit breaks after erection.

III. MACHINERY SPACE, TANK HEATING COILS AND INNERBOTTOM

It is a long standing procedure at Avondale to prepare arrangement drawings from reduced photographic copies of machinery composites. This procedure is being maintained for the drawing being prepared for zone outfitting. The task is, however, more difficult than in the past. With systems drawings, the systems not being developed could be subdued and the subject system highlighted. However, with zone outfitting, all the systems in a given unit must be highlighted. In especially congested areas, such as the machinery space lower level, this task is almost impossible to accomplish. What must be done in these situations is to present a number of views of the same area with each view depicting a certain number of systems for clarity.

GRAPH PH-2 provides some notion of the difficulty of depicting all the necessary data such as penetration codes, piping detail numbers, dimensions, and so on. This is not, of course, a problem unique to Avondale, but it is compounded by having to depict all systems within a given area. GRAPHS PH-3 and PH-4 are two section views of the machinery space area. Note how the various systems involved are called out on each drawing and how the lines of demarcation for each unit are shown. Note on GRAPH NO. PH-4 how the machinery package units for the Inert Gas Scrubber Pump, the E.R. Bilge and Ballast Pump, and the Main and Harbor S.W. Pump are shown in dotted line. These and other package units are detailed on individual package unit drawings as will be discussed a bit later.

GrAPH PH-5 is another view of the machinery space area. Note here that certain piping details are called out as adjusting pieces.

gRAPH PH-6 is a tank heating coil assembly. The Piping Section is called on to design not only the heating coil itself but also the structure used to support it. This blending of Engineering disciplines is really a hallmark of the zone outfitting philosophy which emphasizes concentrating as much design effort in a given group or section as is technically possible. GRAPH PH-7 is the detail of the pipe rack structure.

IV. OUTS IDE MACHINERY SPACE AND MAIN DECK RACKS

The outside machinery space drawings are prepared similarly to the machinery space drawings, with the major difference being that they are prepared without benefit of design composites. The arrangement group must examine piping diagrams and develop the ADCS from which the arrangement drawing is then taken.

The main deck rack drawings for the present Exxon contract are quite different. Composites similar to those prepared for the machinery space area were done for the main deck, which was then divided into three zones with six to eight racks in each zone. Each rack contains sections of pipe together with the necessary supporting structure, walkways, and gratings. It is quite an improvement to assemble the rack completely outfitted and lift it in one piece aboard ship as opposed to the traditional procedure of assembling pipe structure on the ship and then adding the pipe, piece by piece. As with the tank heating coil drawings discussed a few minutes ago, the Piping Section is responsible for developing the rack structure, as well as the pipe routing and detailing. The Outfitting Section provides the ladder and grating drawings for the racks.

-PHS PH-8, PH-9, PH-10, PH-11, and PH-12 are plan views of main deck composite sheets. The views are between frames 84 and 81 and are cut at five different levels for clarity.

CRAPH PH-13 is a section view of main deck composite sheets.

GRAPH PH-14 is the title sheet from a main deck rack working drawing.

GRAPH PH-15 is the rack structure. Note the structural detail code numbers such as "SD-66S-1." These details are depicted in a separate structural detail booklet. GRAPH PH-16 is the title sheet for a typical structural detail booklet. GRAPHS PH- 17, PH-18, and PH-19 are typical structural detail booklet sheets.

GRAPHS PH-20 and PH-21 are the piping arrangement for the main deck rack booklet that we are looking at.

On our Exxon contract, we have used model engineering rather extensively to depict the main deck rack development. GRAPHS PH-22 through PH-30 are photos of the main deck rack model at Avondale's Model Shop. The model is composed of the assembled racks and can be broken down to duplicate the planned construction technique. Aside from assisting Avondale Engineering, the model has already proven to be a real benefit for Production, owners, and regulatory bodies.

V. MACHINERY PACKAGE UNITS

GRAPH PH-31 is a list of the machinery package units which Avondale is designing and constructing for the Exxon contract.

Although Avondale has built package units in the past, this current effort is the most comprehensive to date and certainly the most successful. One of the major factors in the success of the package unit program has been the construction of the Machinery Package Unit Assembly Shop, a large shop with overhead cranes, a clean environment in which to work and so on. The rapport that has been established between the shop foreman and Engineering personnel is excellent. A good many more engineering manhours beyond our original projection have been expended on package unit development; however, initial reports from the shop indicated that a production manhour savings in the neighborhood of 15% may be hoped for. Not bad for a first-effort.

There are two basic types of package units. First, there is the Custom Built type which is designed to suit certain conditions of the vessel being designed. These package units will differ from design to design and are usually found in congested areas such as the lower level of the machinery space. The Bilge and Ballast Pump Package Unit is a good example of this type of package unit. The other type of package unit is the standardized type such as the Fuel Oil Pump Package Unit. These package units are suitable for reuse on other jobs and are usually found in less congested areas such as the upper levels of a machinery space. Of course, the ultimate goal should always be to design package units such that they are reusable.

Like the main deck racks, the package unit drawings are self-contained and are produced completely by the Piping Section. Even ladders and gratings are done by the Piping Section. GRAPH PH-32 is the title sheet from the Bilge and Ballast Pump Package Unit.

GRAPH PH-33 is the Revisions and General Notes Sheet. Note the complexity and level of detail of the general notes.

GRAPH PH-34 is one of the Parts List sheets. There were four like this on this particular package. GRAPH PH-35 is a general arrangement of the subject package. Note the location key located in the lower left-hand corner. Also, note the gage board information, lifting information, gratings and ladders.

GU\$PHS PH-36 and PH-37 are structural views and details.

GRAPHS PH-38 and PH-39 are piping arrangement views for the package unit.

GRAPH PH-40 contains information on ladders and gratings.

GRAPH PH-41 contains information on remote operators, gage boards and control instrumentation.

GRAPH PH-42 provides the information necessary for label plate installation.

Also, like the main deck racks, the package unit drawings on the Exxon contract have been prepared with the assistance of design models. These models have been extremely useful during the design phase in catching interferences and other problems that might otherwise have gone unnoticed. Their real value is being realized now, as Production consults them during actual package unit construction. The models are in a location close to the Package Uhit Assembly Shop and are used constantly.

GRAPHS PH-43 and PH-44 are photos from two views of the Fuel Valve Cooling Water Pumps package unit.

VI. PIPING DETAILS

Each unit, machinery package unit, and main deck rack contains a piping detail drawing (P/D). The procedure for producing P/D's under zone outfitting has not changed a great deal from the traditional method with which these drawings were prepar ed. The major difference really is the addition of the pallet code number (see GRAPH PH-4S) and the attention that is paid to Pipe Shop work station routing and coating procedures. The routing and coating information is the result of a) adapting to Avondale's new semi-automated Pipe Shop to accommodate zone outfitting technology, and b) the need for more accurate computer-aided scheduling required for zone outfitting. A word should be mentioned here about the importance of

pallet coding. You can think of a pallet as a "bucket" which contains all items required at a certain location for Production to do a certain work package. This "bucket" is then given a name which we call a "pallet code." A required delivery date of the "filled bucket" at the job site can be determined by Production Planning, and from this date all other scheduling required for the items in the "bucket" can be determined.

GRAPH PH-46 is the cover sheet from a main deck rack drawing P/D, and GRAPH PH-47 is a typical sheet from that P/D. Note the pallet code number in the upper right-hand corner.

GRAPH PH-48 is another typical sheet from the same P/D. Again, note the pallet code number, and also note the coating code numbers.

GRAPHS PH-49, PH-50, and PH-51 are also from this P/D, but they differ from the sheets we have just seen in that they contain Pipe Shop routing information on the same sheet as the P/D spool, and these sheets have been prepared using CADAM, which is an automated drafting system being utilized at Avondale. The Pipe Shop routing is determined by a designer familiar with pipe fabrication who enters the information into a computer program called COPICS. Entered into this program is the shop routing, material listing and pallet codes. COPICS then can automatically schedule the work in the Pipe Shop in order that fabricating schedules are met for installation of the piping in the units and to level load the work in the Pipe Shop at the various work stations.

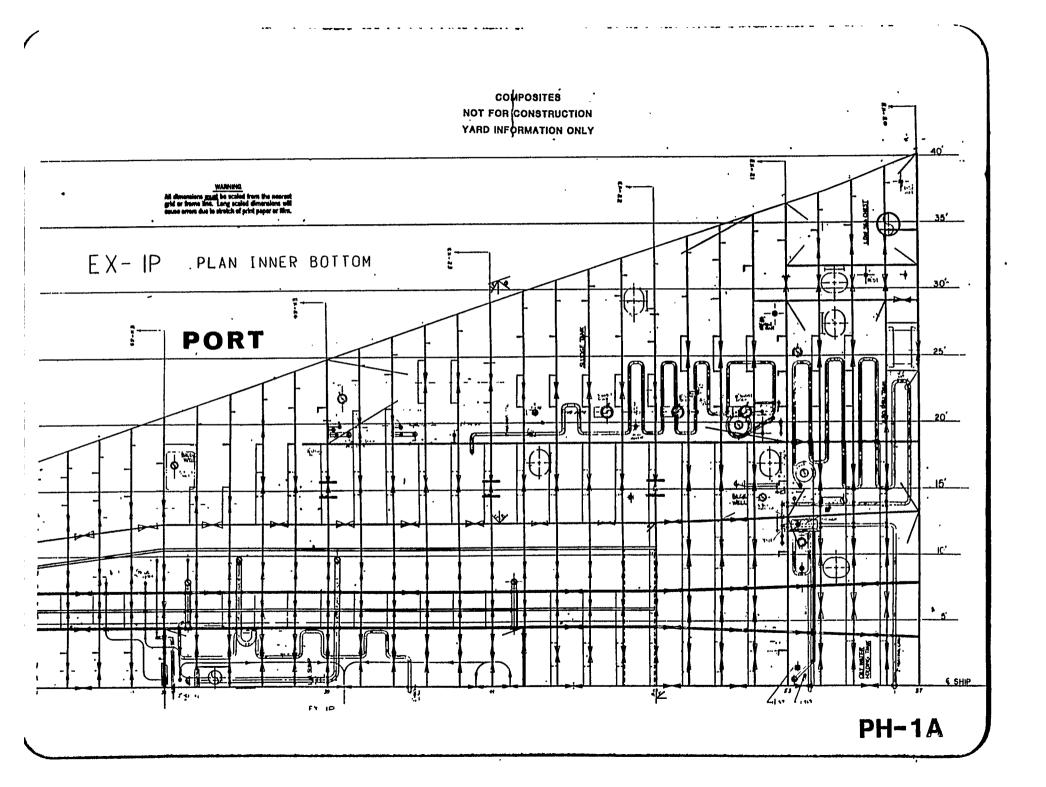
VII. LISTS OF MATERIAL

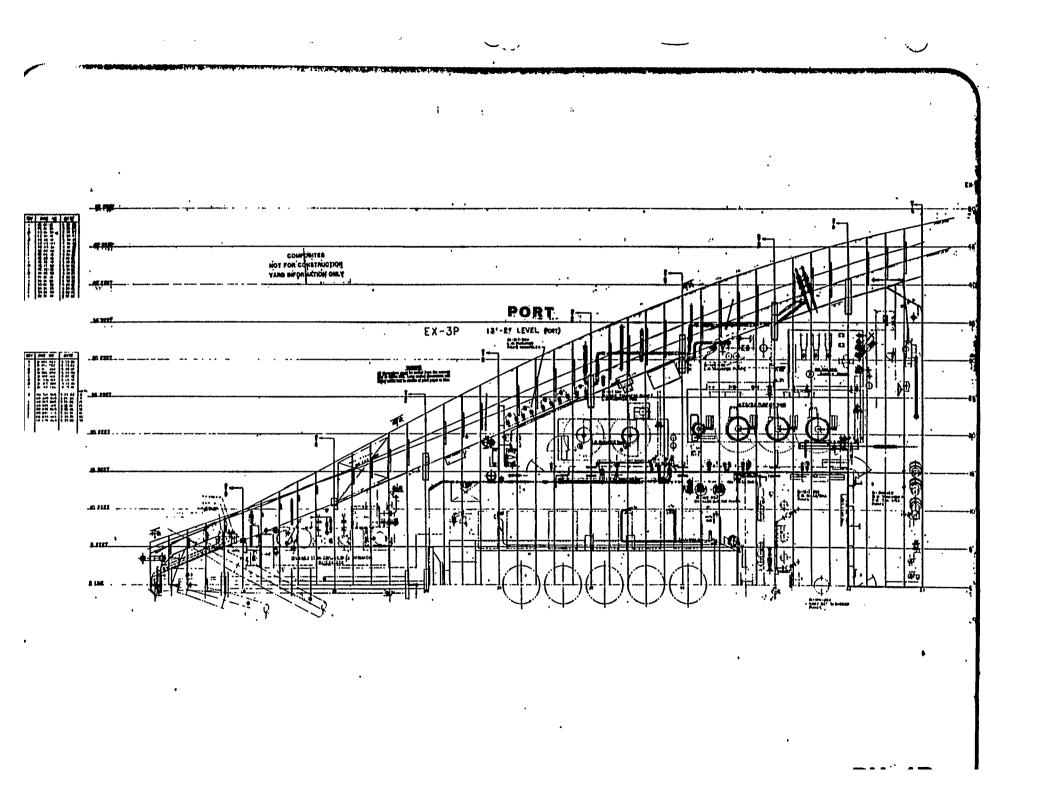
Separate lists of material are prepared for each unit and main deck rack. The procedure used now for generating the list of material (L/M) is almost identical to the procedure used prior to zone outfitting technology, with the exception that an L/M is prepared for each unit or rack and the L/M must contain the pallet code for each item.

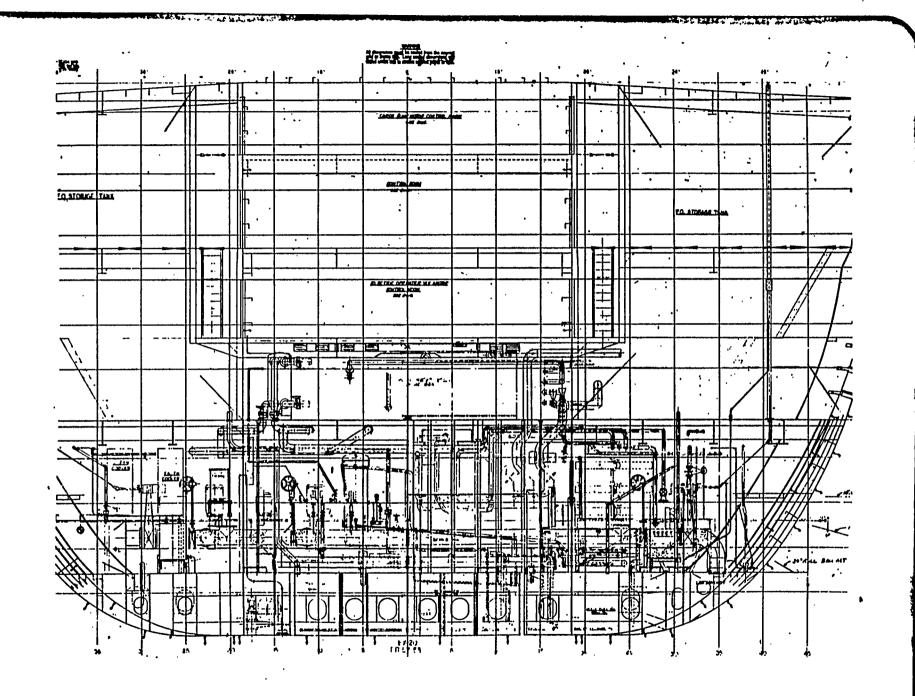
GRAPH PH-52 is the title sheet for a main deck rack drawing L/M, and GRAPHS PH-53 and PH-54 are typical sheets from that L/M. Note the pallet code for each item.

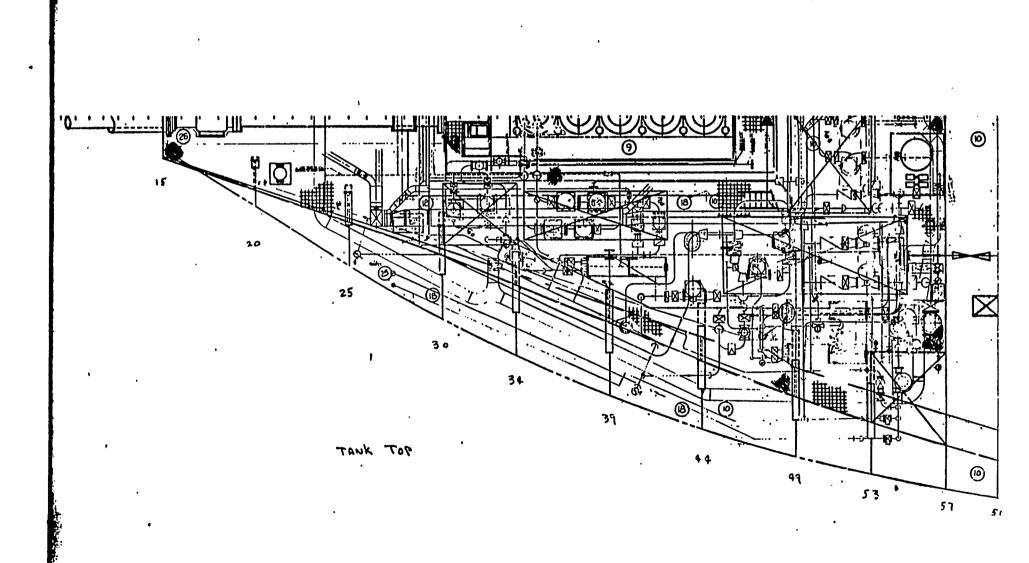
VIII. CONCLUSION

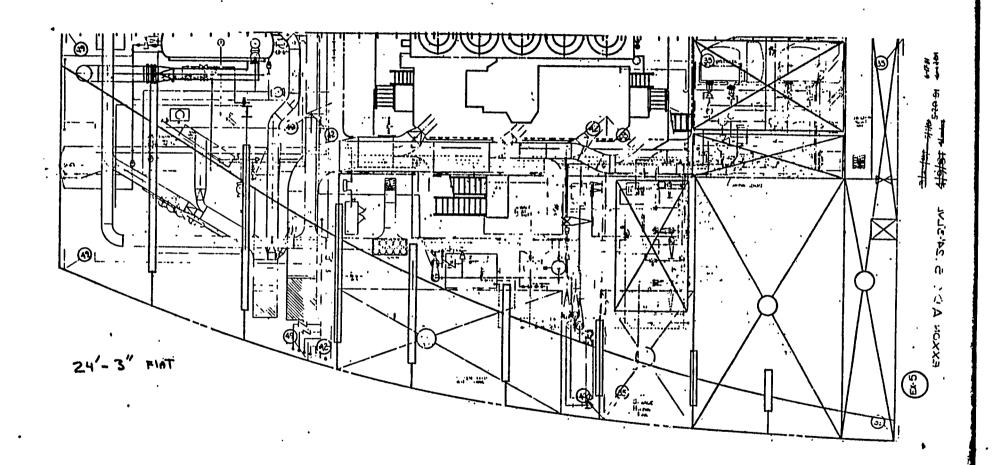
The Piping and HVAC Sections' entry into the realm of zone outfitting technology has been a true "trial by fire." .Not only did we and all of the other Engineering Sections have more to do than ever before, but we had less time to do it in. It was extremely difficult for us to estimate in terms of manhours what we would need in order to accomplish our assigned tasks. There have been budget overruns; however, we feel that the savings to be realized on the Production side will more than compensate for our additional expenditures.



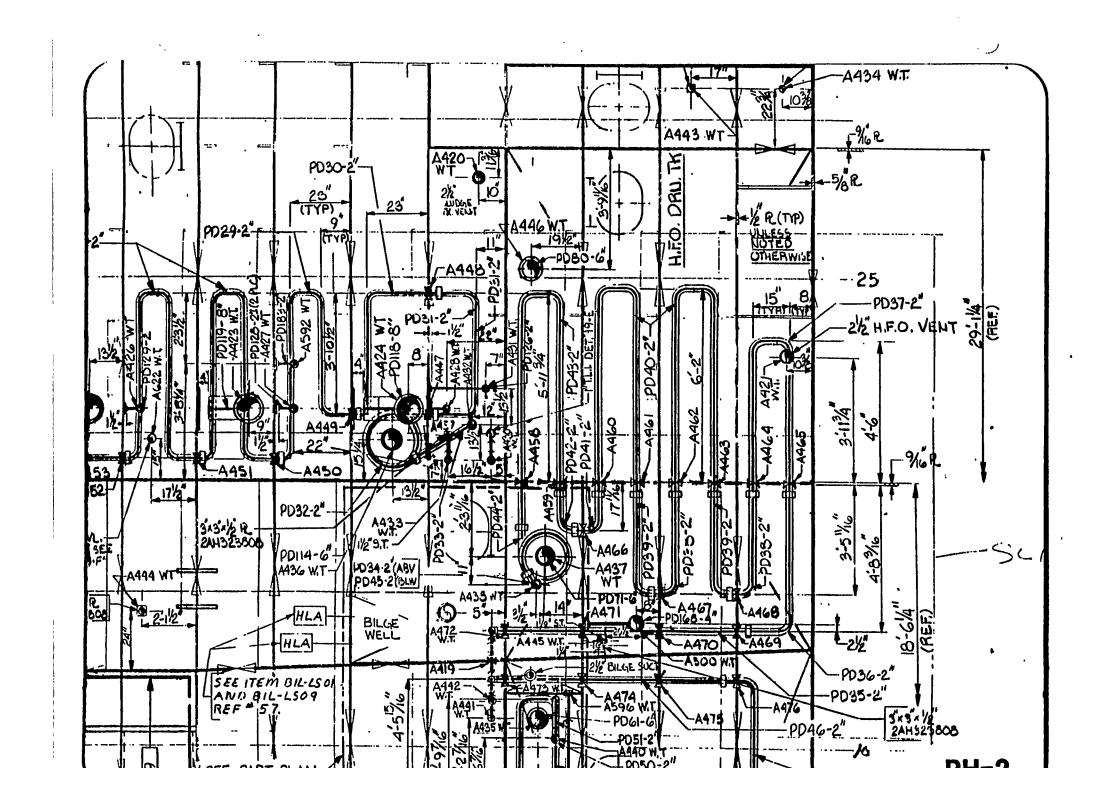


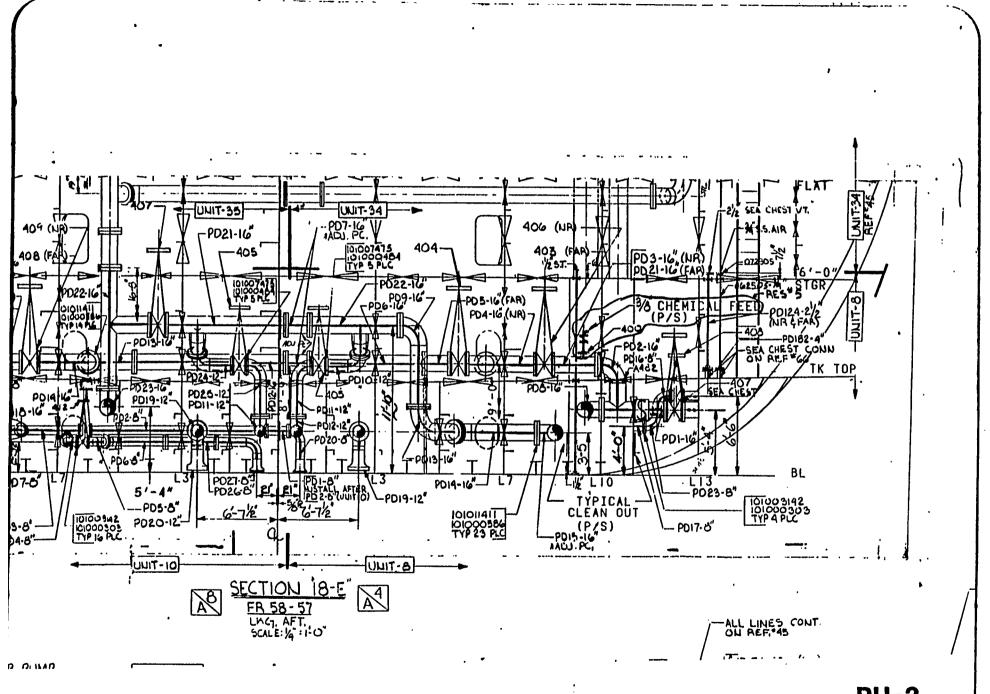




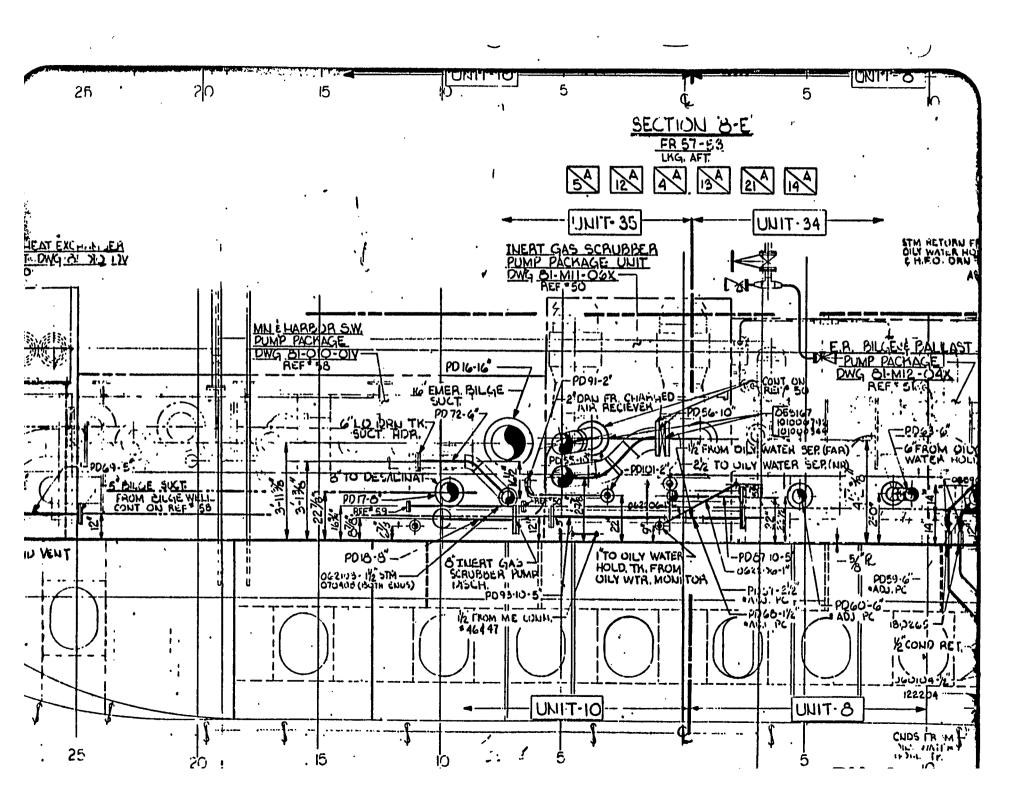


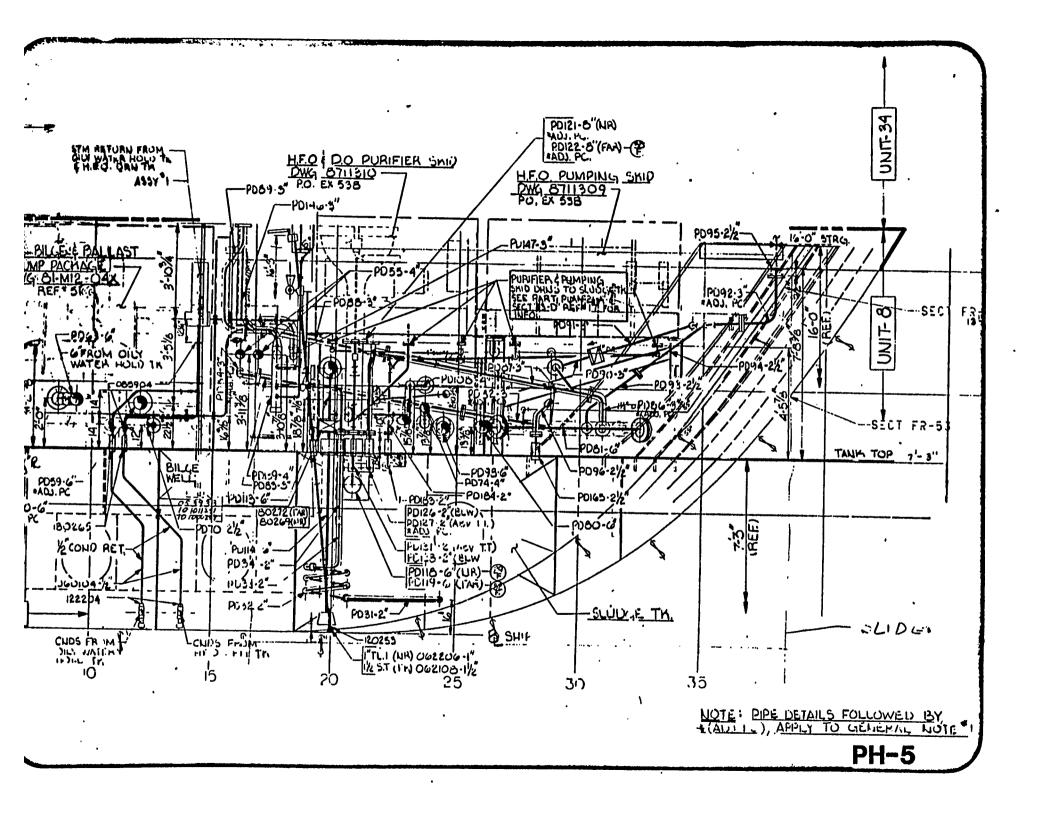
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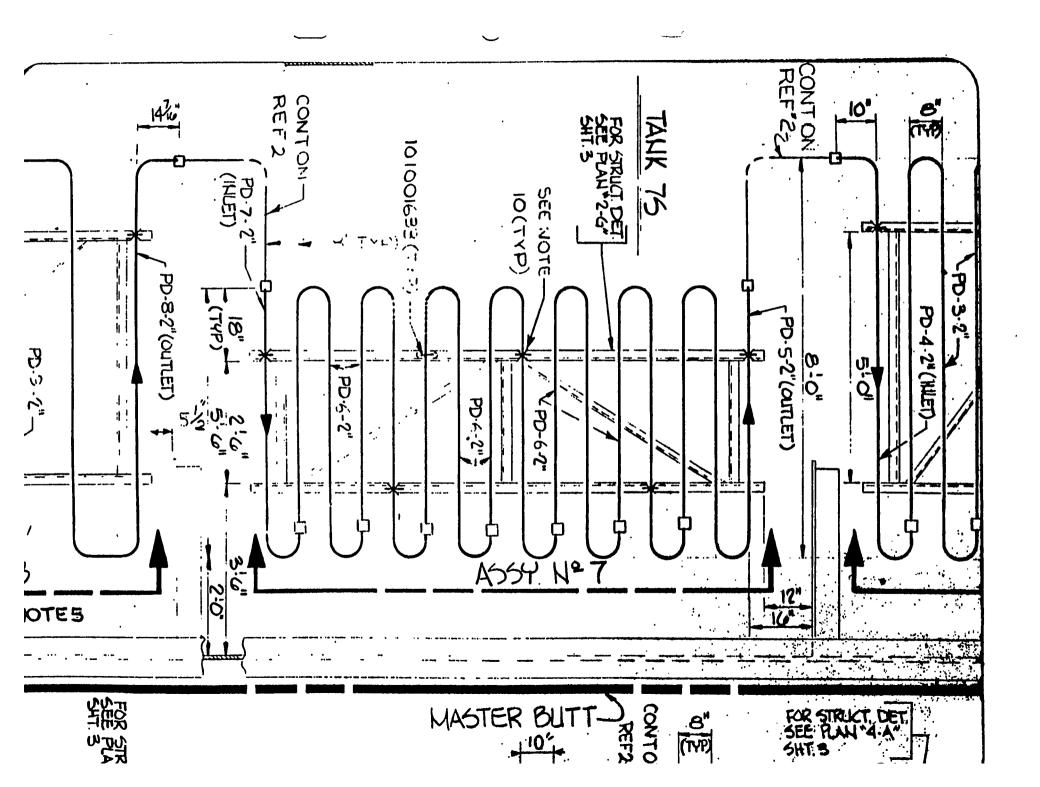


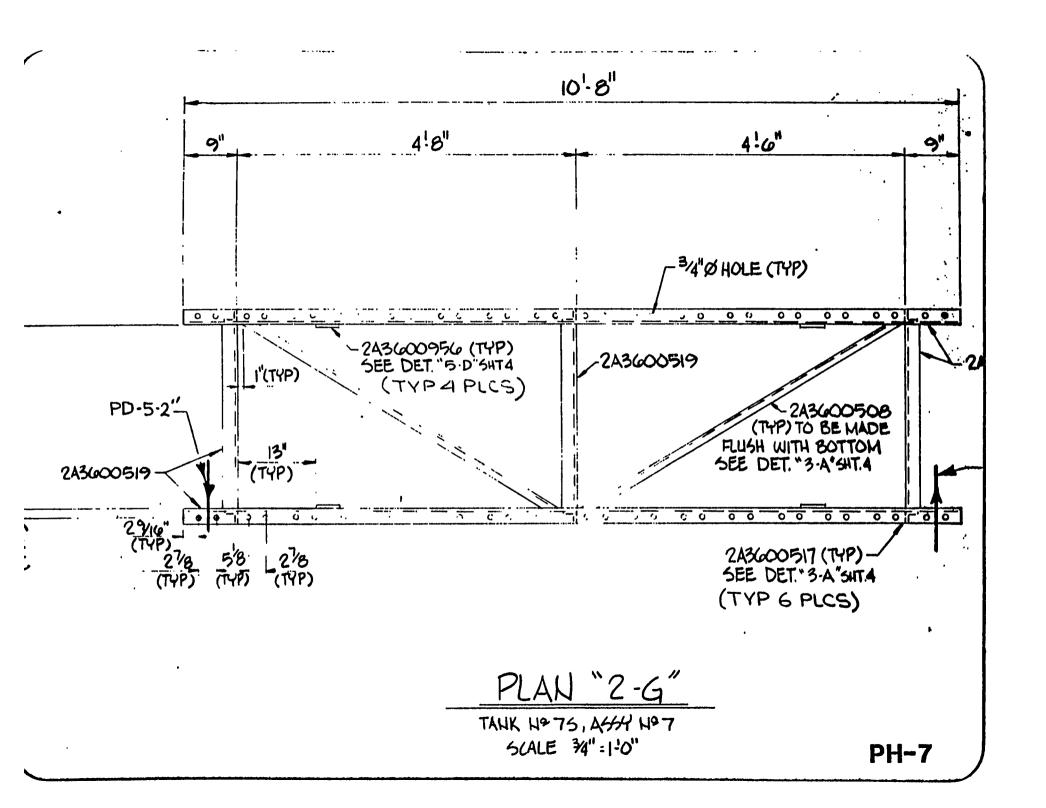


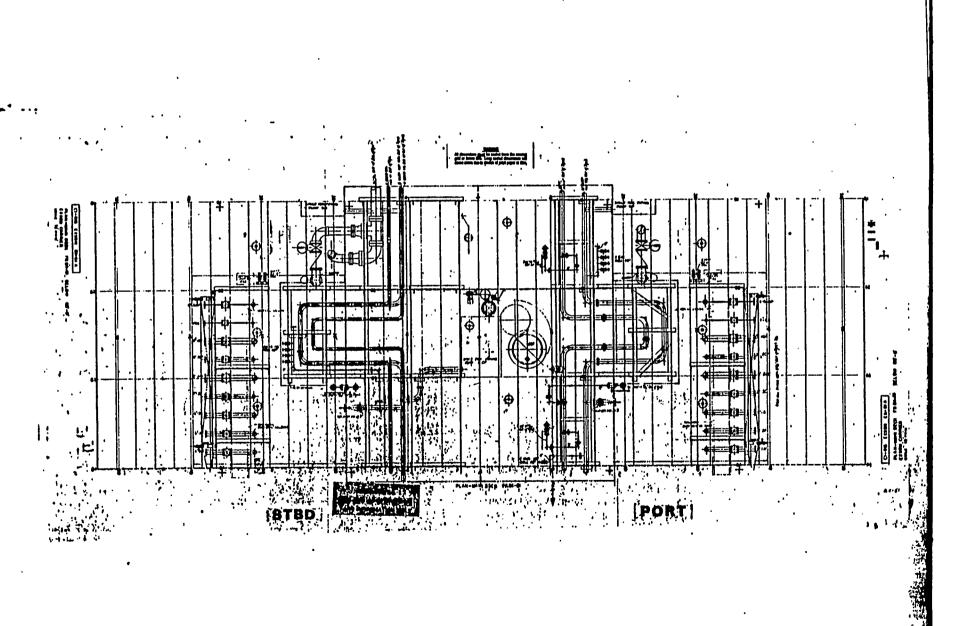
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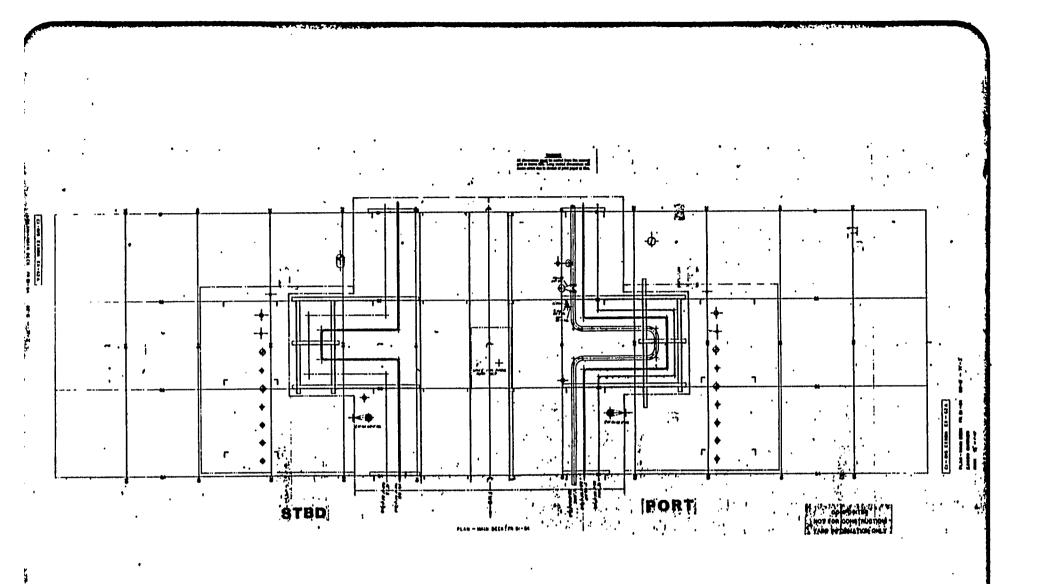


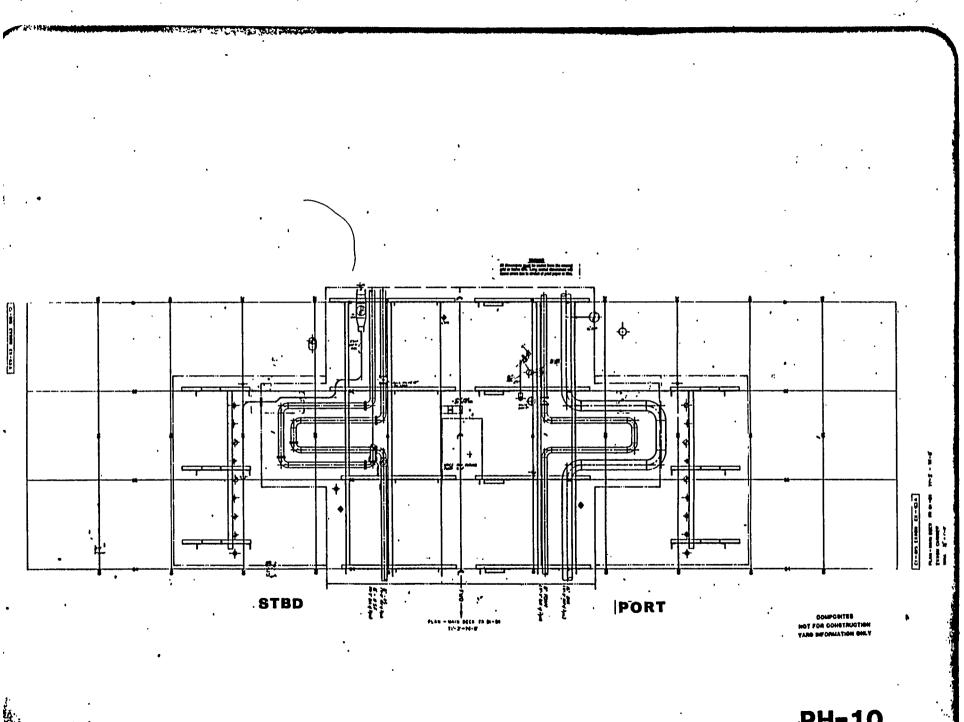




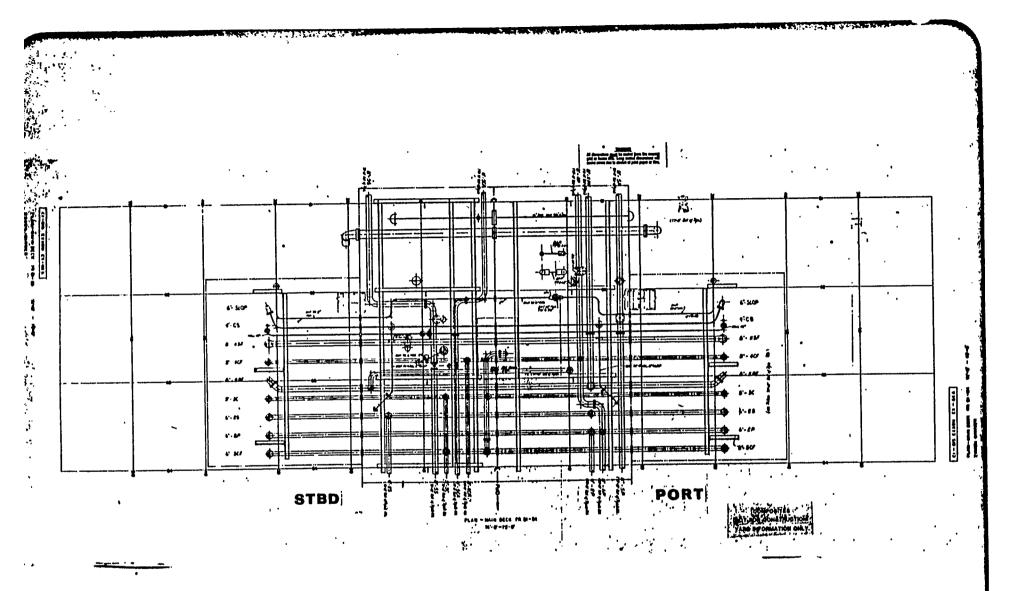


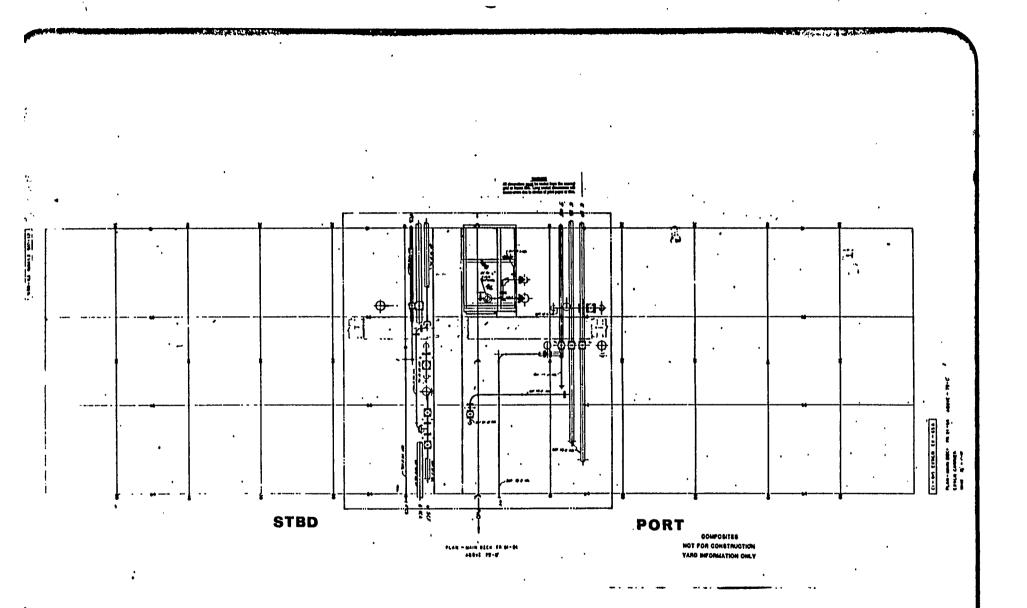


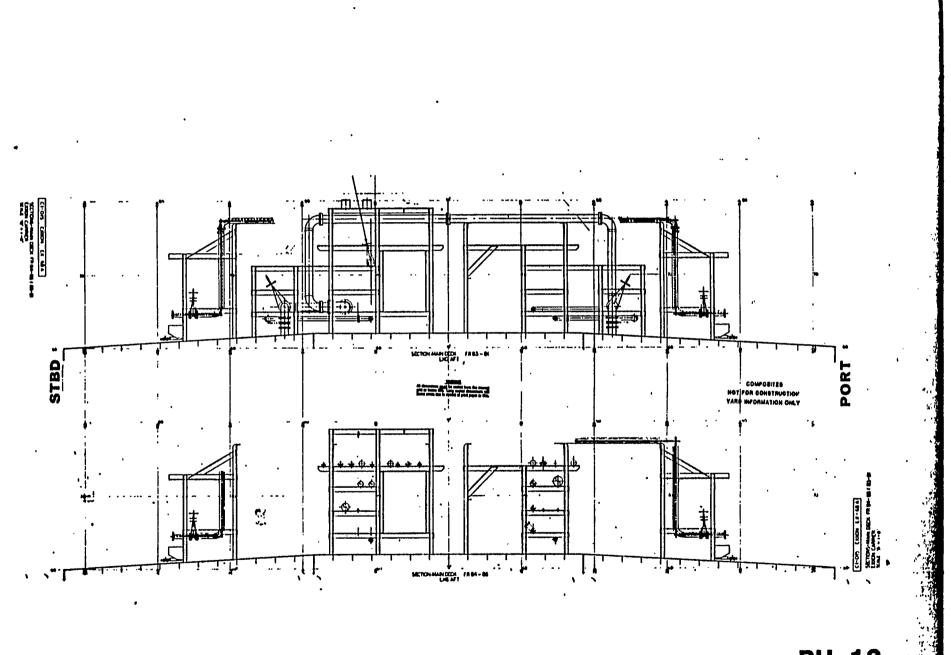


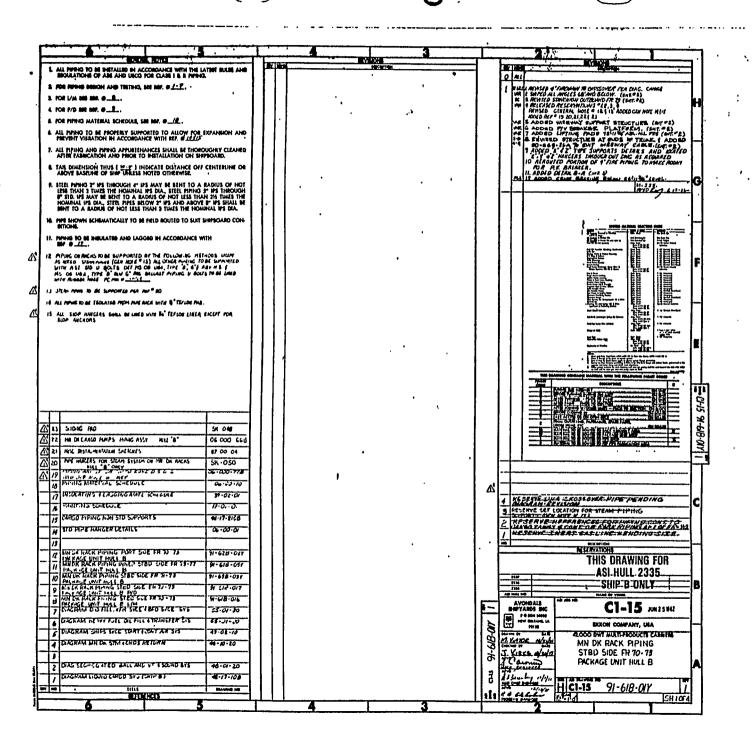


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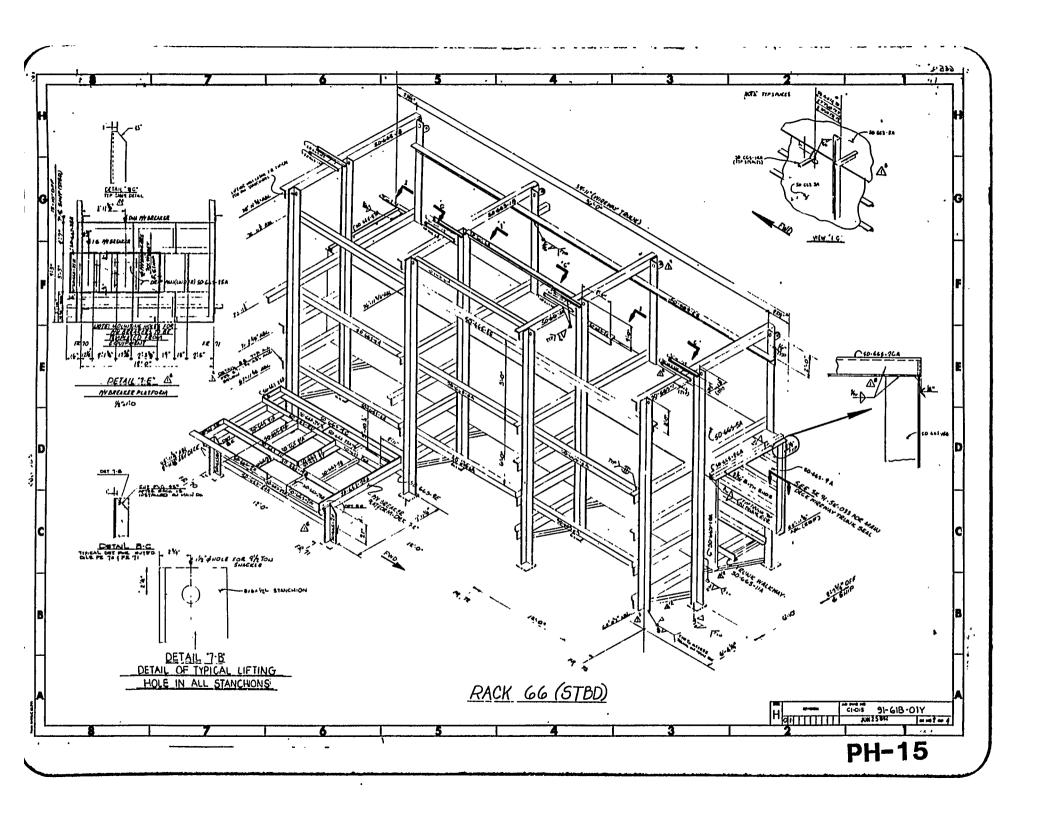


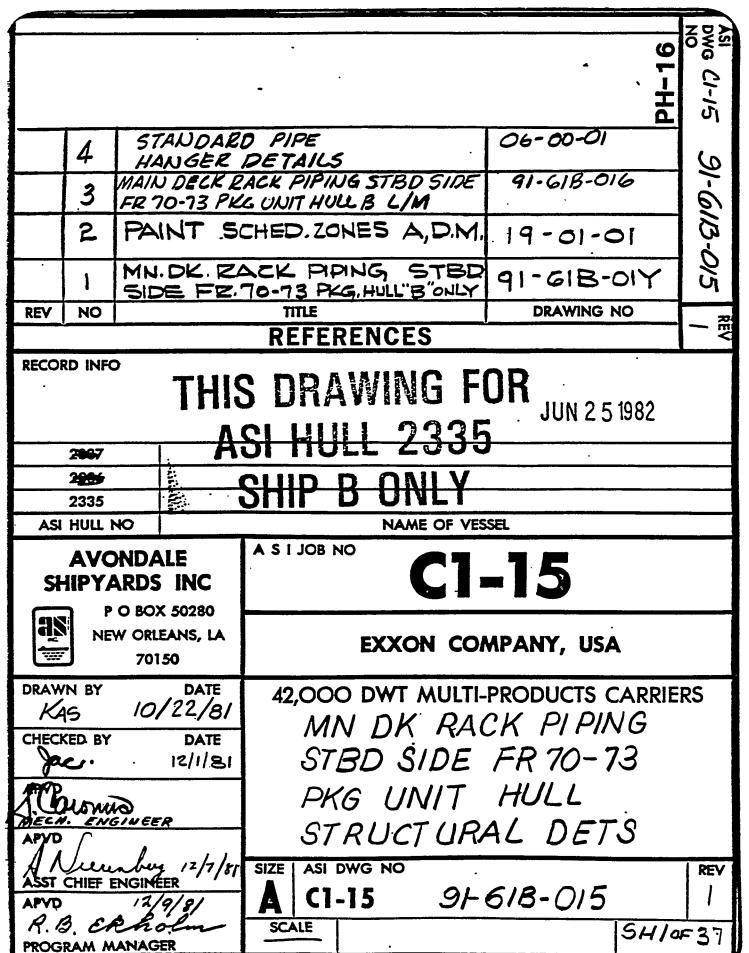


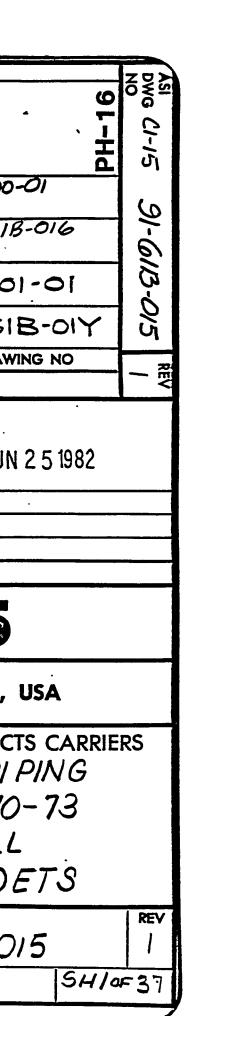
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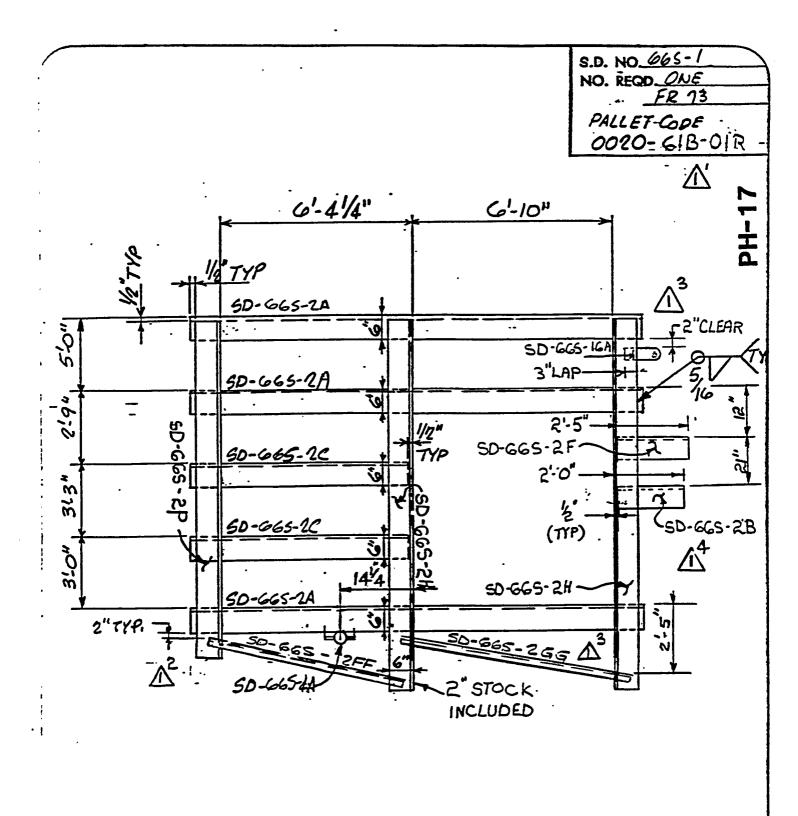
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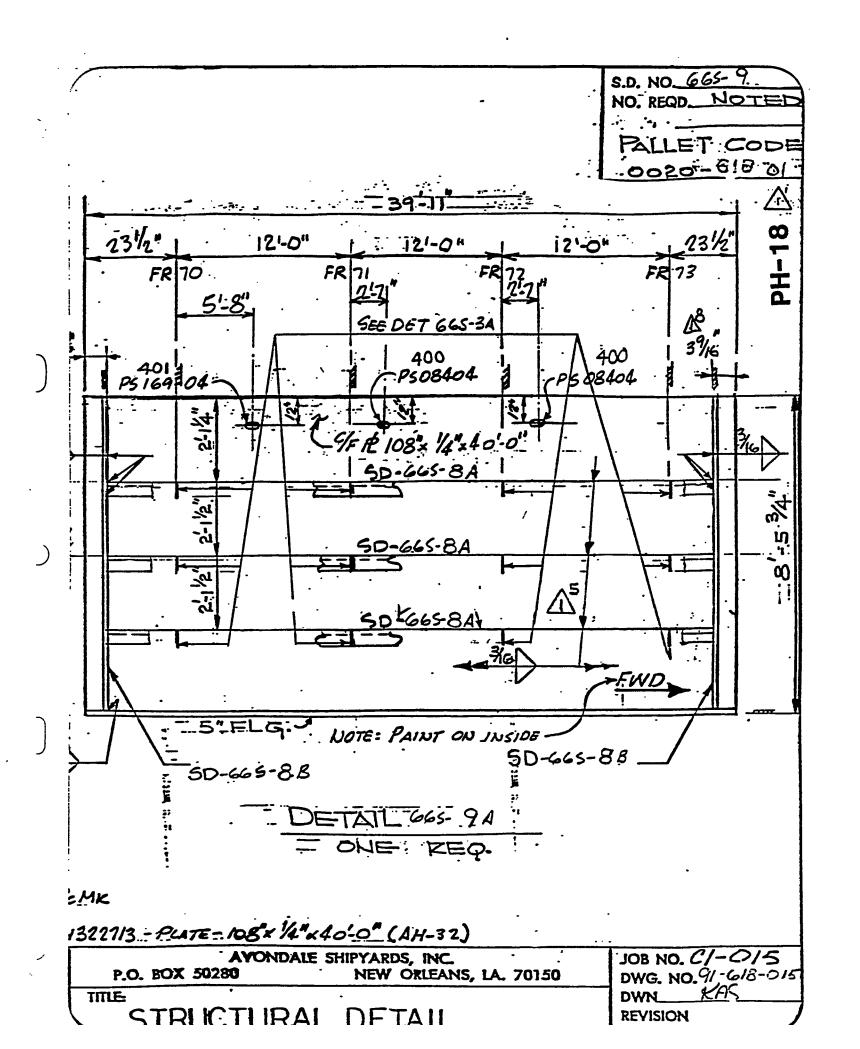


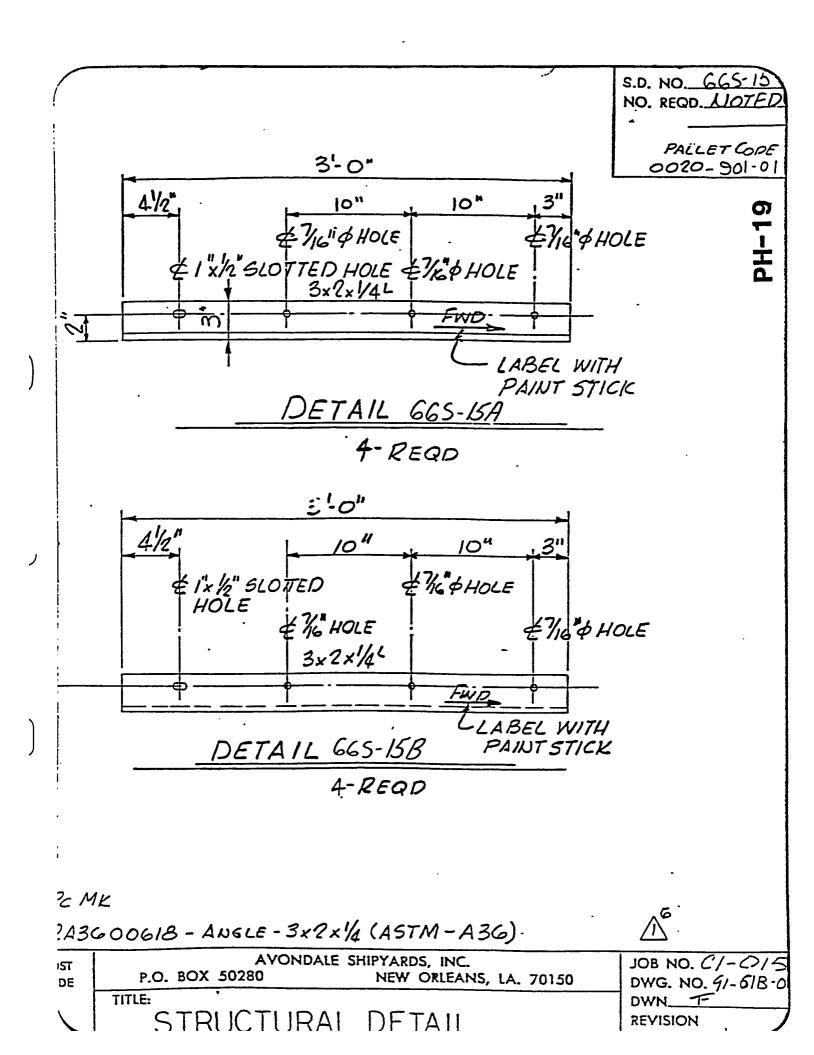


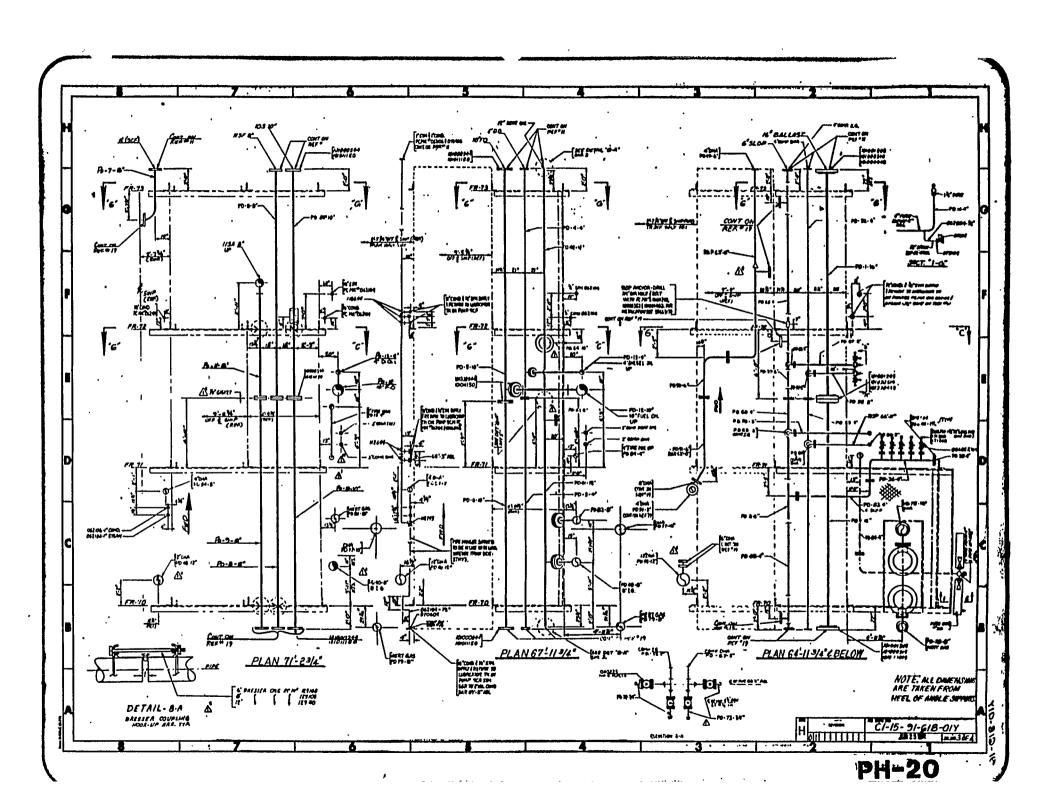


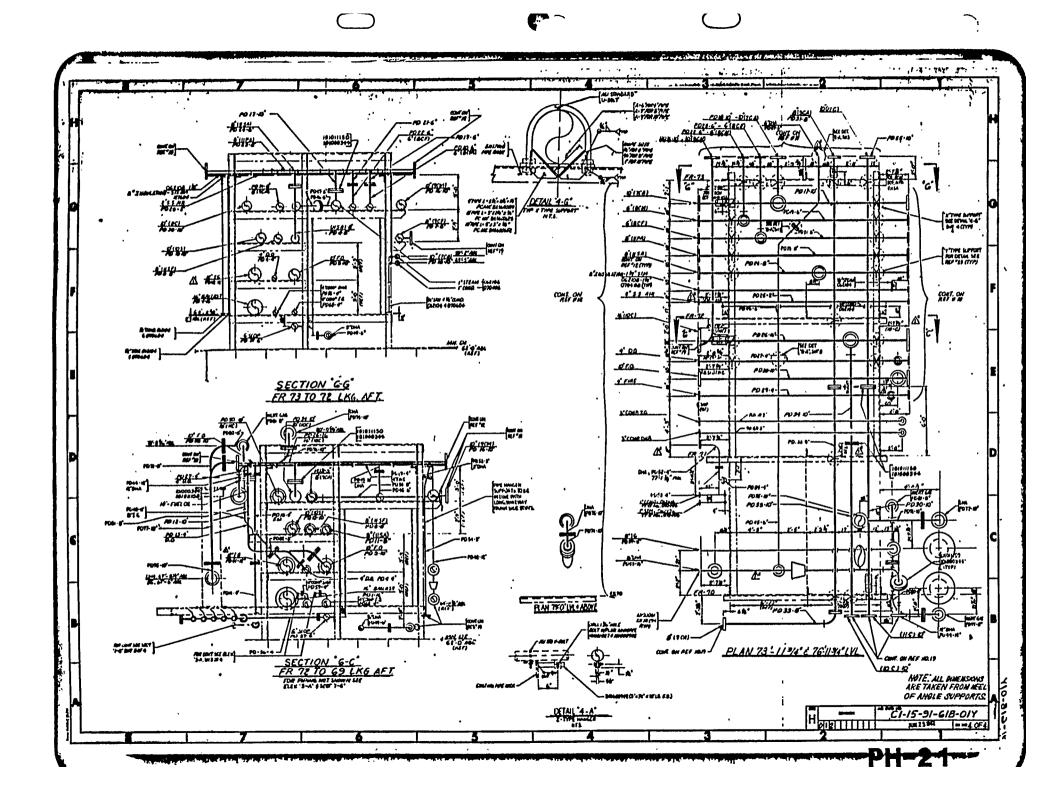


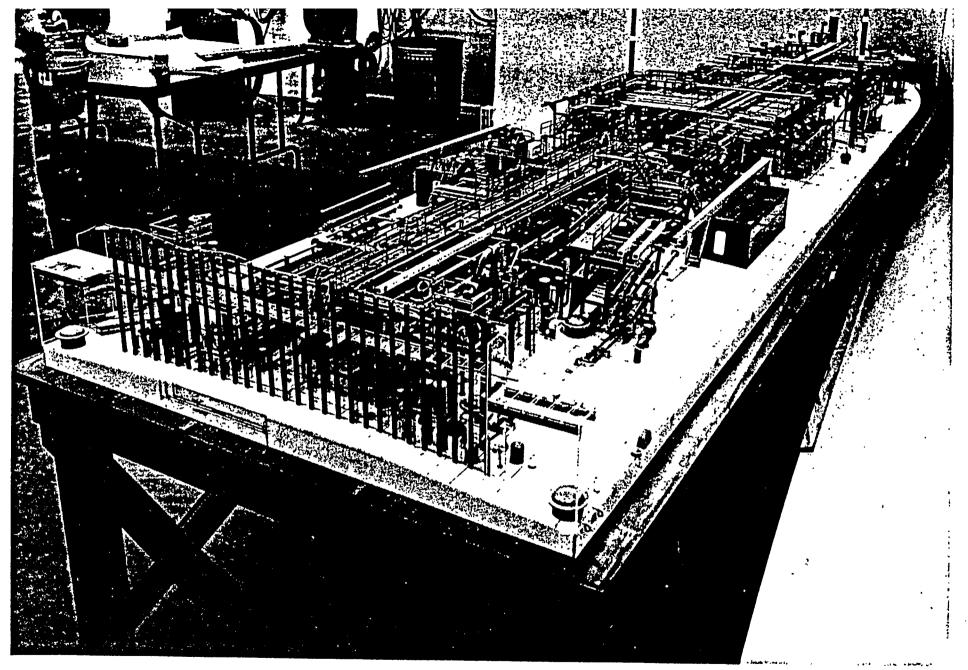
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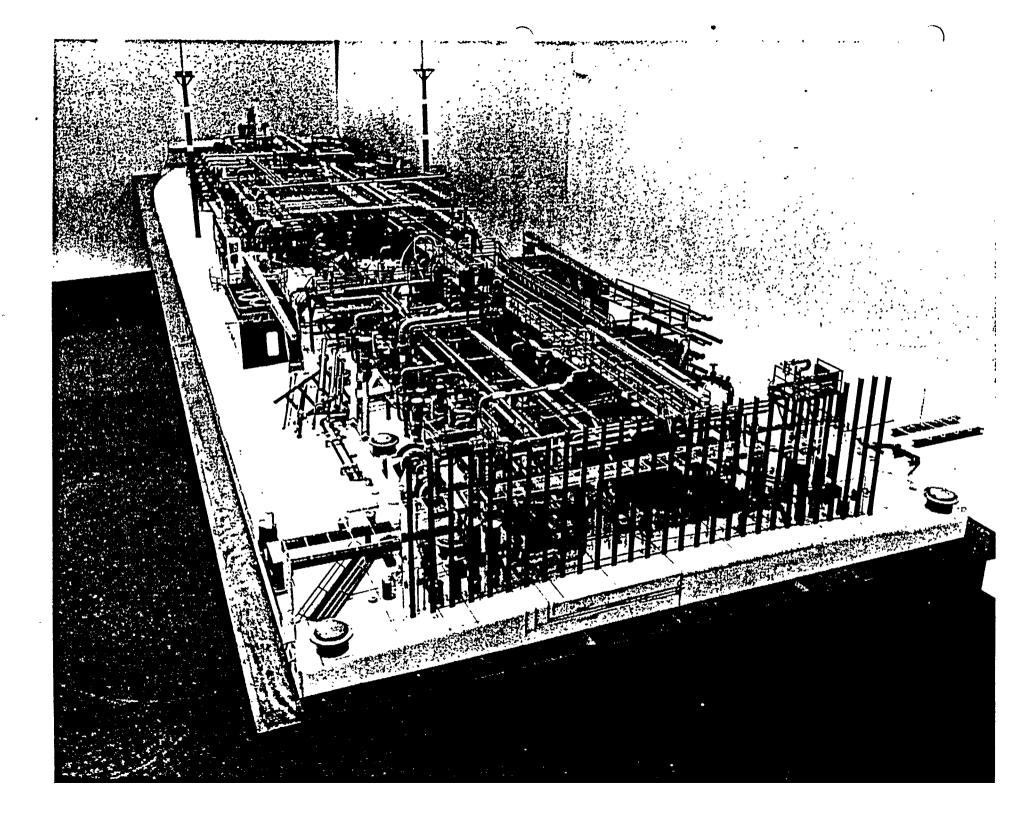


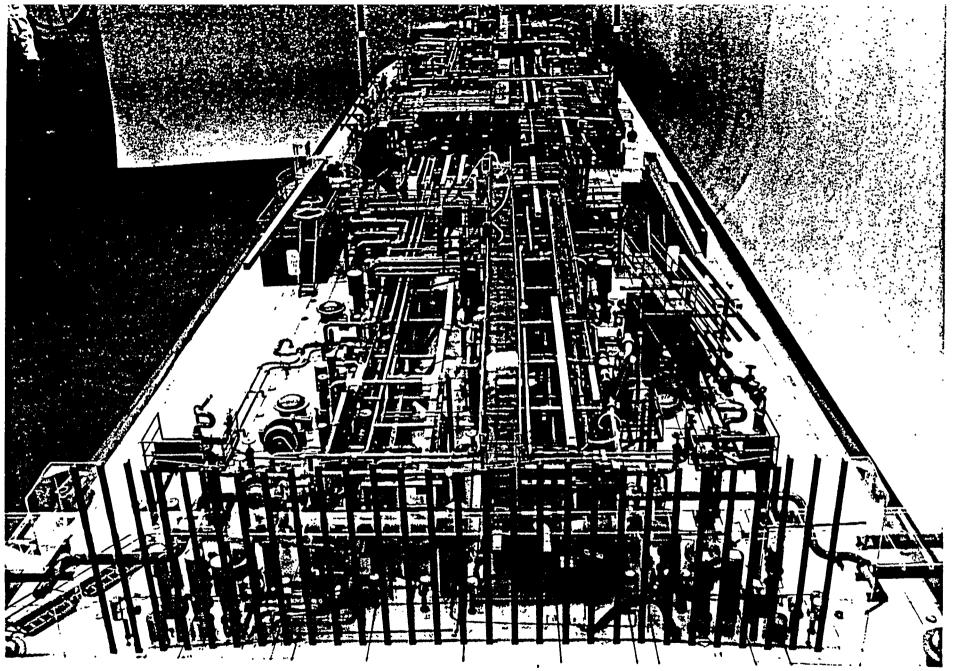


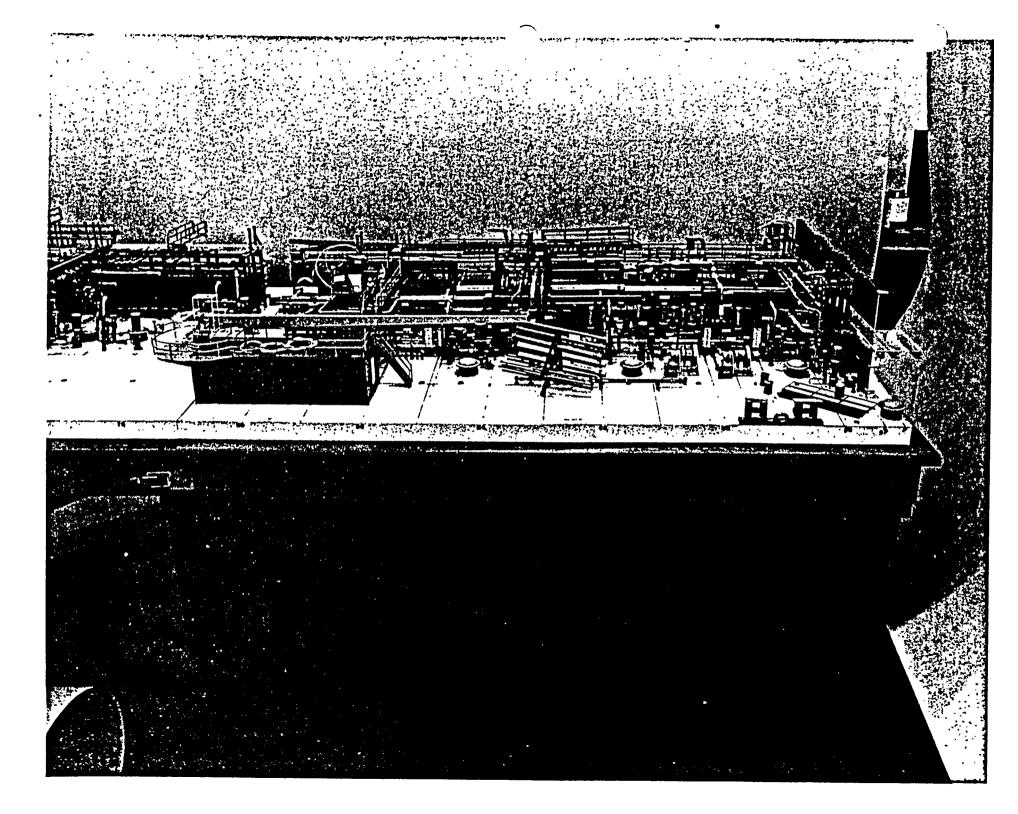


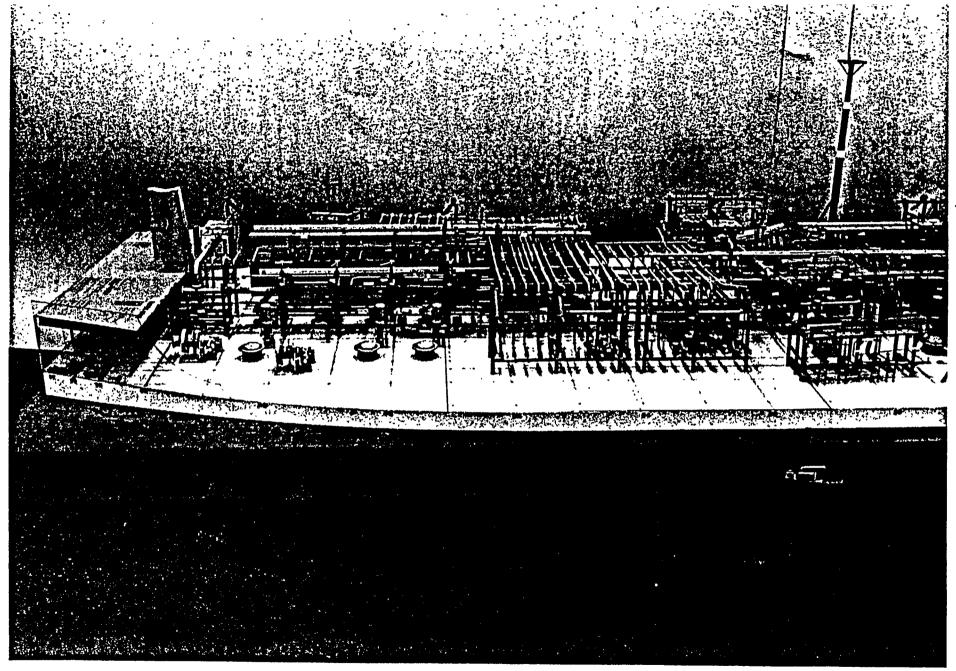


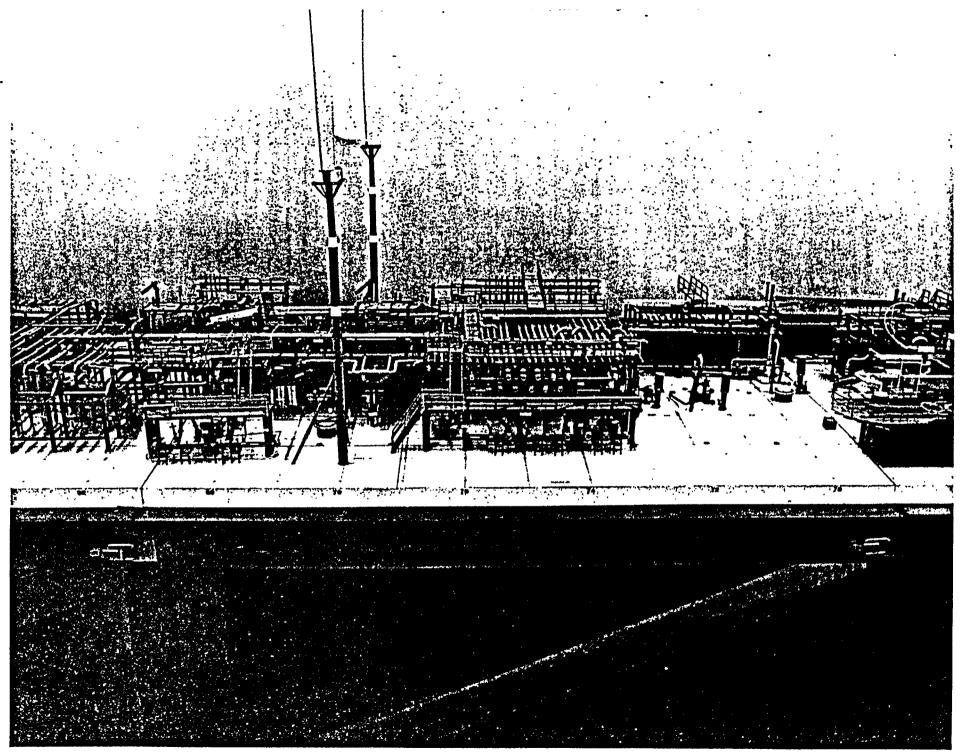


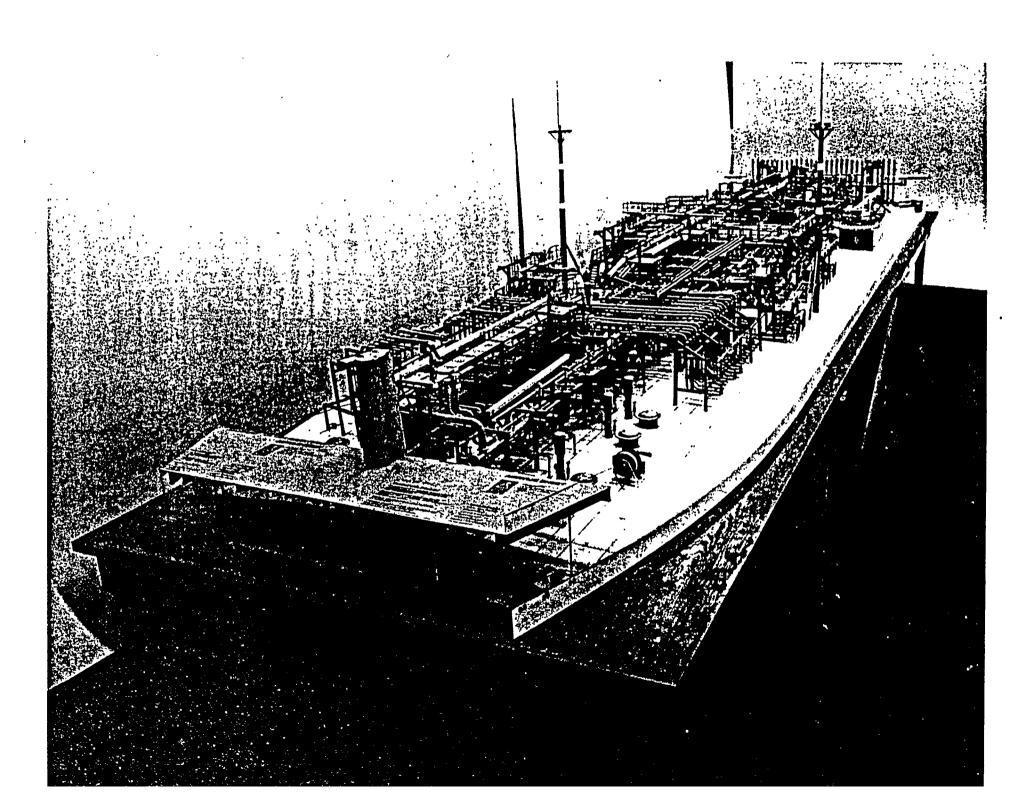


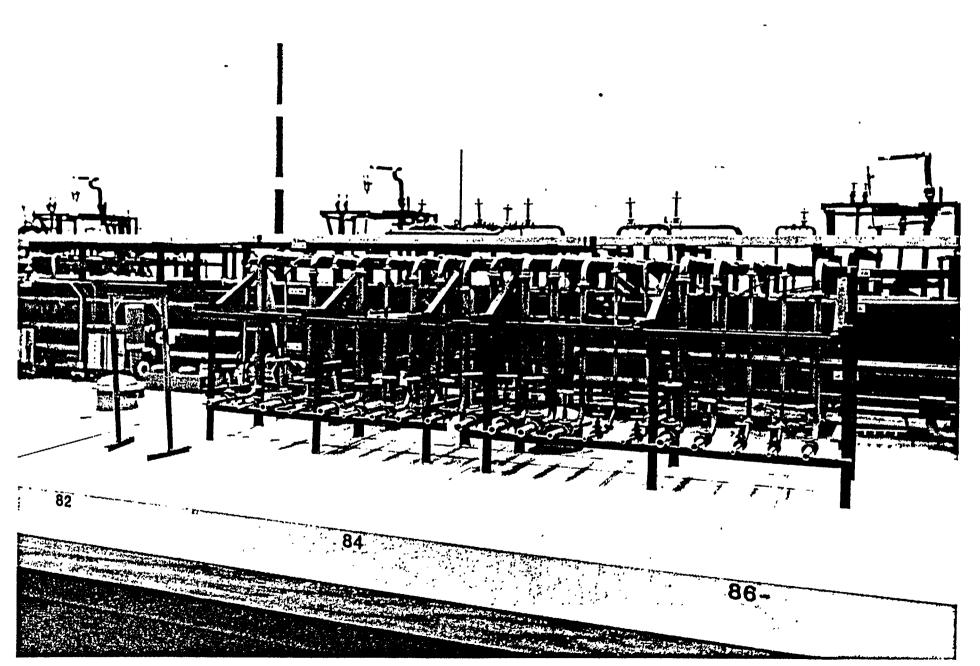


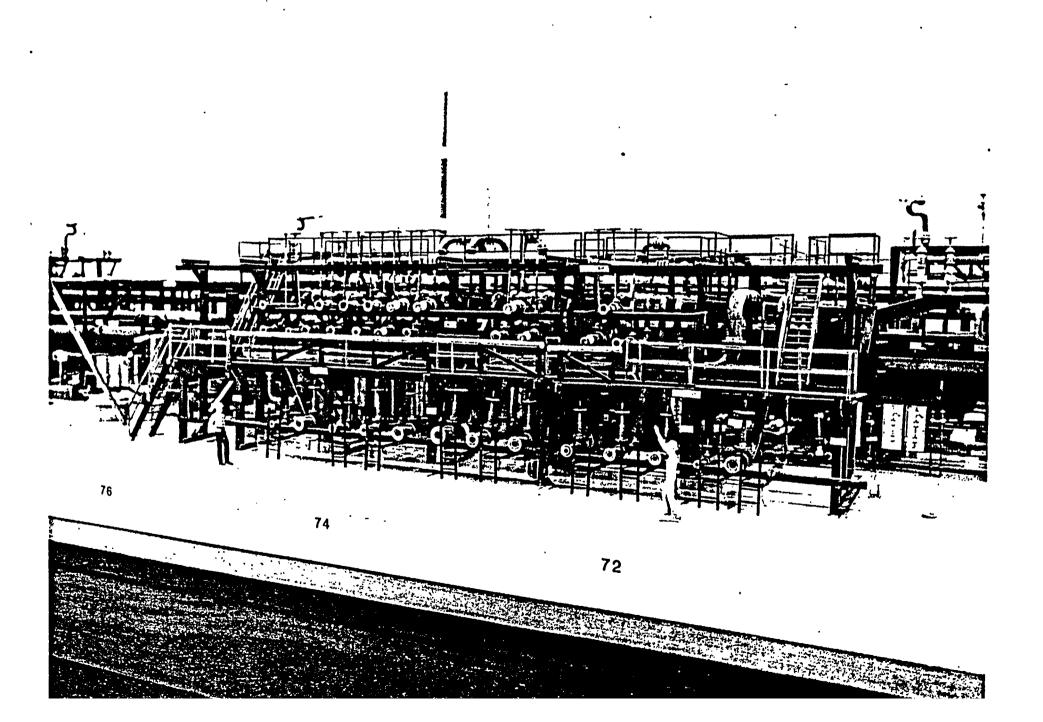






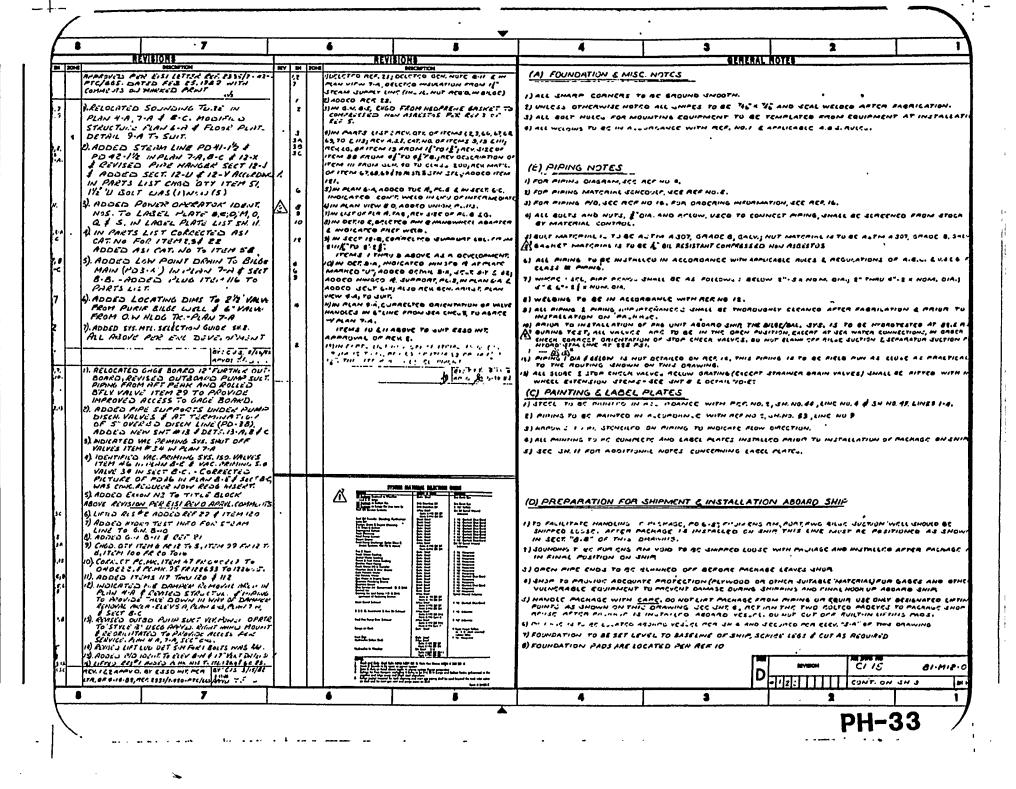




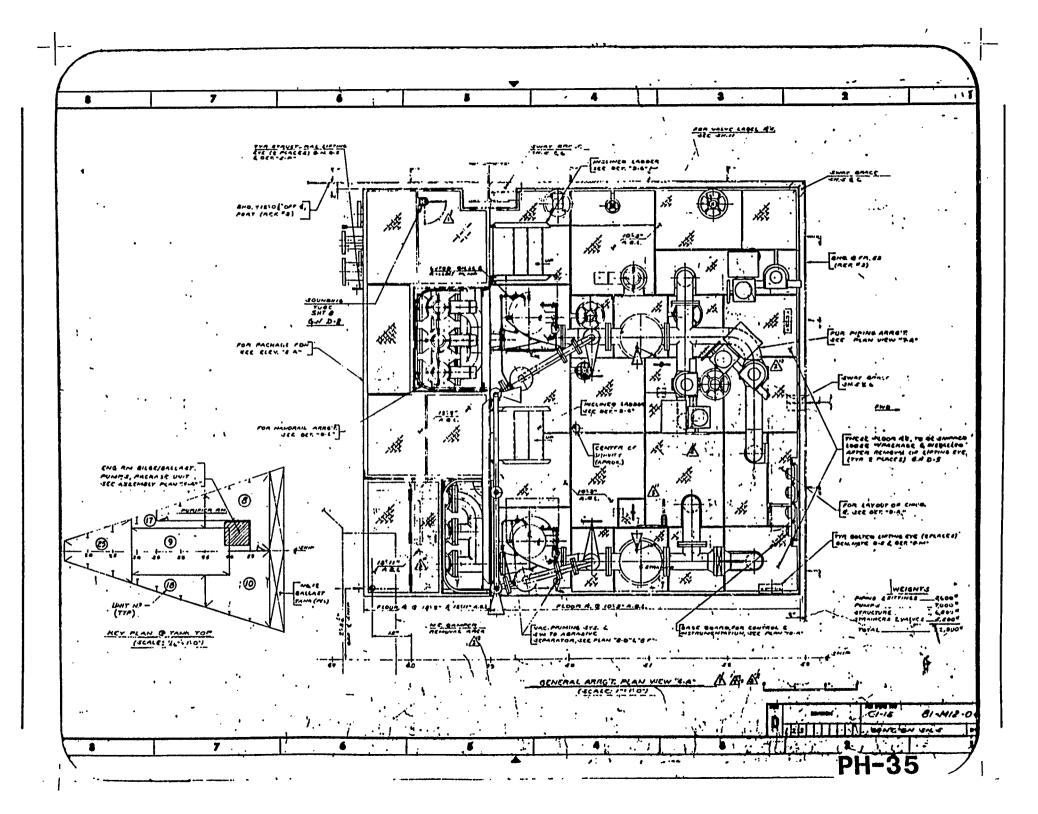


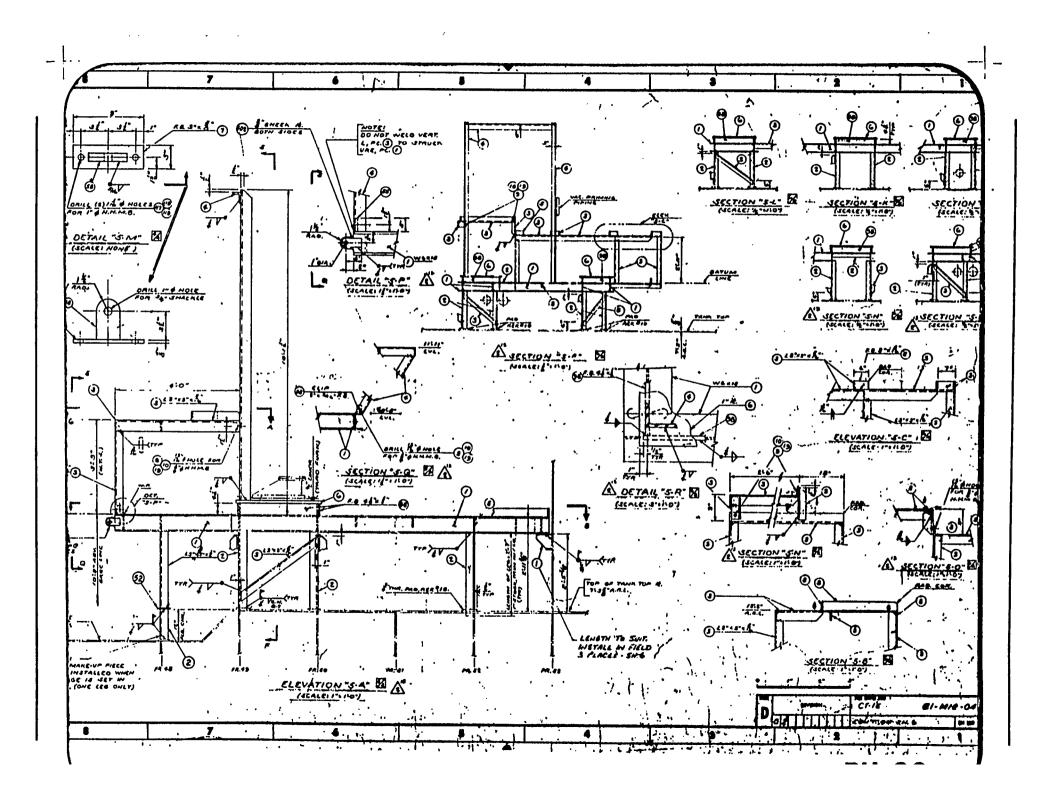
_		
	MN & HARBOR SEA WTR PUMPS - PKG UNIT	81-010-01V
	MN ENGINE CROSSHEAD LUBE OIL PUMPS - PKG UNIT	81-W11-02X
	MN ENGINE FUEL VALVE COOLING WTR PUMPS - PKG UNIT	81-122-03X
	E.R. BILGE/BALL PMP - PKG UNIT	81-M12-04X
	DISTILLER EJECTOR PUMPS - PKG UNIT	81-M12-05X
	INERT GAS SCRUBBER PMPS - PKG UNIT	81-M11-06X
	MN ENGINE LUBE OIL SERVICE PMPS - PKG UNIT	81-M11-07X
	MN ENGINE JACKET WTR PMPS - PKG UNIT	81- M21 -08X
	MN ENGINE PISTON COOLING PMPS/SEPARATOR - PKG UNIT	81-025-09V
	L.O. TRANSFER PUMP - PKG UNIT	81-112-10X
	EXHAUST GAS & AUX BLR FEED PMPS - PKG UNIT	81-M21-11X
	MN ENGINE F.O. PUMP & HTR SET - PKG UNIT	81-M22-12X
	CONTROL AIR COMPRESSOR - PKG UNIT	81-M32-13X
	DIESEL OIL TRANSFER & FUEL OIL TRANSFER PMPS PKG UNIT	81-008-147
	IN ENG AIR COOLER CHEMICAL CLEANING PMP & TK PKG UNIT	81-M11-15X
	MN ENG WTR WASH PMP & HOT WTR PREP TK - PKG UNIT	81-025-16V
	POTABLE WATER PUMP - PKG UNIT	81-M50-17X
	MN & HARBOR FRESH WATER PUMPS - PKG UNIT	81-010-18V
	MN SW/FW HEAT EXCHANGERS - PKG UNIT	81-010-19V
	LUBE OIL PURIFIER VALVE MANIFOLDS - PKG UNIT	81-017-20V
	•	2 .
	AUX BOILER F.O. PUMP & HEATER SET - PKG UNIT	81-M22-22X
	SLUDGE TRANSFER PUMP & L.O. PURIFIER FND PKG UNIT	81-017-23V
	ENG RM BILGE/BALLAST PIPING - PKG UNIT	81- M12-24 X
	VACUUM PRIMING PKG UNIT	81-N22-25X
	BOILER CHEMICAL FEED TANKS - PKG. UNIT	81-K21-26X
	BOILER SLUDGE FEED PUMP - PKG UNIT	81-H22-27X
\	SHOWER/EYERASH RECIRC. PULP - PKG. UNIT	81-M41-28X

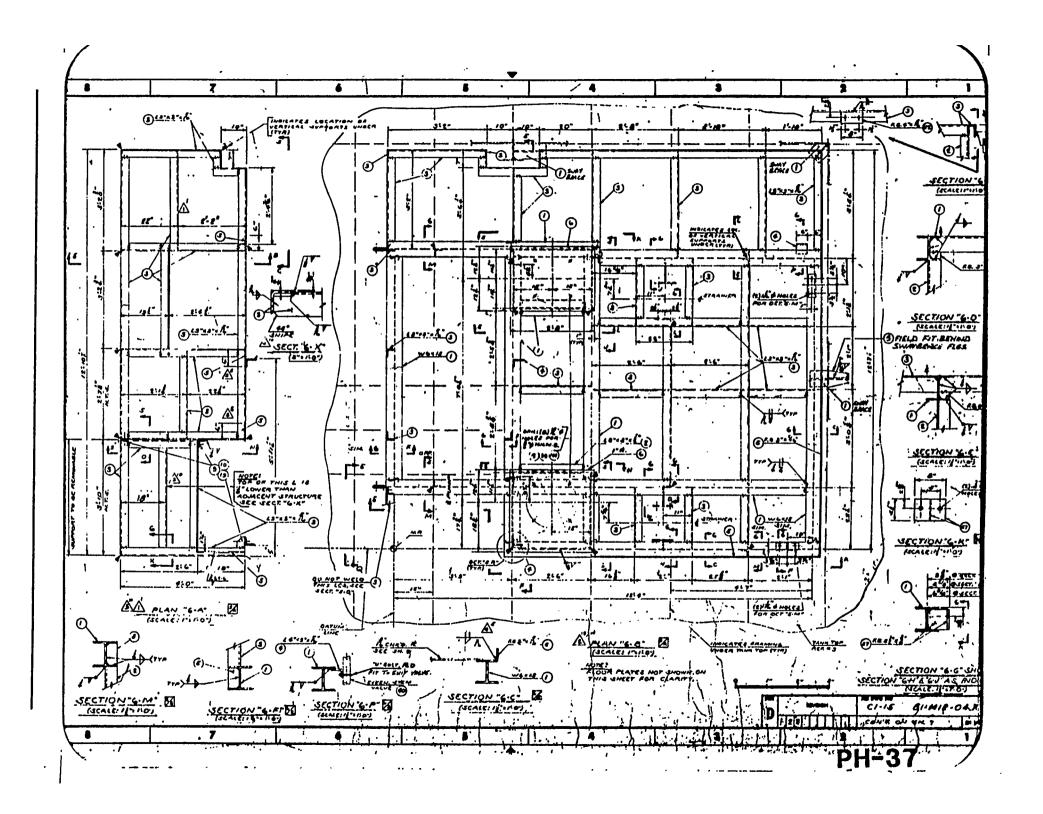
4 **ATTENDED** BUTTE BY A I Second **** PRAWEIS HE 1 MIG MOCK PROF SOMETHING, SHIPE AND REPROFESS 2 624. NOTES & Advisions C/1.18 **POSUCTION** WICLD JOINT DEMILE BUTT THE TANKED WATER P3-83-WJ. 1909 FAHERIS A MEY MIAN & GENERAL ARRANGENERY 51.16 PAINTING SCHEDULE 13.01.01 & POUNDATION BETAILS FLANT BHOR & MAR F JUNGATION OCTAILS DOUBLE BOTTOM WING UNIT, FRE, 46.48 (P) C1.18 BITHLATTHO AIRING ARRANGEMENT 00.004.004 MOONEY MAN B MPING AAAANGCMENI 61.18 DIAG, ENG. AM. BILGE & BALLAST UVS. CHANTY COMPACE MISE, DUFFIFFING OCTAILS 68.01.14 **ELECTRICAL** TO CONTROL & INSTRUMENTATION ARRES. C1-16 MAINS MATERIAL SCHEOULE PHOS STANSANS II LABEL MATE DEFAILS PLIS & RECORD 06.00.10 IS PIPE HANGERS & SUPPORTS 34.04.73 DIAG, MAIN SEA WATER COOLING SYS. 18 AME HANGERS & SUPPORTS GAGE BUARD, SIMPLER & DUPLER, 3/- 6 4/-4.4.1 374204 M4.04.64.0 SCH. OF POWCH OFCHATCO VALVES M TAME &# US. 10.U. MVAE -LIST OF STANNERS C1:18 04.44.18 MOOI COMORT MAINS ARREST UNIT NO 8,5 \$10 - PEAN VIEW . TANK TUR CILIA 04.000.41 BHOS PLAN & SCHOOL \$1.16 LIST UP SAGES BAYON BLACK #7. UU. P! HAPPY MINOR FOUNDAY PIPE JOINT PREPARATION & WELDING DETAILS A. S. A.PANIA ~ A A A U-BOLT NAMER ASSEMBLY A . L. AMMONA M4-14-48-1 ENG AM. BILGE/MALLAST AUMA : Age UNIT NO \$1.14 #1-MIR: 947 BILGE STRAINER BOYES . ALL EMMANA OWNER (YARR) AM PHOT MO. 60 ENG AM. BILGE/BALLAUF PUMP . PRE UNIT AM C1.10 6/-H/A - 096 ARE CYARM POWER SYS. DK PLAN . HACHY SAACE 31-L" LVL & SHOW 61.16 VACO BIOS (GROUP CONTROL CENTERS) 21.08.034 USCO CYAR LIST OF SCHOOLS 80.10 06 POTAL FUNNELS, ADUND AND CVAL 4 4 1. 41440444 PARTILL BELL NU. 23 BATE OF DISTILLER EJECTOR PUMPS, PACHAGE UNIT 61.15 #1. MIL. OEA 4 4.7. 470. CLAMP, CUSNIONED TERLON ~4.16.66.1 Accepted the supplemental and the lines, oing stin sts. & Th HTG. CURE, CHE MIN 61.15 44.10 13 THE DEALERS CONTACT MARKET THE THE POLICIPIES PALLET COME PROBLEMS TO LEGISOR DELLARS DE RESERVATION Ó 1134 2111 Ñ BI-M1 AVOHDALE C1-15 SHIPYARDS SHC P O BOX 50000 NEW COLLAND, LA BOIGH COMPANY, USA 20130 BELWAY BY 42,000 DWT MULTI-PRODUCTS CARRIE THE ENGINE ROOM BILGE BAL MICH THE WEER PUMP - PACKAGE UNI Mar Company D C1-15 81-M12-0 R.O. CAR. C. MOTCO EYYON NS. 480.06 8 3 TOTAL BATS

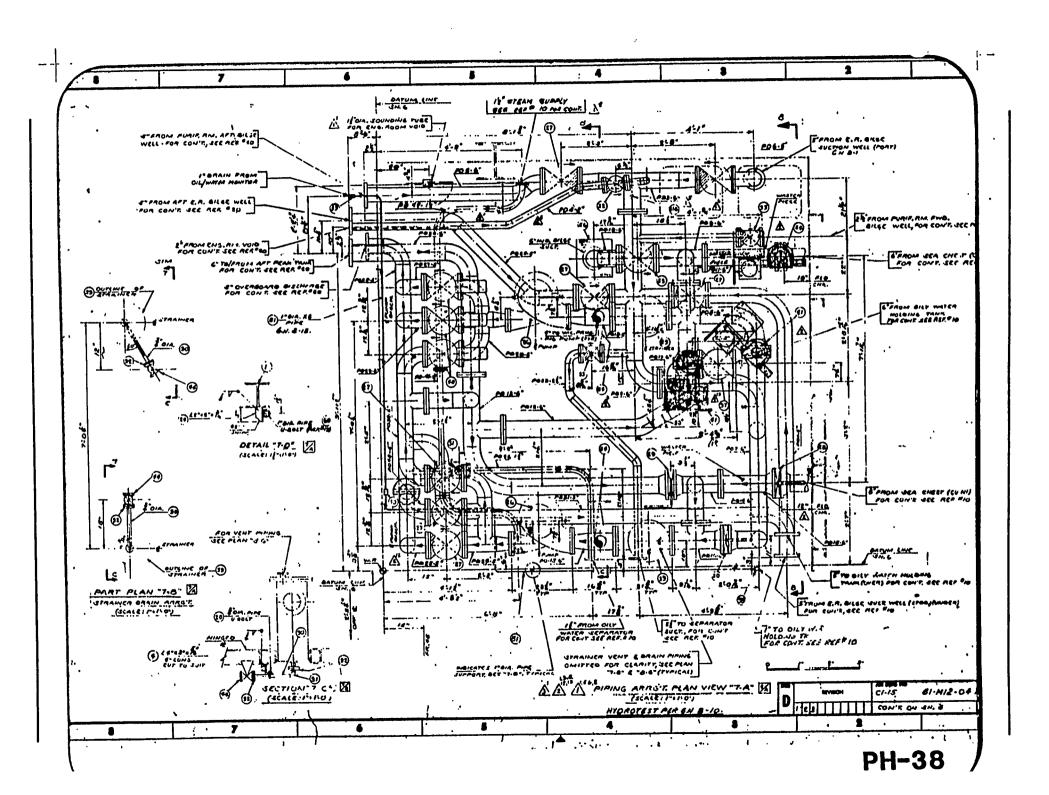


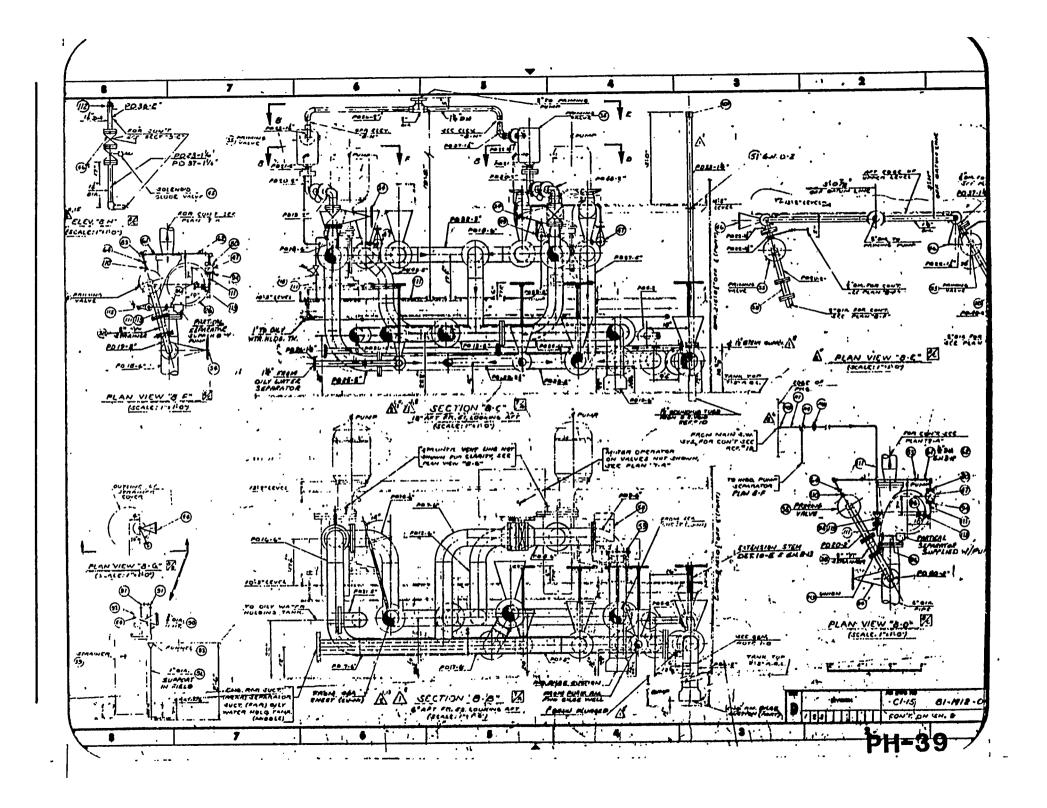
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2	14" x 3" PRIMIN	" VALVE,				T	67:	1115			PUPNIEN	IFD MITH WELLIM FALL	HAS JAS.	LADRACI	0 0

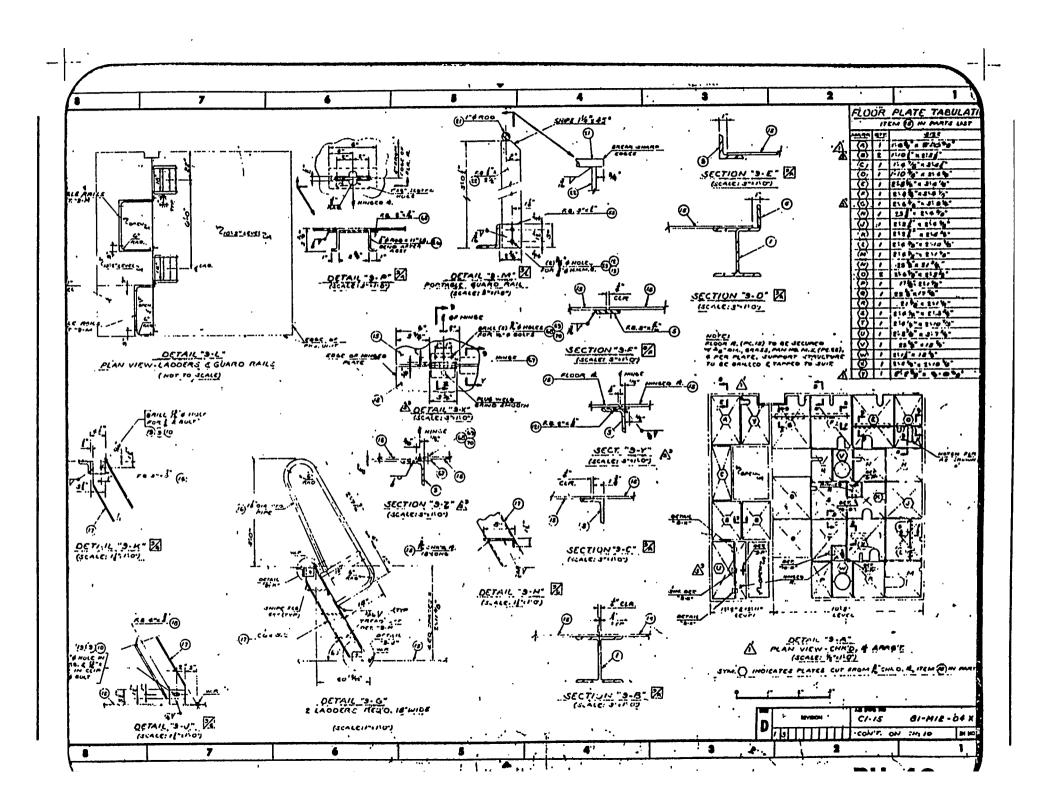


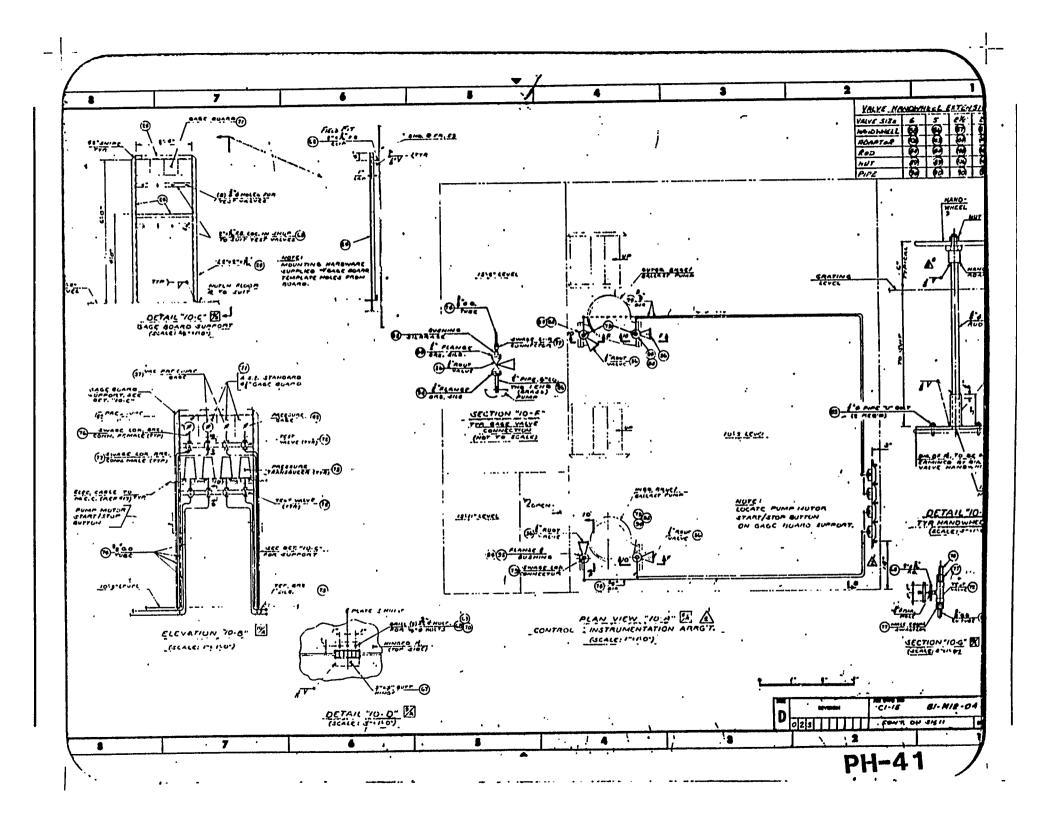


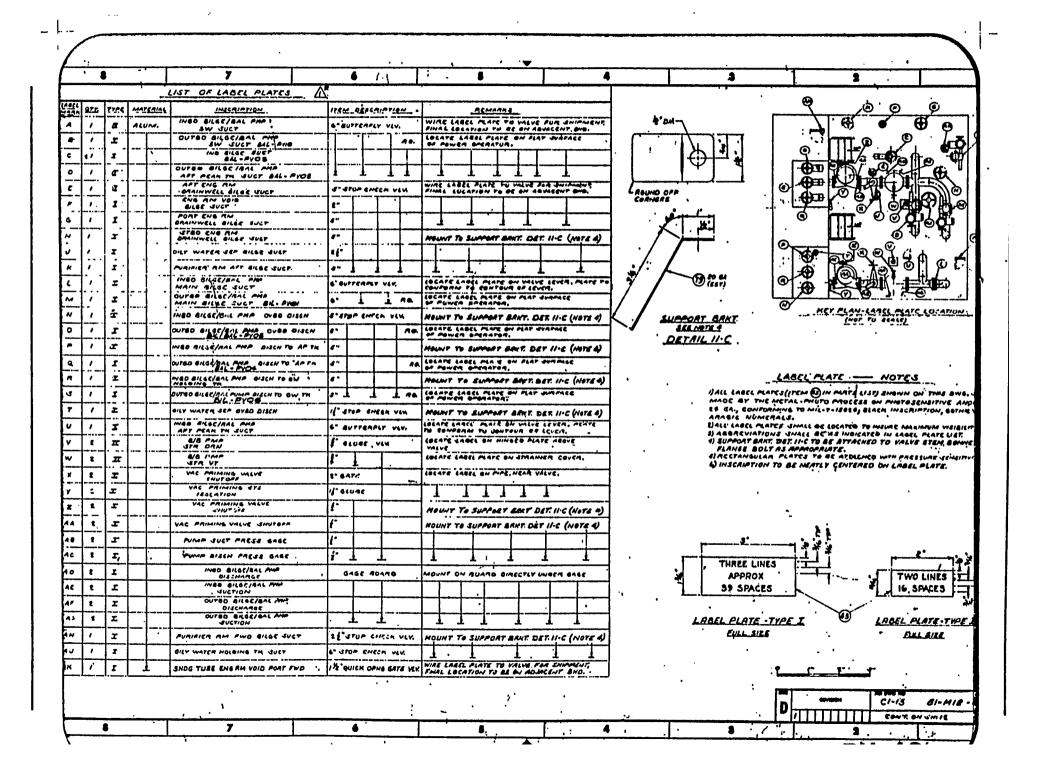


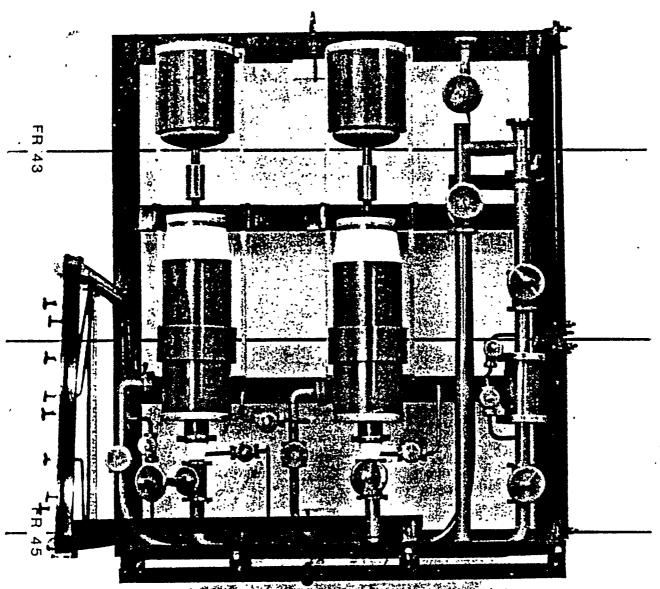






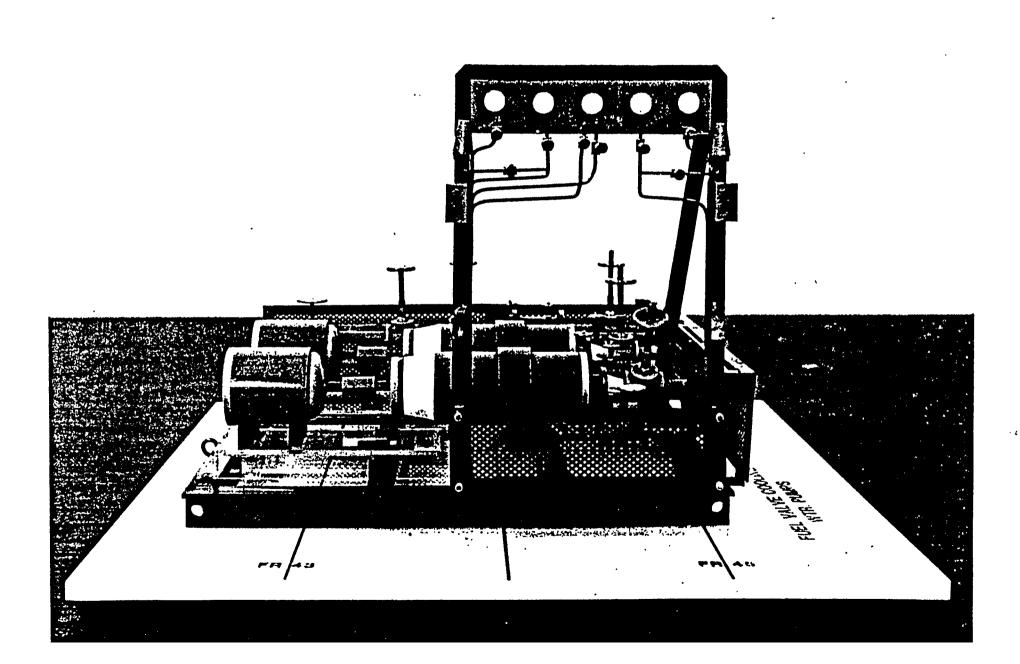






FUEL VALVE COOLING: WTR. PUMPS

CI-015 COOLING 81-M22-03X MPS 1" to 1'



THIS DRAWING CONTAINS MATERIAL WITH THE FOLLOWING PALLET CODES

PALLET CODE	DESCRIPTION
S	DURING SUB ASSEMBLYON UNIT
U	BEFORE TURNING DURING MN ASSYON UNIT
T	AFTER TURNING — PRIOR TO PAINTON UNIT
V	AFTER PAINT — PRIOR TO ERECTIONON UNIT
J	AFTER JOINING W/OTHER UNITS — PRIOR TO ERECTIONON BLOCK
X	BEFORE CLOSING INON BOARD
Υ	EASY ACCESS OR ON OPEN DECKON BOARD
Z	FINAL OUTFITTING, PILFERABLES, SPARE PARTS, LOOSE ITEMS, ETC
1R	MATERIAL TO BE ROUTED TO RACK ASSEMBLY AREA .
1P	MATERIAL TO BE ROUTED TO PACKAGE UNIT SHOP
1	MATERIAL TO BE ROUTED TO PIPE SHOP
2	MATERIAL TO BE ROUTED TO FRP PIPE FABRICATION AREA

THIS DRAWING FUR ASI HULL 2335 SHIP B ONLY

JUN 251982

		Olili -	
	3	MN.DK RACK PIPING STBD SIDE FR 70-73 PKG. UNIT HULL"BUNLY	91-618-016
	2	PAINT SCHED. ZONES AD+M	19-01-01
	I	MN. DK RACK PIPING STBD. SIDE FR. 70-73 PACKAGE HULL"B"ONLY	91-61B-01Y
REV	Ю	TITLE	DRAWING NO

REFERENCES

RECORD INFO

222
2996
2335
ASI HULL NO

NAME OF VESSEL

AVONDALE SHIPYARDS INC



P O BOX 50280 NEW ORLEANS, LA 70150

A 5 I JOB NO

C1-15

EXXON COMPANY, USA

DRAWN BY

DATE

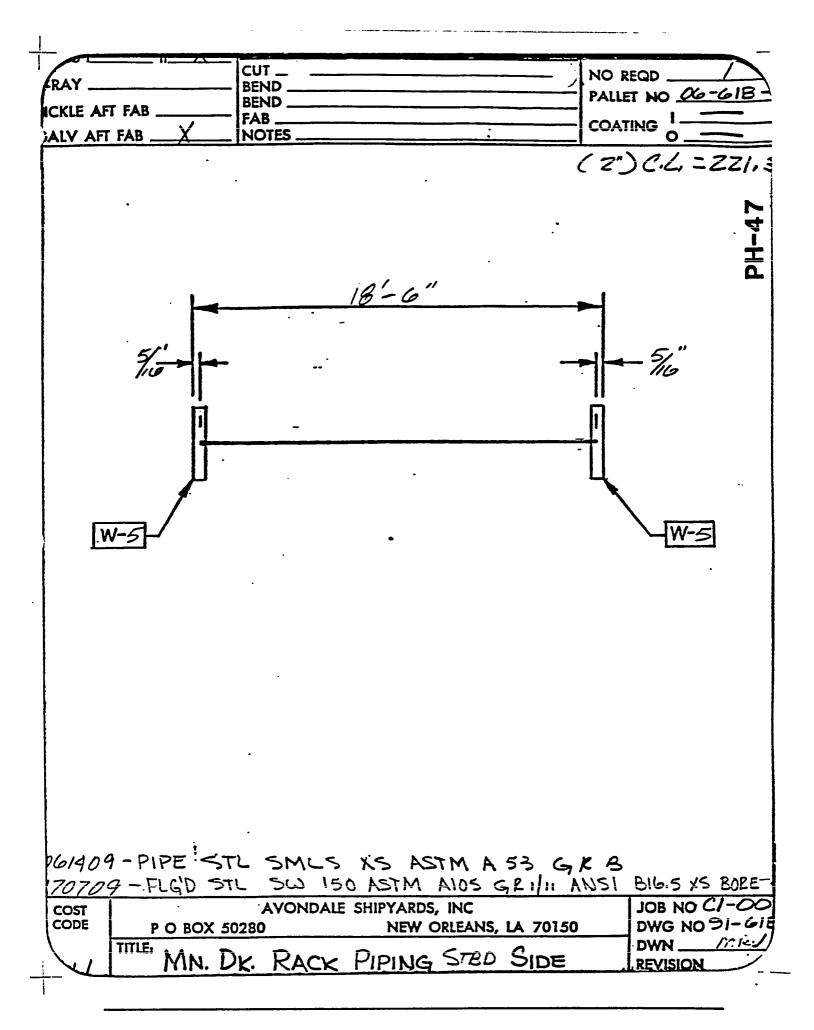
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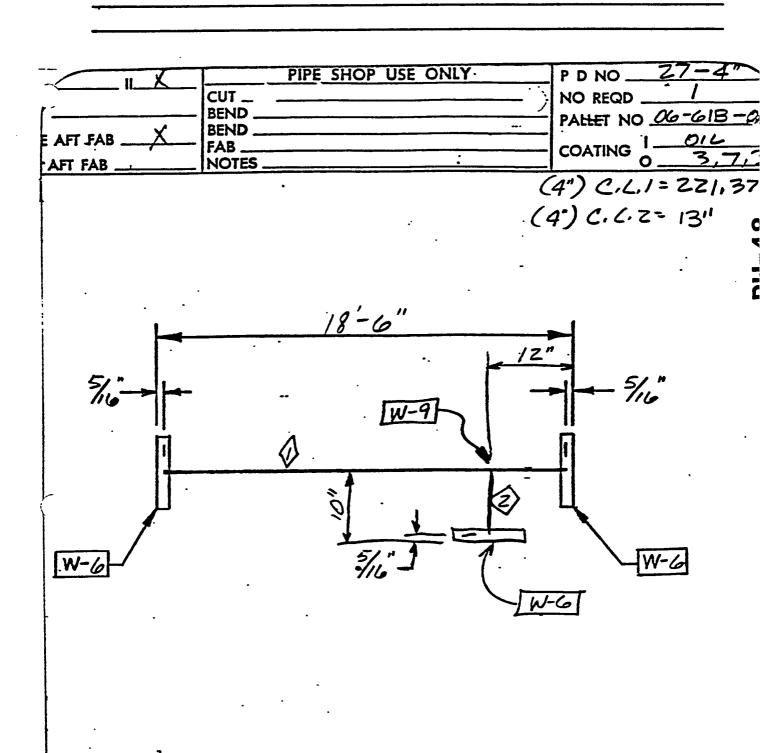
12/7/81

42,000 DWT MULTI-PRODUCTS CARRIER MN. DK. RACK PIPING STBD. SIDE FR 70-73 PKG. UNIT HULL B PIPE DETS,

SIZE ASI DWG NO

C1-15 91-61B-017





3/3- PIPE STL SMLS STD ASTM AS3 GRB STL SLIP-ON 150 ASTM A105 GRI/1 ANSI BIL.5 RF AVONDALE SHIPYARDS, INC JOB NO C1-001. P O BOX 50280 NEW ORLEANS, LA 70150

DWG NO 91-618-DWN.

DESCRIPTION MORK STATION PLANNED/NEXT 00061413 00062208 CLEAN EXTERNAL CLEAN INTERNAL CLEAN INT	PIPE SHOP	ROUTING	CLASSI II XX PIPE SHOP USE ONLY P.D. NO. 14-4" N D T CUT NO. REOD PALLET NO DE-ALB
00061413 00062208 CLEAN EXTERNAL CLEAN INTERNAL 2.1 2.2 CLEAN INTERNAL 2.2 17.6 00062208 STONE SAM - 3" 17.6 4.1 00061413 SAM CUT 2"-14" 4.1 11.1 00070113 00074608 00127604 00130213 CL1,CL2 SUB ASSENBLY SUB ASSENBLY SIDRAGE 14.1 00061413 PJE STL SHLS SCH 80 (XS) ASTM A105 ANS INC. STORAGE 14.1 00061413 PJE STL SHLS SCH 80 (XS) ASTM A105 ANS INC. 0007013 I FLANGE STL SLIP-ON 150 ASTM A105 ANS INC. 00074608 00107608 00107608 00107608 00107608 00127604 00130213 CL1,CL2 SUB ASSENBLY SUB ASSENB		. WORK STATION	PICK AFT FAB BEND PALLET NO DE-EIR GALV AFT FAB XX NOTES COATING 0 20.7.
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CLEAN INTERNAL 2.2 17.8 00062208 STONE SAN - 3" 17.8 4.1 00061413 SAN CUT 2"-14" 4.1 11.1 9.5 CL3 4" BENDER (CONRAC) 11.1 9.5 00070113 0017608 00127604 00130213 CL1,CL2 SUB ASSEMBLY 9.5 18.2 SALVANIZING PALLETIZING STORAGE 14.1 00061413 PALLETIZING 13.1 14.1 00061413 PIPE STL SHLS SCH 80 (XS) ASTH A53 GR B 14.1 00070103 15.8 FL ANGE STL SLIP-ON 150 ASTH A105 ANSI B1 6.5 FF 4" 00070608 1 16.5 XS BORE FF 1 1/2" 0017604 1 1 1 1 2" 0017604 1 1 1 1 2" 0017604 1 1 1 1 2" 1 1 1 2 1 2" 1 1 1 2 2" 1 1 2 2 3 3 1 1 1 2 2" 3 1 1 2 2" 3 1 1 1 2 2 2 3 3 1 2 2 3 3 1 2 2 3 3 3 3		2.1 2.2	3 1/2"TYP CL3=174.5457 " (4")
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DESIGN ENGINEERING FOR ZONE OUTFITTING ACONDALE SHIPYARDS, INC.

OUTFITTING SECTION

DESIGN ENGINEERING FOR ZONE OUTFITTING OUTFITTING SECTION

I. INTRODUCTION

Avondale Engineering's response to zone outfitting at Avondale has been geared toward production needs, especially in the areas of Hull Structure, Piping/Machinery and Material Control. In order to support this effort and to keep ourselves current with the changing work procedures, the Outfitting Engineering Section has attempted to respond to the needs that we have seen created by the implementation of zone outfitting technology.

We saw the need to respond in two main areas:

To provide engineering information in an early enough time frame to support the timely development of work in all other engineering sections.

To respond to the Production Department needs created by zone outfitting.

II. <u>OUTFITTING RESPONSE TO ENGINEERING SECTIONS' "NEEDS"</u> (SHOW GRAPH NO. OF-1)

Because any lack of Outfitting Section responsible information required by other engineering sections is a potential cause of schedule slippage, these items must be addressed early on, even in the pre-contract stage, if possible. In addition, new U.S. Coast Guard regulations require submittal of drawings such as hazardous area. definitions, fire control information, and bulkhead and deck classifications "up front," right at the beginning of the contract.

As a result, this information must be scheduled for development as early as possible.

To support zone outfitting, the Outfitting Section must have an early start to provide the following information:

access information

compartmentation defilement

equipment system definition

Originally, this "catalog" existed for only piping materials, but now AS I is proceeding with the development of such a catalog for all raw materials and the Outfitting Section is handling the catalog development for all outfitting materials. We are also adding-the material catalog numbers to our drawings in anticipation of the implementation of this computer system.

B) MATERIAL FABRICATION

Another development which has been incorporated into the drawings is the isolation of the fabrication information so that only the information required to fabricate a given sub-assembly is shown.

Once the raw material is fabricated into finished items, then the various raw material piece numbers can no longer be used to track the material; therefore, a new identifier must be assigned. This new identifier is called a "Sub-Assembly No." For example, VL = Vertical Ladder, IL = Inclined Ladder, etc.

After having gone almost completely through the Exxon contract and using the sub-assembly numbers throughout, our list of sub-assembly numbers is still less than 100. What this implies is that the fabricated items which the Outfitting Section supplies can be described or identified by less than 100 components.

Using the sub-assembly numbers as a heading, the Production Department has the capability of "loading" into the computerized material control system all the raw material required to fabricate a given sub-assembly. Outfitting has added this concept of sub-assembly numbers to all drawings for the Exxon contract in anticipation of the computer system implementation.

We are now in the process of converting some of the more commonly used "sub-assembly" components into yard standards which will eliminate the need to draw the same sub-assemblies over and over again.

We have broken down the material lists so that the material for each sub-assembly is separate from the next sub-assembly to facilitate easy entry into a computer data base. Painting information is shown for each sub-assembly in the same area as the details for the fabrication.

The concept of a "sub-assembly" as a pre-fabricated outfitting component becomes important at this stage.

Previously, we mentioned that the Outfitting Section had endeavored to isolate fabrication information from installation information. The reason for this will become obvious when we consider that if a given sub-assembly comes to the installation site in a finished or pre-fabricated state, then the person doing the installation has no need for any of the fabrication information. He only needs to know where it goes and how it is installed.

Sometimes if the sub-assembly is a simple one, the two types of information may be combined, but only when the drawing does not become too complicated.

Often times the designer may build into the sub-assembly some feature such as a slip joint to make the job of installation easier. He may ask for locating "shop marks" as part of the fabrication process. These special features are then noted on the installation part of the drawing.

The two-digit sub-assembly numbering system is also a help to the installers in that over a period of time they will develop a sort of jargon which will convey much more information than previously. For example: "Get me one VL-10 and a PT-6 right away, tells the man immediately that the subjects of the conversation are a 10'-0"vertical ladder and type 6 platform. If he had said, "Get me one Detail 6-A and a Detail 16B-1," there would have been no communication.

The Outfitting Section is developing arrangement drawings which show the installation of the sub-assemblies using the sub-assembly numbers only. The location dimensions on these drawings are to the nearest structure or to a datum line so as to insure that the installer has a "real" place to measure from, because often times the unit is not assembled into the hull form and the conventional datum lines may not be on the unit at all.

With much more material being added to the units before they are assembled one to another, the weight of the added outfitting material becomes an important factor in unit handling. The weight is also a good indication of the percent complete of the ship. For example, if we know that there are 100 tons of outfitting material assigned to a given unit or package and only 75 tons have been installed, then we say that the job is 75% complete.

2) The affected areas of the ship have been added to the title block so that anyone reading the title will know what areas are covered by the drawing.

B) <u>INDEX SHEET</u> (SHOW GRAPH NO. OF-5)

The arrangement of the sheets within the drawing has been made so that all of the fabrication information for a given sub-assembly may be removed from the drawing and will stand alone (inclined ladder, fab details and vertical ladder fab details), and all of the information required to install the sub-assembly can likewise be removed and will stand alone.

Also, note that the fabrication information for one sub-assembly is separate from the fabrication information for the next sub-assembly.

The order of presentation is as follows: First comes parts list (purchasing data), then key plans, fabrication information, and finally installation data. This order was chosen because it closely follows the actual sequence of operations at ASI.

C) <u>GENERAL NOTES</u> (SHOW GRAPH NO. OF-6)

In addition to the usual General Notes, there has been added an explanation of the various sub-assembly numbers used in the drawing to insure that they are understood.

Also added to the General Notes is an explanation of how the sub-assembly information is shown in the key plans. This system of conveying information has been developed because it is a simple way to inform the reader exactly where to go to find out how to fabricate or how to install the given sub-assembly.

D) TOTAL PARTS LIST (MATERIAL LIST) (SHOW GRAPH NO. OF-7)

This sheet serves as a purchasing document for the total amount of raw material required to fabricate everything on the drawing. The additions made to this sheet are the two columns marked "unit weight" and "ASI Std. Part No.""

The unit weight column allows the weight group to calculate the weight of the added outfitting material for a given unit for purposes of unit lifting and handling. The ASI Std. Part No. allows the Material Control Group to enter the raw material into a computer data base where many different kinds of operations may be performed on it.

H) SUB-ASSEMBLY FABRICATION DETAIL SHEETS (SHOW GRAPH NO. OF-11)

The details for the actual fabrication of a sub-assembly are given in pre-engineered detail sheets which are photographed and inserted into the drawinG. Note the "A" and "B" dimensions which are supplied by the detail tabulation sheets.

It is these pre-engineered sheets which are prime candidates for a program of standardization.

I) LOCATION TABULATION SHEETS (SHOW GRAPH NO. OF- 12)

Once we begin to talk about location information, then, our interest swings from fabrication to installation.

It is the location tabulation sheet which provides the installer with the exact information he needs in order to install a given sub-assembly. It is here where we find such items as datum lines for "real" location points and a column for special installation details which may be required.

It is on this sheet, also, that we find the pallet code or "address" for each sub-assembly.

Note that because the "address" may be different for each sub-assembly, though the sub-assembly may be exactly like others and have the same sub-assembly number, it must be listed on its own line in the location tabulation sheet.

J) INSTALLATION DETAIL SHEETS (SHOW GRAPH NO. OF- 13)

These sheets contain details which show special problems relating to the installation of the sub-assembly or else show the orientation aboard the ship. They serve as a visual aid to the installer and as an extension of the location tabulation sheet.

VI. EFFECT ON TIME FRAME, BUDGET AND PERSONNEL

A) TIME FRAME

The need for more information "up front" has caused the Outfitting Section more work at the beginning of the contract, sometimes even at the pre-contract stage of the job, than has been done previously. This means that more time and personnel have to be made available at a time when they may be needed to finish up on another contract.

VI 1. FUTURE DEVELOPMENTS (SHOW GRAPH NO. OF- 14)

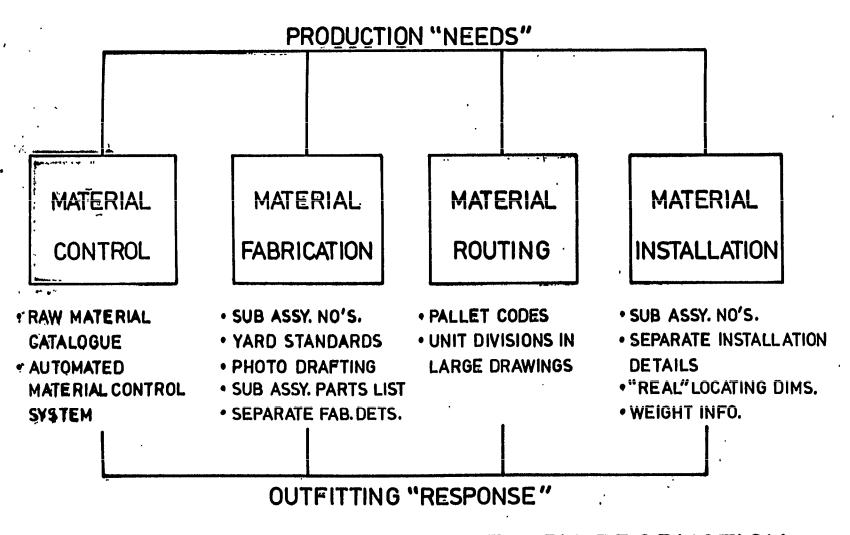
Increased use of computer technology, development of yard standards, use of pre-engineered detail sheets and/or computer drafting, and valuable input from Production feedback, as well as improvements made by our own personnel in the section, should combine to reduce the increase in manhours considerably in the future.

We look forward to the start of our next job and the opportunity to show just how much we have learned from initial applications. We believe that we have made some tremendous progress, but that there is still more progress to come as we further refine the system.

ENGINEERING SECTION "NEEDS OR REQUIREMENTS"

- EARLY ACCESS INFORMATION
- EARLY COMPARTMENTATION DEFINITION
- EQUIPMENT SYSTEM DEFINITION
- PAINT INFORMATION
- IDENTIFICATION AND LOCATION OF JOINER SYSTEMS
- EARLY VENDOR IDENTIFICATION
- CLASSIFICATION OF DECKS & BULKHEADS
- INSULATION REQUIREMENTS
- · HAZARDOUS AREA DEFINITIONS
- WEIGHT INFORMATION

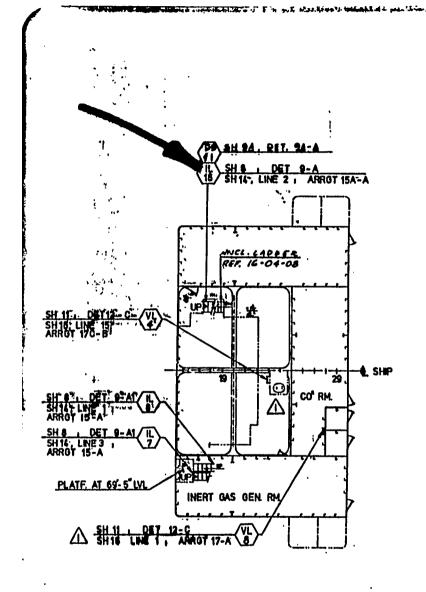
OUTFITTING "RESPONSE" TO PRODUCTION "NEEDS"



GENERATES AN ENGINEERING RESPONSE

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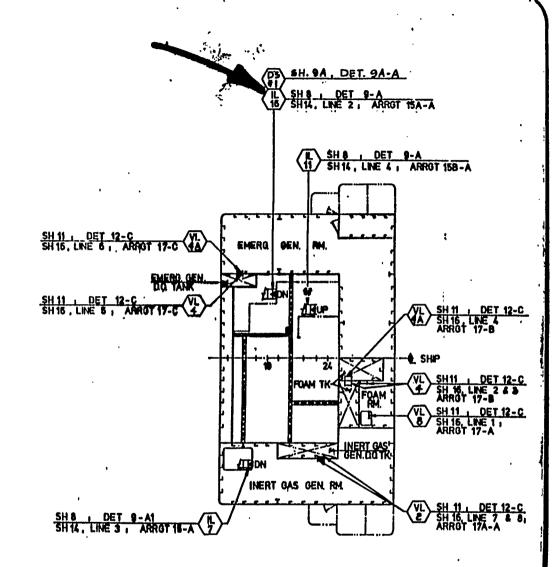
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5.	88	NUTY HEX 3/4"- 10UN C-28			0, 1878, PER ONI	10100-00-10	FOR PC. NO. 3 & 14
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11	84	CHANNEL, CO X 10.5			10.5# PER L/F	2- <u>438</u> -1408	
12	151	PIPE. 1 1/4" STD	,	ASTH A-53	2.27# PER L/F	000060107	
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18	10	LOGHWASHER, 14" DIA (SPRING TYPE MED.)		ASTM A-36	0.04 PER ONE		
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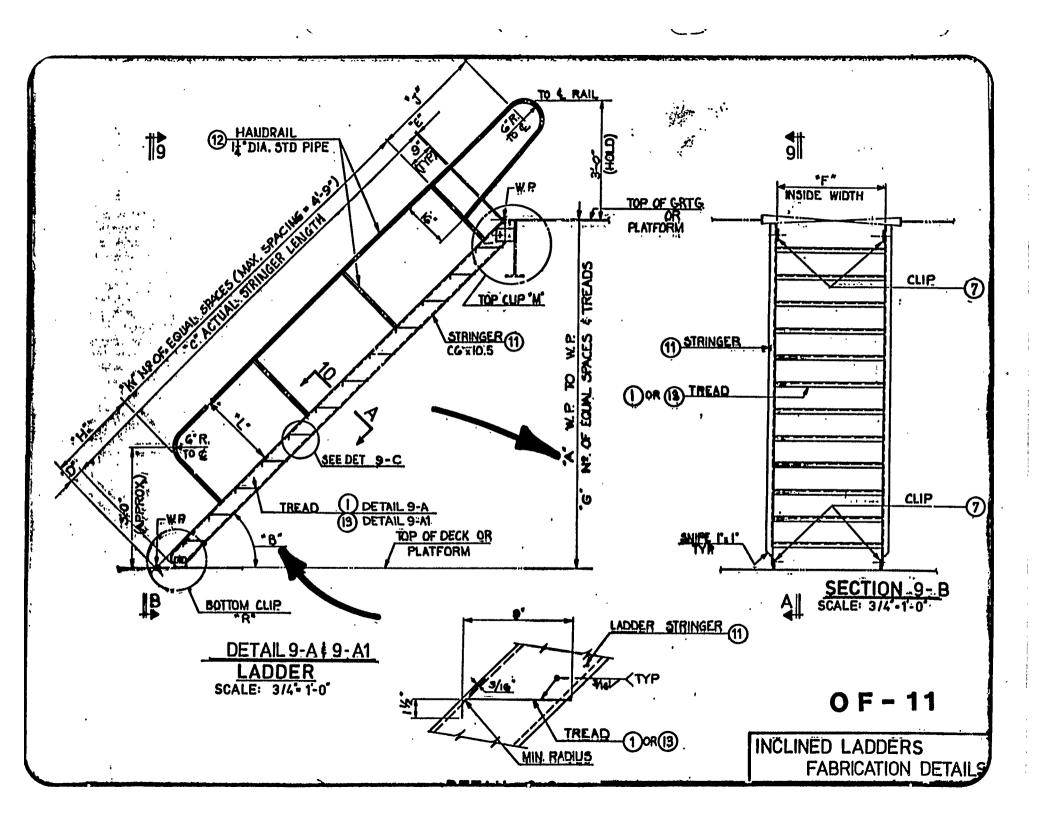
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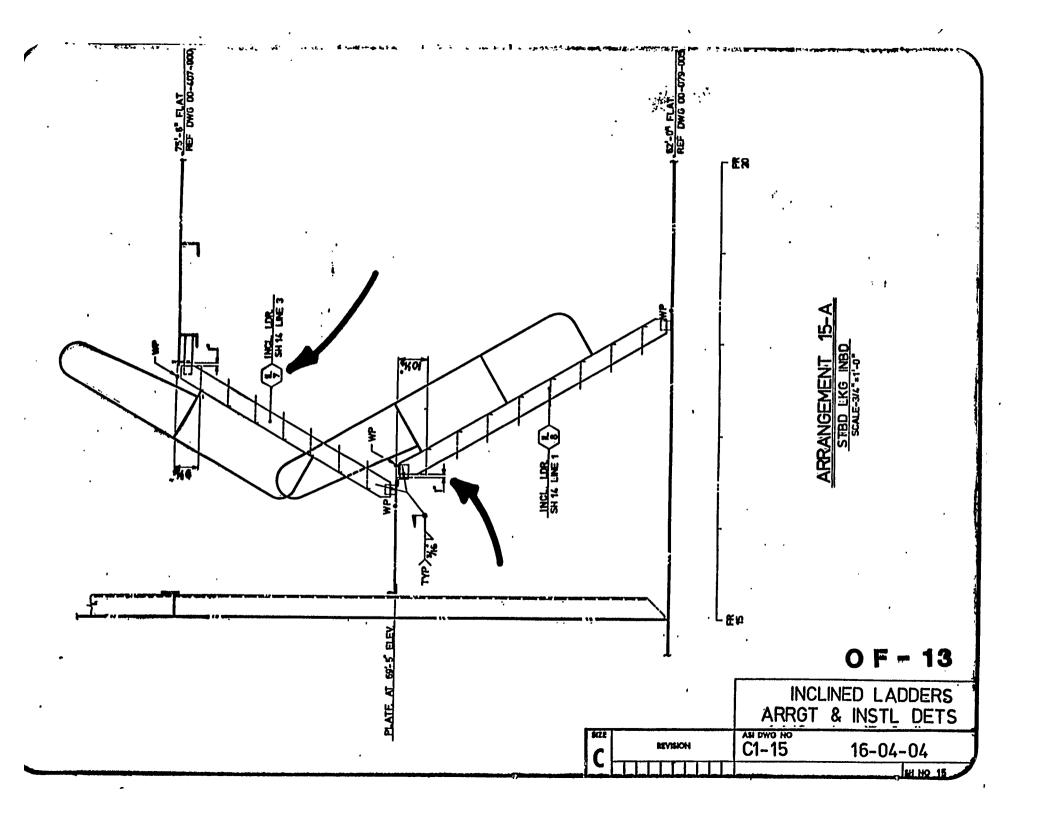
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DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

ELECTRICAL SECTION

DESIGN ENGINEERING FOR ZONE OUTFITTING ELECTRICAL SECTION

1. <u>INTRODUCTION</u>

Of the design engineering disciplines affected by zone outfitting, Electrical Engineering most certainly qualifies as one of the least affected. The impact on the electrical engineering implementation of zone outfitting to a particular job is primarily centered in changes to the design of the wireways and drawing format changes in the list of materials for deck plans and isometric wiring diagrams.

Due to the nature of electrical installation, most of the equipment and cabling are installed during the "on board" phase of zone outfitting, For most equipment, this is necessary to insure that the electrical components are not subject to adverse environmental factors such as weather, sandblasting, dust and paint spray, during the early stages of zone outfitting. Additionally, the unwanted exposure of electrical equipment to these elements could weaken the shipyard's position in claims negotiations with vendors concerning liability for subsequent warranty deficiencies. Electrical equipment installed "on unit" tends to be concentrated on vendor applied module packages and shipyard-built machinery package units.

Long runs of cable through the ship are installed in the traditional manner of pulling the cable from one endpoint to the Connection of the cables can then be handled by a hookup crew at a later date. An alternate method of installing some of the multiconductor runs would be to prewire each unit to its own central junction box and then connect these junction boxes via jumper cables once the units are joined together. At present, this method is not used at ASI due to our determination that the resultant large increase in connection time, checkout time, and increased electrical system complexity would not represent a real savings in the cost of the final product to the shipyard. The production electrical foreman has the option of installing cables in a unit and coiling the ends of the cables for future installation through adjacent units as they are joined together. This technique is used on a case basis where some specific production goal can be achieved. The disadvantage of coiling cables is the disruption and inconvenience caused due to the obstruction of equipment and walkways.

Local runs of cables in a unit are treated as field installations and are left to the discretion of the Production Department. The production foreman can install these cables on unit or on board as dictated by his work order.

11. WIREWAY DESIGN

Wireway design is well suited to modular construction techniques. The wireway hangers, being made of steel, can therefore be phased in with the orderly erection of a unit during main assembly prior to blast and paint. In designing the wireways for "on unit" installation, ASI has experienced an increase in design time of approximately 50 percent due to the increased level of detail required for modular construction as opposed to the manner in which wireways have historically been designed. The increased effort also represents a shift in material takeoff and hole location efforts from the production foreman to the wireway designer.

In the past, wireway arrangement drawings contained the majority of information necessary to construct the hangers. Typical details of several different types of hangers were included in an electrical installation methods book for the ship. For each hanger on the wireway drawing, a hanger method would be specified along with the number of tiers, width of the hanger, depth from the overhead, and spacing to adjacent hangers. The list of material was simply a summary of the total quantity of channel iron, angle iron, flat bars and banding straps. The production foreman would use the drawing to determine the number of hangers of each specific type required. Engineering also provided master lists on bulkhead cable transits and nonwatertight collars. From these lists, the production foreman derived measurements to enable him to have the collars for the entire ship fabricated at one time. His layout crew would then install the collars and hangers to the required spacing shown on the wireway drawings and lists in a concentrated effort to install all hangers and collars for the ship at one time. Interference problems were resolved by discussion between the production foreman and the wireway designer.

Using the zone outfitting concept, wireway arrangement drawings are segmented by unit number to allow the production foreman to identify exactly which hangers are in each unit. (See Graph No. EL-1.) The list of material is no longer a summary of total material. Instead, the list of material is broken down by units to show the number of hangers of each type. Each type of hanger is detailed. Under the traditional method, approximately four types of hangers would be identified for the whole job. For zone outfitting, the number of hanger types can be in the hundreds. (See Graph No. EL-2.) Each slight variation of one hanger from another generates a new hanger detail. The end result of the additional detailing is to generate a unique piece mark number for each hanger which can then be entered into a computer program for tracking purposes by Production Planning and Management. Ultimately, it would then be possible

to know how many hangers of each type are available in the yard for all jobs. This would allow stock-piling of commonly used hanger types and reduce disruption of the work flow on a given job when requirements for new hangers are generated after the bulk of the hangers for the job have already been constructed. It would be possible to screen all jobs to locate presently unused hangers of the type needed for the new hanger requirements.

The fabrication and installation of wireway non-watertight collars is an area where zone outfitting has made a significant contribution. Using the traditional manner of collar fabrication, the production foreman obtained dimensions from hole lists and then had the collars constructed by a specialist in his electrical department. Before installation of the collars in the bulkheads, the holes would be burned out by his layout crew utilizing dimensions provided by the hole list. In zone outfitting, however, the production field crew's work effort is reduced considerably. Collars are standardized to a limited number of commonly used sizes.

Early in the design of the vessel, dimensional information for numerical hole cutting by automatic burning machines is provided to the Mold Loft. This allows the holes for the wireways to be accurately cut by the automatic burners during the erection of the unit in main assembly. Effectively, the electrical field production crew's responsibility for non-watertight collar fabrication and installation is reduced to simply obtaining the pre-cut non-watertight collars and installing these collars in pre-cut holes. A logical extension of this work reduction effort would be to remove the electrical work crew completely from the process by having the collars installed by the steel workers during erection of the unit.

Collars for bulkhead transits are still made in the traditional manner due to the close tolerances required to fit the transit to the collar. However, the holes for these collars are also numerically cut by the automatic burning machines. collars represent a small percentage of the total number of collars typically required for cable installations throughout a ship. Therefore, fabrication of collars for watertight transits is not presently seen by ASI as a significant inconvenience, but it probably will be an area in the future where further standardiztion will be investigated. AI.SO, the increasing usage of the Geaquello method filled collars for watertight penetrations further reduces the number of transits Since these collars do not use transits, their required. fabrication can be done in the same manner as non-watertight collar fabrication. (See Graph No. EL-3.)

The net result of the increase in engineering effort in wireway design is to reduce the complexity of the wireway installation to the electrical production crew, thereby allowing the use of less skilled workers doing less manual labor than the traditional method of wireway installation.

III. DRAWING FORMAT CHANGES

To facilitate zone outfitting, the formats of electrical deck plans and isometric wiring diagrams have been revised to include additional unit construction information. Previously, these drawings depicted the electrical system in the body of the plan with a list of materials which listed total quantities for the material distributed throughout the drawing. For zone outfitting. However, these same drawings now have leader. lines in the body of the plan which segment the ship into the various zones. (See Graph No. EL-4.) Also, the front of the drawing has a table above the title block which flags for cursory drawing reviewers that the drawing contains material which must be installed in any of twelve different stages of construction; such as, during subassembly on unit, or before closing in on board. As a further aid, the title block itself identifies the ship zones affected by the electrical system shown on the drawing.

The list of material for deck plans and isometric drawings is subdivided by the pallet codes associated with each unit or (See Graph No. EL-5.) Under each pallet code is listed the electrical material contained on the drawing which will be installed in that particular unit or zone. An exception to this technique of material listing is the listing of cable quantities. Cables are summarized at the end of the list of material with no reference to any particular unit or zone. reason for this apparent anomoly is related to the manner in which cable is handled and installed in the shipyard. are purchased, stored, and transported to the worksite on reels. As the cable is being installed, the electrical crew cuts the length required for the installation from the reel. The production foreman coordinates the overall cable installation to minimize cable waste. Since cable is expensive and is a long lead item for procurement, cable footage must constantly Therefore, to identify specific cable lengths in be monitored. each pallet would not contribute to a more efficient, less costly installation.

On some isometric wiring diagrams, such as the general alarm system, there exists a sizeable number of identical pieces of electrical equipment distributed throughout many of the zones on the ship. If the list of materials was divided based on the

different pallets, the resulting list would be excessively long. To alleviate this problem, a matrix arrangement for identical equipment in a list of material has been devised. (See Graph No. EL-6.) Each equipment piece mark number is listed for horizontal rows and pallet codes are listed for the vertical columns. A number placed in the field of the matrix would indicate the quantity of a specific piece mark number for a specific pallet. Present piece mark numbers used for electrical equipment at ASI remain identical to the numbering system used in the past. However, when the computer program associated with zone "outfitting develops to the point where a particular numbering system for electrical equipment can be utilized, then that numbering system will be used on future ship construction projects.

Keeping the body of the deck plan and isometric wiring diagrams substantially the same as on previous jobs allows an easy transition of production workers into the new technique of zone outfitting. Also, the drawings have not become so specialized and fragmented that they would be unsuitable for system review by representaives of the various cognizant regulatory bodies and owners, who may be unfamiliar with zone outfitting.

IV. PACKAGE UNITS

Machinery package units constructed by the shipyard require coordination during the design phase of a job to insure that all devices belonging on the package unit are installed during assembly of the package unit. Typical electrical devices which are installed on the package unit are motors, motor controllers, pushbutton stations, solenoids, sensors, and heat tracing cabling. The locations of these devices are established by the package unit designers with inputs supplied from the various engineering disciplines, including electrical.

Particular attention is paid to electrical equipment and cabling which will be installed on tanks, that are a part of the package unit, to insure that the proper provisions have been made for foundations and cable studs. Since the tank will be fully constructed and tested before it leaves the package unit shop, any welding to the tank exterior in the field would result in damage to the tank interior coating and require the tank being retested.

In some instances, the machinery package unit is designed before certified drawings are received from the electrical equipment vendors. To minimize the disruption to the package unit design, the size of devices such as motor controllers and

pushbutton stations is estimated based on previous experience with the particular equipment. Also, by using motor control centers, many of the vagaries of motor controller sizes are eliminated as the controllers would then be part of a motor control center remote from the package unit.

Electrical heat tracing of piping systems, such as for fuel oil, is often a requirement of the ship's specification. On jobs before zone outfitting, the electrical heat tracing vendor was given piping working plans for entire systems with mark-ups for the specific pipes which required heat tracing. From these marked-up plans, the vendor developed his electrical working drawings for heat tracing material and cabling installation. Consequently, the vendor's installation plans and materials arrived late in the design of the vessel. To allow the machinery package units to leave the package unit shop as complete as possible, it has been decided to provide the package unit drawings "on an individual basis to the heat tracing vendor as soon as these drawings become available.

On the main deck of a tanker presently being designed at AS I, there are a number of pipe rack package units. As an integral part of these pipe rack package units are a number of wire-In the past, wireways were provided for the main deck based on capacity requirements of the wireways at various points along the main deck. This technique allowed wireway sizing to proceed in the early stages of the ship design without the knowledge of exact locations of equipment on the main It was left to the production foreman to run local runs of cables from the wireways to individual pieces of equipment scattered around the main deck. Since the pipe rack package units are essentially complete when installed on the ship, exact locations of main deck cabling must be known much earlier in the contract to allow the wireway development to be complete on the pipe rack package units. This requires a significant increase in the work effort of the wireway designer, since he must now determine exact locations of electrical equipment and provide small branch wireways to this equipment from the main wireway runs. (See Graphs No. EL-7 and EL-8.)

In keeping with the zone outfitting concept, it is necessary that vendor-furnished package units be supplied as complete as possible. Typical vendor-furnished package units would be such machinery as purifiers, propulsion engines, engine-generator sets, and reduction gears. For example, propulsion engines have been supplied to the shipyard in the past with numerous sensors not installed on the engine, even though they were required by the ship's specification. Also, electrical devices on the engine were not wired to a common connection point. After installation of the engine on the ship, it then became

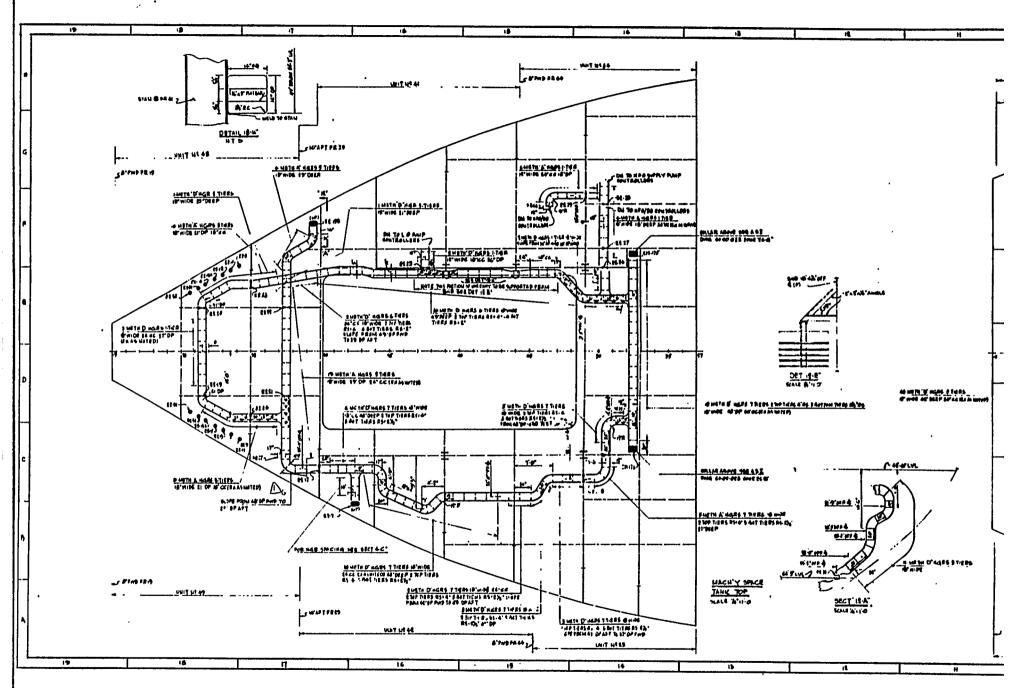
the field production crew's responsibility to mount the missing sensors and to run cabling over the surface of the engine. To obtain a complete package unit, the vendor is now required by his purchase order to furnish and install all of the electrical devices on his equipment and to wire these devices out to a common point, such as a connection box, where shipyard cabling can terminate. During vendor plan approval, his design is checked to confirm that ASI'S electrical production crew will have minimal work effort to connect to the engine electrical devices.

v. ADDED ELECTRICAL ENGINEERING RESPONSIBILITIES

Other Electrical Engineering Section responsibilities are generated due to the implementation of zone outfitting. One of these added responsibilities is the Electrical Engineering Section's participation in the pre-engineering phase of the job on an "as needed" basis. A typical example would be the generation of the one-line diagram by the shipyard's Marketing Department. Electrical Engineering drafts the one line diagram based on the conceptual ideas obtained from Marketing and provides comments to Marketing on the suitability of the design based on previous experience with various regulations and Production Department requirements. The finished one-line diagram then becomes a contract document.

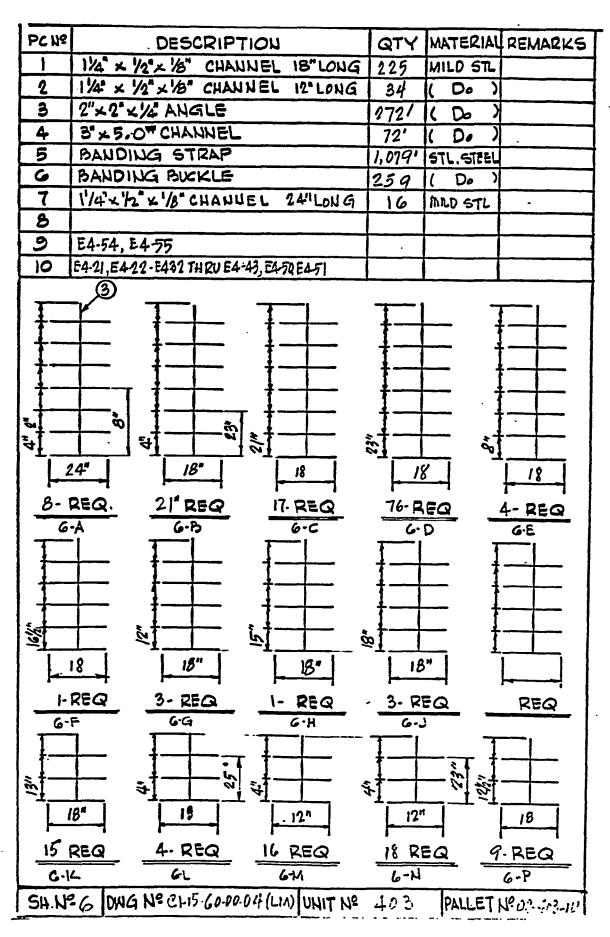
Another responsibility of the Electrical Engineering Section is to provide meaningful and timely interface with other Engineering groups during the development of engineering designs. Traditionally, the bulk of electrical engineering design is started long after most of the other Engineering groups have completed substantial portions of their designs. However, to develop accurate zone outfitting type designs, it is necessary for the Electrical Engineering design cycle to shift forward in time to keep pace with other Engineering disciplines.

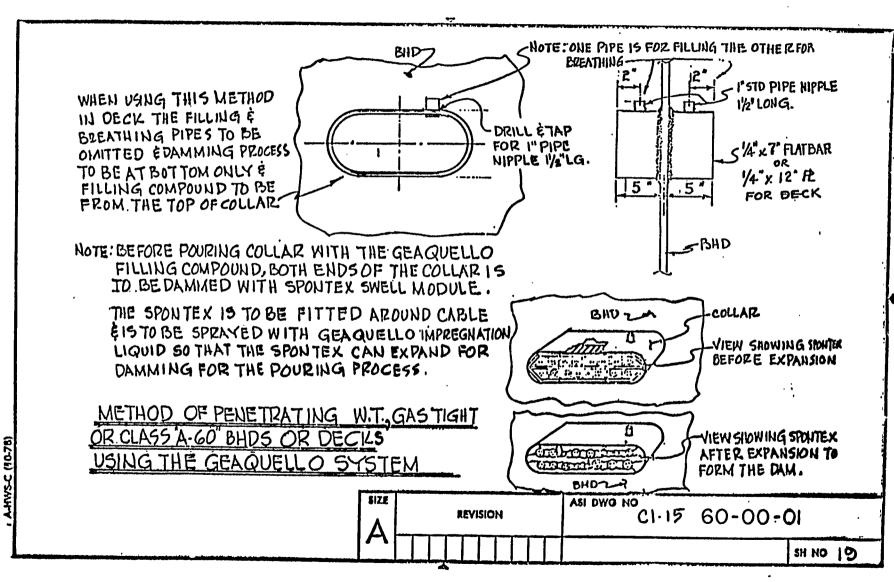
A further responsibility of the Electrical Engineering Section is to participate in construction planning meetings with the Production Planning group of the Production Department. In these meetings, potential problems and cost savings ideas are discussed, and engineering designs for the job are reviewed. As has often happened, the Production Department can request modifications to the designs to facilitate ease of installation. Engineering is expected to honor these requests, if at all possible, even though it means, in many casesj that drawings must be remade. Also, Electrical Engineering is expected to review Production Planning erection summaries for possible comment.

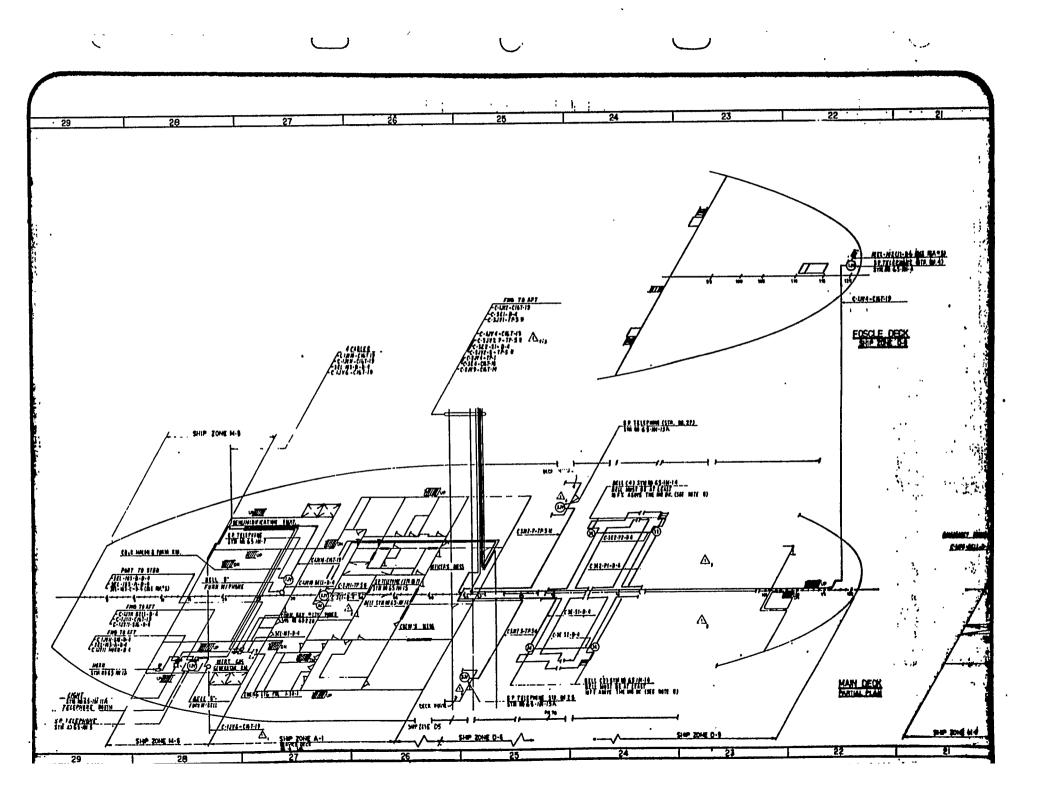


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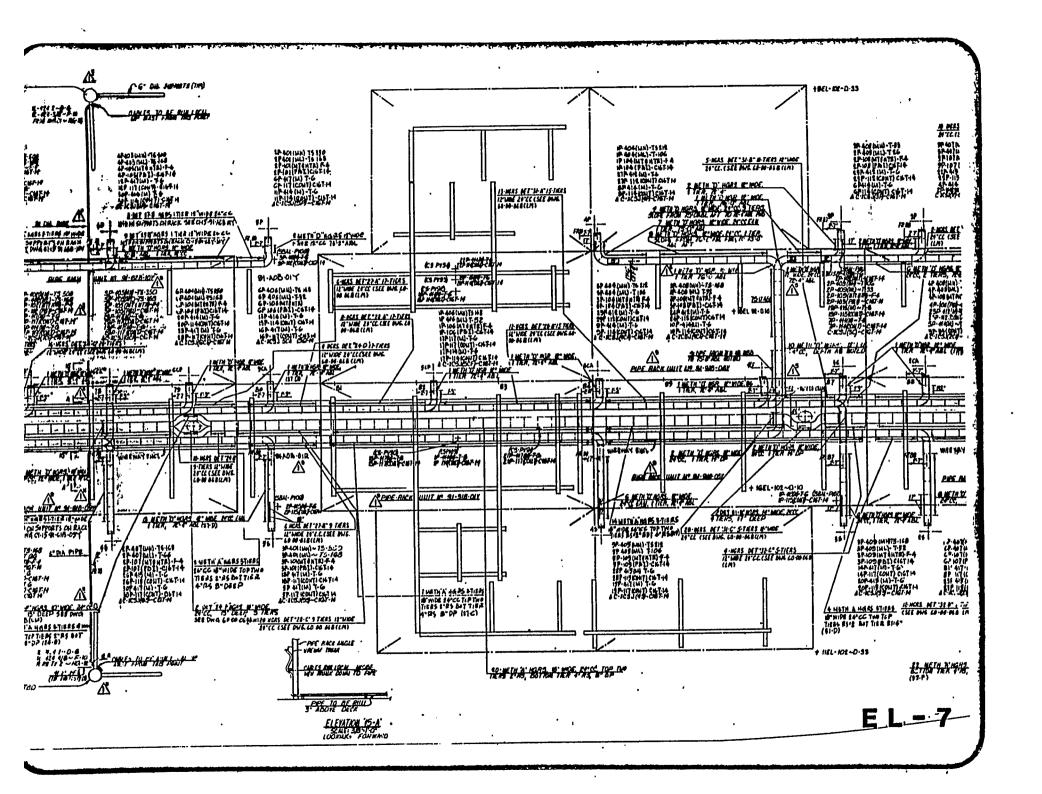




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DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

ENGINEERING PLANNING AND SCHEDULING

DESIGN ENGINEERING FOR ZONE OUTFITTING ENGINEERING PLANNING AND SCHEDULING

1. INTRODUCTION

It is probably obvious to you at this point that in order for zone outfitting to succeed, the engineering design effort must get off to a fast start, must peak early and must remain intensive until completion. This can only be accomplished if the engineering effort is carefully planned and scheduled. At Avondale, the Engineering Planning and Scheduling Section consults with Management and Engineering section leaders and builds, maintains and monitors engineering drawing schedules and material procurement schedules. In addition, Engineering planning and Scheduling provides management services in the areas of manhour accounting, overhead control, network analysis, technical communications, graphics and other areas. Our focus this afternoon will be on Engineering Planning and Scheduling's role in the building, maintenance and monitoring of engineering drawing schedules and material procurement schedules.

II. PLANNING "KEYS"

As early as possible, the "keys" to planning for vessel construction are developed by the Production Planning Department and the Advanced Programs and Hull Technical and Design sections. These keys are:

Production Planning

- Production Major Milestone Dates including date steel required in the yard, start of prefabrication, start of main assembly (pre-outfit), date of keel laying, date of launch and date of delivery.
- Unit Arrangement
- Zone and Sub-Zone Arrangement
- Pre-Fab and Sub-Assembly Schedule
- Main Assembly and Erection Schedule

Advanced Pronares/Hull Technical and Design

- Specifications
- Midship Section
- Scantling Plan

- Scantling Section and Details
- General Arrangement
- Machinery Arrangement
- Systems Diagrams

III. DRAWING SCHEDULE PREPARATION

as the above planning "keys" are made available, the Engineering sections review them and prepare a definition of the scope of work they must accomplish in order to provide Production with the necessary working drawings and other engineering data. This scope will include a drawing list which will indicate those drawings that Production will need and an estimate of the manhours required to do each diagram, drawing, and set of calculations. Also included in the scope are the units for which composites will be made and the estimated hours for these composite drawings.

The Engineering sections will indicate the items of information required before work can commence on diagrams, working drawings, and composite activity. This information includes diagrams, drawings, sketches, etc. from other Engineering sections, vendor drawings, and so on.

Engineering Planning and Scheduling examines the drawing list (which is forwarded to production Planning and Scheduling for need dates), required information items and the scope of the machinery and quarters composite work to determine interdependencies and priorities of diagram and drawing preparation among the Engineering sections. This is done in order to assure that the Engineering sections will support each other's efforts. Working drawings and required composite schedules are then prepared for each section. Note that these initial schedules are prepared without benefit of Production need dates. This can be done due to the fact that although Engineering must, of course, support Production needs, the scheduling of the engineering work does not have to be dictated by Production need dates. In the early phase of contract development, it is of primary importance that the Engineering sections support each other's efforts.

GRAPH EP-1 is the cover sheet for the initial issue of the drawing schedule for the Outfitting Section on a current contract. Note that there have been two preliminary issues of the schedule prior to the initial issue. Also note that the Production need dates were still reserved at issue of the schedule. When the schedules are originally prepared, they are on "D" size sheets (22" by 34"). They are distributed reduced

to) 50% of that size (11" x 17"). The copies you have in you seminar books are, therefore, considerably smaller than the size used at Avondale. I want to apologize if they are a bit difficult to read.

GRAPH EP-2 is the Key Plan. schedule for the Outfitting Section. These drawings are required for long-lead material procurement or to support other Engineering disciplines. The schedule that is used here is of the Gantt-type with solid bars representing drafting activity and cross-hatched bars representing checking activity. The small arrows shown near the completion of drawing activity denote scheduled reviews with the Assistant Chief Engineer to monitor drawing progress.

GRAPHS EP-3, EP-4, and EP-5 are the Yard Plan schedules for the Outfitting Section. Note that where more than one man is required for drafting or checking activity, a symbol (two or more small men) is used to designate this situation. bottom of GRAPH EP-5 are shown the manpower requirements for the Outfitting Section for the scheduled job. The bars of the schedule are counted for each week and the required weekly totals are shown for drafters and checkers. In addition, the manhours allocated for revision activity are spread over a reasonable time frame so that manning for this activity can be anticipated. Of course, as the schedule is built, the engineer-planners take into consideration manpower availability and desired manning levels. Manpower requirements are also shown for the accommodations composite activity (see GRAPH EP-6) and a Grand Total is shown. If the schedule is manned to the levels indicated, and if the estimated manhours for the drawing activity are reasonably close, then the schedule should be met.

GRAPH EP-7 is the title sheet for the Hull Section drawing schedule. Note that four preliminary submittals were made before Rev. O went out.

GRAPH EP-8 is the Key Plan schedule for the Hull Section. Note here that accommodation has been made to handle scheduling for subgroups within the Hull Section. Therefore, activity to be per formed by the "Specialty Item Group" is differentiated from that to be performed by others in the Hull Section.

GRAPH EP-9 is a typical sheet from the Yard Plan portion on the Hull Section drawing schedule. The isometric activity shown here was cancelled at a later date, and penetration control activity was added so that this critical area of structural drawing preparation could be carefully monitored.

GRAPH EP-10 shows the conclusion of Hull Section yard plan activity and the manpower requirements for the Hull Section. Note that manpower needs are called out for each subgroup as well as for the entire Hull Section.

GRAPH EP-11 is the title sheet for the Piping Development and Machinery Composite Groups drawing schedule. This section is the largest in Avondale Engineering and produces more drawings than any other section. In order to make the scheduling and schedule monitoring more manageable, a separate schedule is built for each group within the Piping Section. These schedules are then bound together and manpower requirements can be examined for the entire section.

GRAPH EP-12 shows the Key Plans for the Piping Section.

GRAPH EP-13 is a typical sheet from the Piping Section schedule. A later revision of this schedule separated the heating coil drawings and main deck rack drawings from the other piping drawings. Note that in addition to arrangement drafting and checking activity, this schedule also shows piping detail preparation activity. Again, where more than one man is required to work on an activity, a symbol is used to show this.

GRAPH EP-14 is another typical sheet from the Piping Section drawing schedule.

GRAPH EP-I.5 is the Manpower Summary Sheet from the Piping Section drawing schedule. Note that for each subgroup the required manning is shown for drafting, checking, piping detail, and revision activity, and, of course, total. As I mentioned, the piping schedule was further subdivided in later scheduled revisions.

IV. DRAWING SCHEDULE MONITORING

It is not enough to build schedules, issue them with management blessing, and then assume that the job will be done as scheduled. We all know that schedules can slip due to alteration in work scope, change orders, inadequate manning, etc. By the same token, work can sometimes move along more rapidly than expected, thus accelerating the schedule. At any rate, it is important for management that schedule activity be monitored closely and the results reported so that prompt corrective action can be taken if required. In Avondale Engineering, the Engineering Planning and Scheduling section performs this schedule monitoring function.

In order to facilitate schedule monitoring and review, drawing schedules are built with magnets on large porcelain boards in what we call the Engineering Planning and Scheduling "Operations Room. (See GRAPH EP-16.) In addition to displaying the schedule activity information which you have seen on the previous graphs, the large schedule boards also contain certain information relative to manhours spent on each drawing activity and other engineering activities.

Each week, Engineering Planning and Scheduling prepares a computer report for each schedule which shows the manhours expended against each drawing, as well as the total equivalent men worked on that schedule. (See GRAPH EP-17.) These actual charges can then be compared with the schedule to determine that sufficient manpower is being brought to bear where required. Total spending against each drawing is also monitored on the schedule boards so that the actual progress in terms of percent complete can be compared with percent of budget expended. If required, projections for manhours to be expended by drawing completion are revised at schedule reviews which are held in the "Operations Room" each week.

Spending versus actual progress is also monitored weekly for engineering activities other than drawing preparation, such as supervision, vendor review, etc. A similar computer report is generated each week for these activities. (See GRAPH EP-18.)

After each schedule review, Engineering Planning and Scheduling prepares a "Weekly Schedule Review Report" which is distributed to the section leader and Engineering management. (See GRAPH EP-19.) The report is divided into three main sections, "Drawings Behind Schedule," "Drawings Submitted Incomplete," and "Drawings Being Worked on or Ahead of Schedule." Drawings which fall into on= of these categories are listed by number and title, followed by twelve Columns of data:

COLUMN	DATA PRESENTED
1 & 2	Manhours expended since last report and cumulatively Estimated hours to complete drawing activity
3 4 & 5	Estimate at completion for last review and present review
6 7 8 9,10,11	Variance between columns four and five Scheduled completion date for drawing activity Production need date % of drawing completion scheduled/% of drawing completion actual/% of drawing completion at previous
12	review Current estimated completion date

GRAPH EP-20 is the second sheet of a typical drawing schedule review report and GRAPH EP-21 is the third sheet. Note that the comments section is used to make whatever comments Engineering Planning and Scheduling feels will be helpful to management in performing their evaluations. Note the comment which is made relative to inadequate manning on subject schedule.

V. MATERIAL PROCUREMENT SCHEDULE PREPARATION

As all of you are aware, the timely receipt of vendor information is critical to the design engineering process. It is even more critical (if you can imagine that) to the design engineering process which is supporting zone outfitting construction. For this reason, Engineering Planning and Scheduling builds "Material Procurement Schedules" for each Engineering section. These schedules list each item that the Engineering section is responsible for procuring and indicates when each item must be requested and when a purchase order must be placed. You must always keep in mind that the dates required for request and purchase order to satisfy timely delivery of material items to the yard for installation are more often than not too late to satisfy the demand for vendor information to Engineering. In order to build material procurement schedules, Engineering Planning and Scheduling requires the following information:

"In Yard" production need dates (from Production Planning)

Engineering Vendor Information Need Dates (from drawing schedules)

List of material items and drawing on which material appears (from Material Requisitioning Section)

Vendor lead time (from Purchasing Department)

When the above information has been received, Engineering ning and Scheduling builds and issues initial material procurement schedules for each Engineering section. GRAPH EP-22 is the title sheet for the Mechanical Design Section material p curement schedule for a current contract. GRAPH EP-23 is the revision and general notes sheet for the Mechanical Design material schedule. The legend shows the type of information to be found on the material procurement schedules:

- Scheduled Material Requisition Issue Date
 - Actual Material Requisition Issue Date
 - Scheduled Purchase Order Issue Date
 - Actual Purchase Order Issue Date
 - Vendor "Preliminary" Information Need Date this is vendor information typically available at P.O. issue
 - Vendor "Detailed" Information Need Date this is vendor information typically not available until approximately 45 days after P.O. issue
 - Vendor Manufacturing Lead Time
 - production Need Date
 - Scheduled Drawing Submittal Date

GRAPH EP-24 is a typical sheet from the Mechanical Design Section material schedule. It is admittedly difficult to read in your books and on the screen due to its reduction; however," I wanted to give you a rough idea of how the schedules look. You can see that each material item is listed together with its Avondale code number, the vendor name, the item location, and the requisition and purchase order numbers (once these become available).

VI. MATERIAL PROCUREMENT SCHEDULE MONITORING

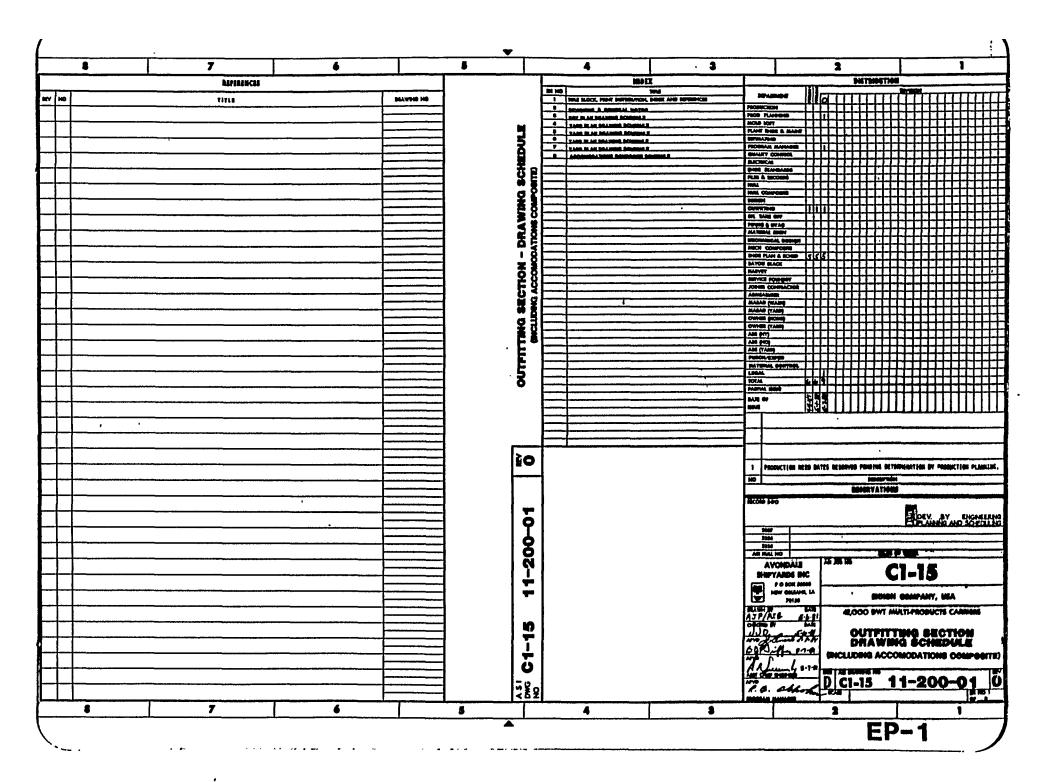
Just as with the drawing schedules, careful monitoring is required for the material procurement schedules. Each week, Engineering Planning and Scheduling receives material update information from the Material Requisitioning Section and the technical Engineering sections. This date is used to prepare a "Material Procurement Schedule Review Report" for each Engineering section. GRAPHS EP-.25 and EP-26 are typical sheets from a Mechanical Design Section material review report. Each material item is listed, followed by ten columns of data:

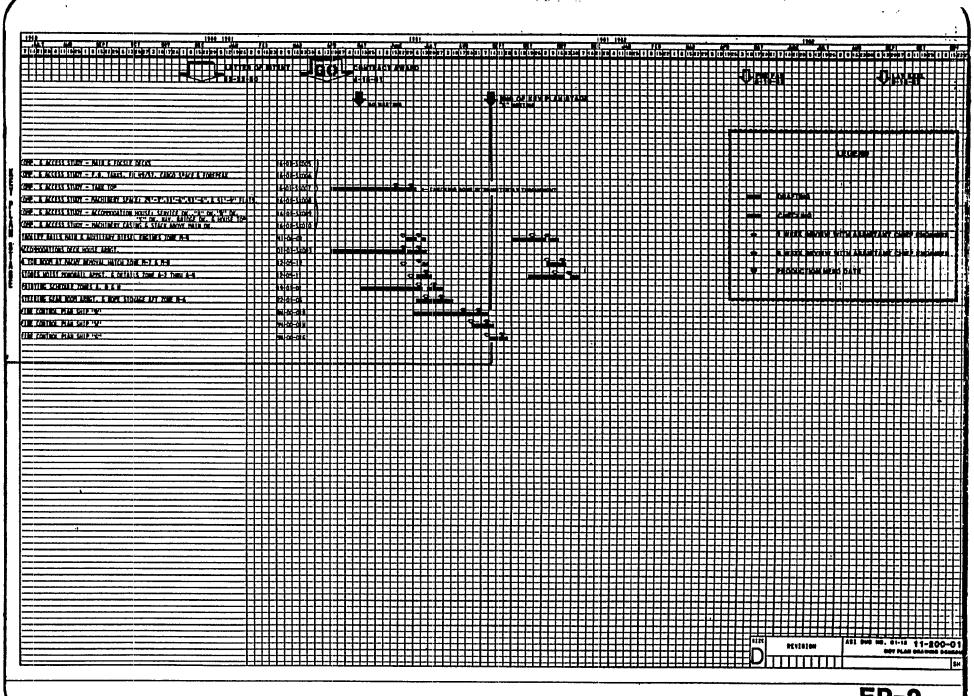
COLUMN	DATA PRESENTED
1 2 & 3 4	Scheduled Requisition Date Actual Requisition Date/Requisition Number" Scheduled Purchase Order Date
5 & 6 7 8 9 10	Actual Purchase Order Date/Purchase Order Number Scheduled Vendor Preliminary Information Date Actual Vendor Preliminary Information Date Scheduled Vendor Detailed Information Date Actual Vendor Detailed Information Date

The legend for the abbreviations and symbols used in this report is located at the top center of the title sheet. The most important symbol is the asterisk which indicates "Trouble Area - Action Required." Like the review reports used to monitor drawing schedules, the material schedule review report is designed to provide management with an instrument that can be used to easily spot problem areas.

VII. CONCLUSION

I need to emphasize in closing that the schedules and the review reports we have discussed are tools for Management and Engineering supervision to use in running an engineering job and in monitoring its progress. Like any tool, however, the user must become familiar with it and its applications. The more often it is used, the more useful it will be. One thing is certain, and that is, as shipbuilding becomes more sophisticated and complicated, planning and scheduling becomes that much more important to the shipbuilder in both the Production and the Engineering operations.





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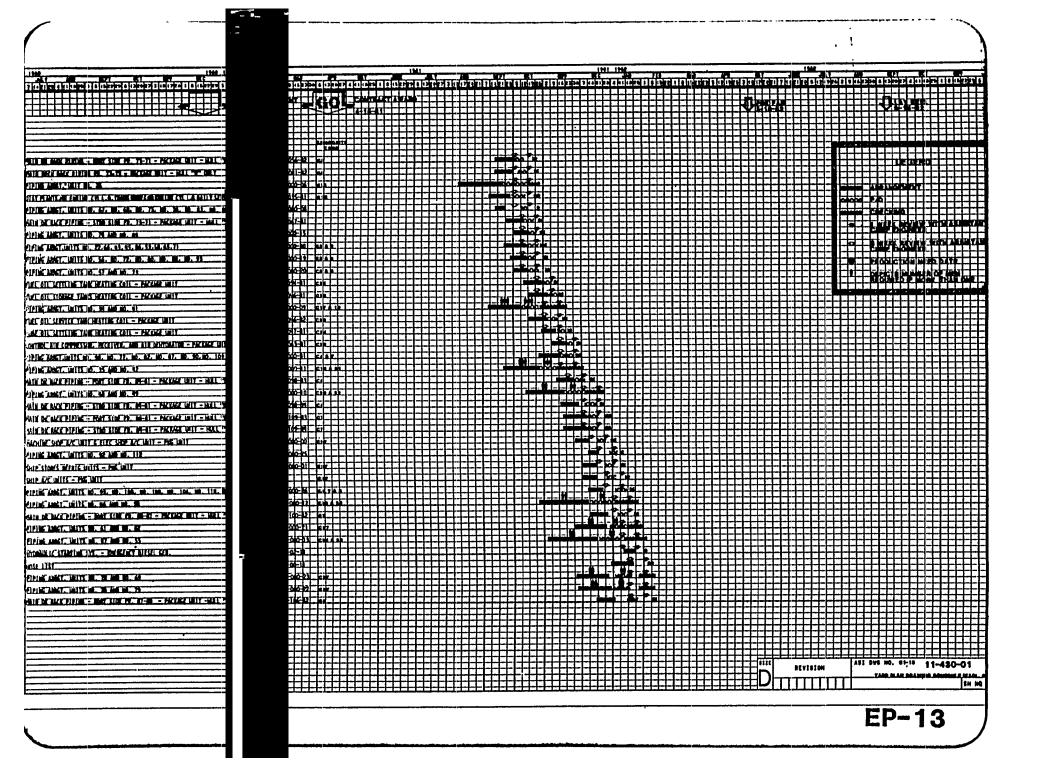
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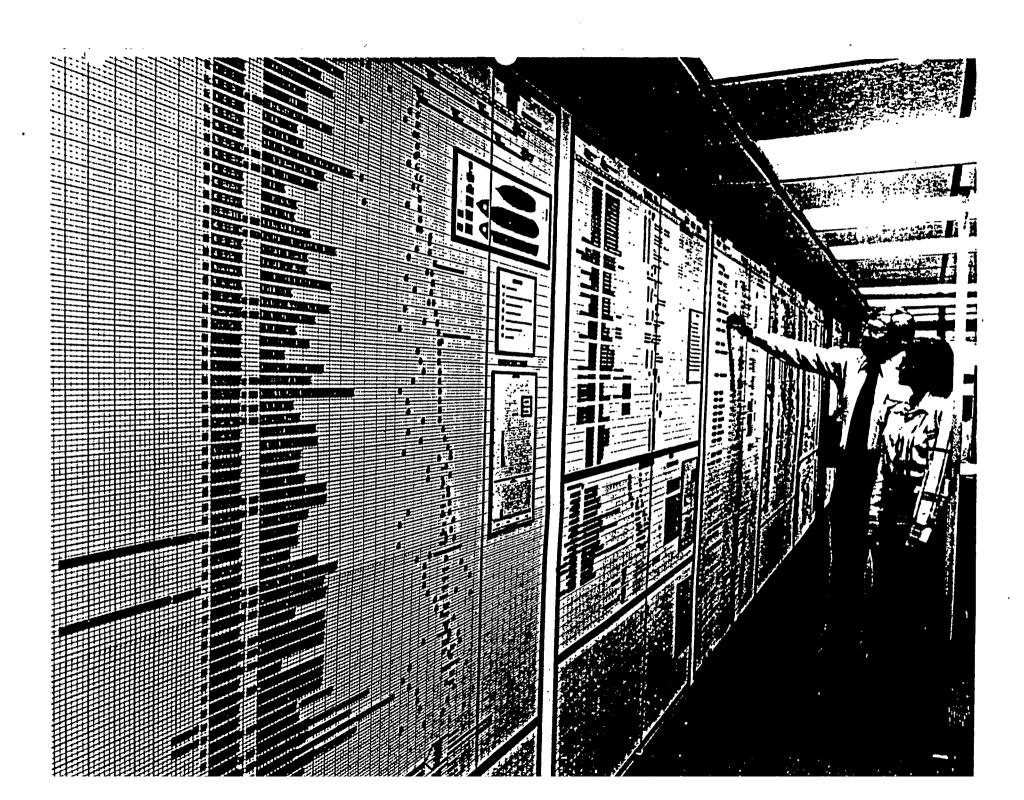
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	TION DRAWING GROUP			•	• • •			* * * * * *	Mr. '	T. Douss	an
WEEKLY SCHEDULE	REVIEW REPORT - DATE OF RI	VIEW 02-02-82								A. Niere R. Ekhol	
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J. BUSCH	* "S	CHEDULE" Refers SCH" Refers To URR DATE" Refer	To The Ind Scheduled	ternal % Com	Engineer	ing So t Tim	chedule a Of Review		Mr.	K. Ogawa	
	nning & scheduling - * "C	URR DATE" Refer	s To Curre	nt Est	imated Co	mplet	ion Date				
02-03-82				•••			,				
TOTAL DRAWINGS	123					-		• ×			
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DRAWINGS SCHEDU			DRAWING	s ISSU	ED SINCE	LAST	REPORT (01				1
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001111-05-10	LEXP_MAT_BHDS/DOORS_(M-3/M	-4) 111	_1159	_ 21	180 180	۱۵		105-17-82 1	20% 98%	130%	. 02-08
002116-04-07	TYP DETS OUT ITEMS MN DK	RACKS 32	276	169	1345 1345	10	102-05-82	103-22-821	90% 88%	77%	1
003 16-04-054	JWKWAYS/PLAT/HRLS ENG ROOM	(M-4) 10	10	200	1200 200	10	03-01-82	08-09-82	18% 0%	0%	1
004 16-04-05	- WKWAYS/PLAT/HRLS ENG RM (M=1) 44	144	1756	1800 1800	10	103-12-82	[05-15-82]	52% 6%	10%	-
005140-00-02	[MCHY ARRGT (S/E) (M-1 TO	M-8)	10		1337. 1337.	1.0	. 03=18=82	1.05-31-821.	22% . Q2	l 0%.	- 1
006 40-00-01	MCHY ARRGT (M-1 TO M-8)	37	37	323	360 360	10	103-19-82	104-19-821	13% 11%	0%	_1
007 41-06-04	MISC LIFT GEAR (M-1 TO M-	8) 0	10	1400	1400 1400	10	103-22-82	105-03-821	20% 0%	0%	Ĩ1
008 31- 0 2-02	- MIS C-Stowage-(M)		108	392 -	500- 500	- 10 -	103~26-82	05-03-82	30% 24%	- 24%	i ·
009 11-12-05	FNDNS OUT ENG RM AFT 57	180	<u> </u>	1809	1900 1900	-10	194-22-82	108-09-821	44% 117	11%	104-27
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001 16-02-01B	MNHOLE HTCH/SCUT LIST	16	1259	41	1300 1300	10	107-10-81	103-22-82 1	00% 94%	94%	105-28
002 19-01-01	PNTG SCH	1.3	1240	•	390" 390	•	•	09-18-81 1			
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004 9 <u>4-00-01BH</u>	FIRE CONTRL PLAN	10	308	144	352 352	10		112-06-8211			
005 16-04-03	JEXT ACC LDR/PLT HSE/CAS/S	TK 25	459	•	468 468	-	•	04-05-82 1			104-26
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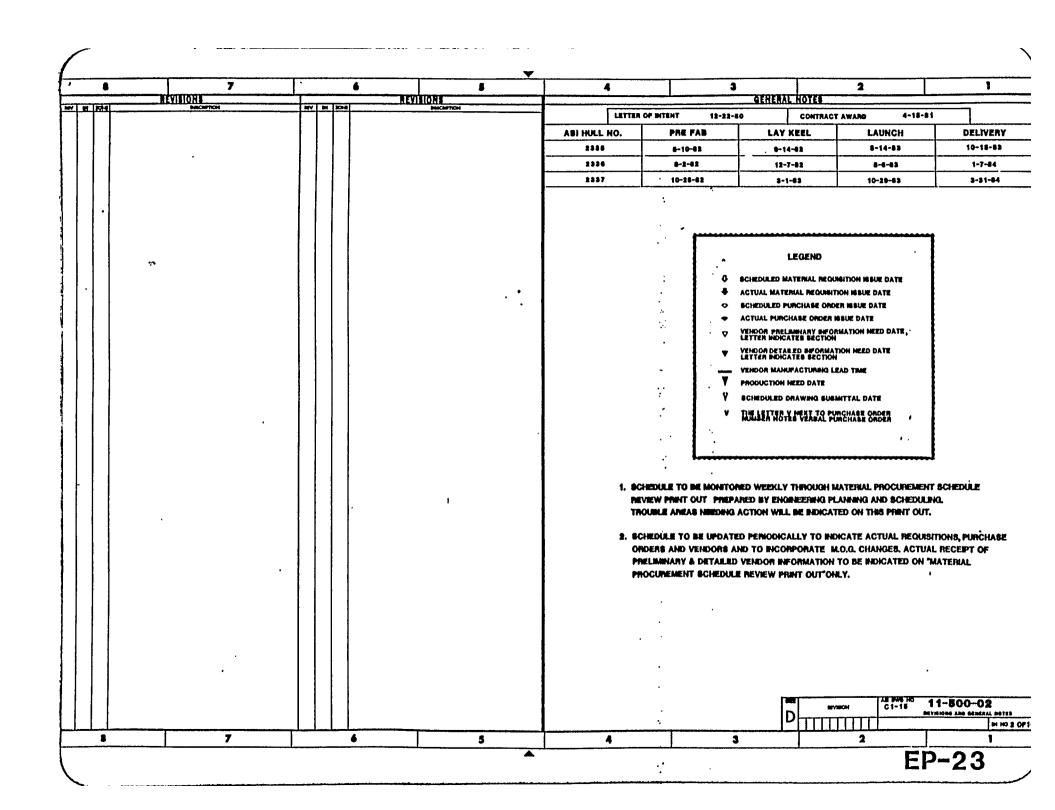
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01-03-05	GNRL-ARRGT-TKS/FLATS-APT	 -3 2 1	8 1	10	228	1228	10-	110-16	-81'''	05-24-82	100%	99%	99%1	05-03	-82
16-02-04	LEXP TRUNK BALL TRUNK ACC	10 19								06-07-82					
01-03-01B	OUTBOARD PROFILE	0 21								07-13-82					
01-03-07	GNRL ARRGT SER DK ABV/CASING ABV	3 18								08-23-82					
11-12-04		10					٠.			03-22-82			-		•
11-12-07	IFNDNS COMM SPACES	0 14					•			07-05-82					•
01-03-084B	BOOK GEN PLS MID/C SECT/TK CONF	0 72								07-13-82				05-14	
14-01-01	DK COVERING SCH	10 17	8 -	50	228	206	1+22	103-04	-82	11-22-82	45%	91%	84%	Ö7-01	-82
94-00-012	- Misc-fr-ft/saf-eq- inst	0 11	·3··	12 .	125	1125	10 %	103-29	-82 ·	09-20-82		-98%	··-98%··	02-15	-82
30-01-01	BOSUN STORES/DK PAINT RM FWD	10140	9	18	1427	1427	10	104-16	-82	10-04-82	l0%	21%	91%_	04-16	-82
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RAWINGS BEIN	G WORKED ON OR AHEAD OF SCHEDULE				· ···		· · · · · · · · · · · · · · · · · · ·		- • •						x
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DWG NUMBER	TITLE	[SI	L RPT	l Ci	UM	ļ	IS	WAS	10	COMP DATE	IND DAT	re % S	CHI% NO)W % P	REV NO
	LOUR TRING AND DE DACKS (DE4 EQ)			1 500	-	40E	606 J		74 14		100.00		e I oos		-
116-04-072B	OUT ITEMS MN DK RACKS (D51,52)	106		509						02-05-82				—• •	0%
30-01-02	HALON/CO2/FOAM ROOM	5		214				280 0	-	02-26-82			1		3%
30-01-04	102/A2 RM 65'- 6" LVL (25-30)	56		87				120 0		03-04-82	•	•	*	•	0% 1
5 ' .	FNDNS-ENGINE ROOM (M-2)	•		301				560 0		03-05-82	•			•	0%
12-02-01BH	ATRM/GD RAILS MN/FCSL DKS			266				500 <u>0</u>	•••	03-12-82		· ·			8%
16-04-073B	OUT ITMS MN DK (D-61,62,63,64)	72		547						03-12-82			-	•	4%
94-00-01G	FIRE CONTRL PLAN	10		[8 ·				102 0	-	03-18-82		-	% 87	•	8%
f'	- INT-AGG LDRS GAS/Stk (M-6-,7-,8)			40				280 0		03-18-82				-	0%
14-01-02B	MISC PLAT/WKW/RMP/LDR OMS	12		338	•••	h-41 4 4	•	1460 10	-	03-19-82	•	** * ***			9%
112-05-04	MISC DAVITS (D-5,6,9) FNDNS ENGINE ROOM (M-3)	0		117		•		220 0	-	03-19-82		•	-		9%
11-12-043	- INT ACC LDRS AFT- 59 BLW MN-DK	41		86 520				500 0 675 +	-	03-19-82	-	-	% 197	•	0%
ľ.	•	10		529 32				360 C	-	03-19-82			-	•	7%
11-12-044	FNDNS ENGINE ROOM (M-4) FR STA CAB/RKS OMS A & D		• •• • • • • · ·	[ˌɔ̞z 16				120 C	• •	03-19-82 03-19-82	• • • •			• • * ••	0%
148-03-08	BTRY LCKRS A & D (A-5,7)	116 [32]		•			••	120 C			-	-	•	•	0%
30-01-05	•	•		101 [~]			•			03-25-82					
	- MISC TROLLEY RAILS (A-1, M-7)									03-30-82 04-01-82				•	
116-04-056	WKWAYS/PLAT/HRLS ER/CAS (M-68)	122								****					0%
118-02-01	PRO COVERS (D-5,6,9,A-3)	10		26 140			•	45 0		04-02-82	-	-	•	•	0%
30-01-08	ENGR PAINT LKR AFT (M-5)	" 0		149				196 0 311 0		04-06-82	-		-	•	3%
30-01-06-	MISC OUT ITEMS (D-5,6,9)	10 ·	• • •	2 <i> </i> 25				311 U		04-07-82	•	•		•	5%
#83 111 111	TITEMAN MARKETANE DAMES TALY ()	1/1		. 75	,	105 1	220	. 220 10		נא אוו יייי		אין וניצ	75		I

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OG DWG NUMBER	TITLE		SIN L RI	T] CUM	. I	IS	WAS	<u> </u>	COMP DATE	ND DATE	SCH	NOW!	% PRI
22 31-02-01	MISC STOWAGE (A/D)		_ 10	19	291	1300	300	10	104-08-82	105-03-821	0%	3%	3
23 17-01-05	JACK/ENSIGN STAFFS		29	29	•	180	180	•	•	03-07-83			
24 1 <i>T</i> -05=f1	TSTRS HST MONORL A & D		10	253	•	•	480	•	-	106-28-82			
25 14-01-04	HISC-WOOD-GRATINGS				•	•	1120	•	•		· ·		0
26 16-04-052	[WKWAYS/PLAT/HRLS ENG RM	(M-2)	[0]	64	•	•	300	• •	104-16-82	106-28-821			. 24
27 11-12-06B	FNDNS OUTSIDE ENGINE ROOM	M	10	62	338	1400	1400.	•	104-16-82	•	•	17%	
28 12=02=02	TSTRM/GD RAILS HSE/CASING	(EXT)	81	81	179	1260	1260	•	-	708-16-82			
29 30-01-03	BTRWTH_HOSE/DK_CEAR_STRMS	S	55	· 92 ·	- 228	•		•		08-16-82- -			
30 16-02-01G	MNHOLE HTCH/SCUT LIST		.17	17	33	40	40			09-27-82		;	0
31 11-12-045	FNDNS ENGINE ROOM (M-5 TO	O M-8)	19	19	351	360	1360	10	05-07-82	07-12-82	0%	3%	0
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 Vendo	r Info Req'd						·	, 24 1182 					
1Vendo	r Info Req'd DATE" To Be Supplied By B	. J. Griffin @ N	Next Sched	uled Revie	⊇w (2-	16-82		*** **********************************					
 Vendo		. J. Griffin @ N	Next Sched	uled Revie	aw (2-	16-82) <u></u>						
Vendo CURR		. J. Griffin @ N	Next Sched	uled Revie	ew (2-	16-82	()						
Vendo CURR	DATE" To Be Supplied By B				ъw (2-	16-82	(1)						
Vendo CURR	DATE" To Be Supplied By B Trolley Rails - Mn &	Aux Diesel Engir	nes - Comp	leted	ew (2-	16-82	5		2 2 2 2 2 2				
Vendo ''CURR COMMEN'FS	DATE" To Be Supplied By B	Aux Diesel Engir	nes - Comp	leted	ew (2-	16-82	5						
Vendo ''CURR COMMEN'IS 41-06-01	Trolley Rails - Mn & Commissary Details -	Aux Diesel Engir Zone A-1 - Compl	nes - Comp	leted Res'd)	ew (2-	16-82	9						
Vendo 2 "CURR COMMEN'FS 41-06-01 34-01-02	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru	Aux Diesel Engir Zone A-1 - Compl	nes - Comp Leted (5% Low - Comp	leted Res'd)				*****					
Vendo 2 "CURR COMMEN'FS 41-06-01 34-01-02	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru	Aux Diesel Engir Zone A-1 - Compl	nes - Comp Leted (5% Low - Comp	leted Res'd)				*****					
Vendo 2 "CURR COMMENTS 41-06-01 34-01-02	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru Hole List, Aft 58, Hs	Aux Diesel Engir Zone A-1 - Compl -93, Mn Dk & Bel e. Casing & Stac	nes - Comp leted (5% low - Comp ck Aby Ma	leted Res'd) leted Dk - Compl				*****					
Vendo 2 "CURR COMMENTS 41-06-01 34-01-02	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru Hole List, Aft 58, Hs	Aux Diesel Engir Zone A-1 - Compl -93; Mn-Dk-& Bel e, Casing & Stac	nes - Comp leted (5% low - Comp ck Aby Mn	leted Res'd) leted Dk - Compl				*****					
Vendo 2 "CURR COMMEN'IS 41-06-01 34-01-02	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru Hole List, Aft 58, Hs	Aux Diesel Engir Zone A-1 - Compl -93; Mn-Dk-& Bel e, Casing & Stac	nes - Comp leted (5% low - Comp ck Aby Mn	leted Res'd) leted Dk - Compl				*****					
Vendo 2 "CURR COMMEN'IS 41-06-01 34-01-02	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru Hole List, Aft 58, Hs	Aux Diesel Engir Zone A-1 - Compl -93; Mn-Dk-& Bel e, Casing & Stac	nes - Comp leted (5% low - Comp ck Aby Mn	leted Res'd) leted Dk - Compl				*****					
Vendo 2 "CURR COMMENTS 41-06-01 34-01-02 16-02-052B 16-02-054 Average re	Trolley Rails - Mn & Commissary Details - H Hole List, Fr 58 Thru Hole List, Aft 58, Hs quired manpower for Subjecthere are 17-Equivalent m	Aux Diesel Engir Zone A-1 - Compl -93; Mn Dk & Bel e. Casing & Stac t Schedule For F	nes - Comp leted (5% low - Comp ck Aby Mn February i	leted Res'd) leted Dk = Compl				*****					
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A DESTRI REPERENCES MHIX DISTRICUTION SH NO -1 TITLE BLOCK, PRINT BIRTHEUTICH, BIDDX AND BERMINGE PROBUCTION 8 MATERIAL SCHOOLE PART 1 MOS MASSES 4 MATERIAL SCHOOLS PART B B MATRICLL SCHOOLS PART \$ PLANT BOOK & MARK MATERIAL SCHEDULE PART 4 MINATER MATERIAL SCHEDILS PART & HOGELM MA MATERIAL SCHOOLS PART & CHARIA COM 8 MATERIAL SCHOOLS PART F MECKANICAL DESIGN SECTION MATERIAL PROCUREKENT SCHED RECTRICAL BASE BENEAL FEM & MICORDS MILL COMPOSE OUTSTITUTE IN TARE OF HVAC MATHEMAL CO. MOUNTAL MACH COMPOSE BASE MAN & BORE BATON MACK MINICE POUNDRY MANN GARAM HALLS (TARO) OWNER (YARM) AM PIO AM (YAM) PURCH/RIP HATBRILL PONTROL POTAL BATE OF è o TATO OF PERSONS SAIDS RESERVATIONS 26CO46 1470 DEV. BY ENGINEERING PLANNING AND SCHEDULING 2137 1134 2218 AN HULL HO HAME OF VIOLE AVOHBALE C1-15 SHIPYARDS INC F & BOX 24400 --EXCON COMPANY, USA 70130 A J.O. Shake P.D. Sheke P.D. Sheke And Sheke 42,000 DWT MULTI-PRODUCTS CARRIERS MECHANICAL DESIGN SECTION MATERIAL PROCUREMENT SCHEDULE 5 THE PARTY IN CI-15 11-500-02 10 case /1/4 0 7 5 4 3 2



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001 M-1	- Engine Main Propulsion	102-02-81 04-	-28-81 54	42F 03-16-8	1 04-15-81	EX 501	···05-14-81···	1	08-10-81	
002 M-2	Damp Torsion Vibrat	NYA 04-	-28-81 54	2F NYA	104-15-81	EX .501	NYA	1	NYA _	
003 M-3	Bearing Line Shaft	N/R	N/R 1	N/R N/R	N/R	N/R	05-15-81	*	08-10-81	J
004 M-4	Bearing Stern Tube	03-16-81	* 1	04-27-8	1 *	1 1	05-25-81	1 * 1	N/R	N/R
005 M-5	- Boiler-Exhaust-Gas	103-23-81 04-	-03-81 53	30F 05-04-8	1 * .	1 1	06-01-81	* *	10-01-81	
006 M-6	Boiler Auxiliary	103-23-81 04-	-03-81 52	29F 05-04-8	1 *	1 . 1	06-01-81	*	08-31-81	
007 M-8-1	Shaft Forging Line	108-03-81 05-	-25-81 57	70F 09-14-8	1	1: 1	N/R	N/R	N/R	N/R
008 M-8-2	Shaft Forging Tail	108-03-81105	-25-81 57	70F 09-14-8	1]]	N/R	N/R	N/R	N/R
009 M-9	Indicatr Prop Shft RPM	103-23-81 04-	-28-81 54	42F 05-04-8	1 04-15-81	EX 301	06-01-81		09=01=81	
010 M-10	Torsion Meter	103-23-81104-	-28-81 54	42F 05-04-8	1 *	1 . 1	06-01-81	* 1	09-01-81	:
011 M-11	Anchor Windlass	104-06-81 02-	-20-81 50	06F 05-18-8	1 05-14-81	EX 503	06-15-81	05/08/81	08-10-81	l
012 M-12	Boiler Wtr Test Outfit	04-06-81 05-	-13-81 56	SOF 05-18-8	1 *	1 1	06-15-81	1 * 1	N/R	N/R
013 M-13 - ····	Purifier Lube Oil	103-02-81104	-27-81 5:	39F 04-13-8	1 - VPO -	EX 538	05-15-81	******	08-01-81	1
0014 M-14	Purifier Fuel Oil	103-02-81104-	-27-81 53	39F 04-13-8	1 VPO	EX 538	05-15-81	*	08-01-81	ļ ,. <u></u>
0015 M-14-1	Pmp F.O. Purifier Sup.	NYA 104-	-27-81 5:	39F NYA	l VPO	EX 538	NYA	1 1	NYA	J
0016 M-15	Separator Oily Water	103-02-81 03-	-23-81 52	23F 04-13-8	1 *	1 - 1	05-15-81	1 * 1	09-01-81	
017 M-16	[Monitor-Blat/Slop Oil	03-23-81	*	105-04-8	1 *	1	06-01-81 -	····	q9=01=81	
018 M-17	Distiling Plant W/Pump	103-23-81 04-	-28-81 54	43F 05-04-8	1 VPO	EX 537	06-01-81	* 1	08-01-81	1
019 M-19	Generator Diesel S/S	102-23-81 01-	-07-81 50	01F 04-06-8	1 04-15-81	EX 527	05-04-81	02-25-81	08-01-81	
0020 M-20	Generator Diesel Emerg	102-23-81 02-	-27-81 5	15F 04-06-R	1 VPO	EX 540	05-04-81	05-07-81	08-01-81	1
0021 M-21	- Inere-Gas/Dehumid Cond	106-01-81 05-	-06-81 5	35F 07-13-8	1	·	08-15-81		11=01=81	
0022 M-22	Generator Inert Gas	03-23-81 05	-04-81 54	41F 05-04-8	1 *	1 1	06-01-81	* 1	09-28-81]
0023 M-23	Stripper CO2	05-25-81	*	107-06-8	1	1	08-03-81	1	N/R	N/R
	Spark Aresstor Cyclone	•	*	107-13-8		1 . 1	08-15-81	1	N/R	N/R
0025 M-25 ··	Compressor-Starting Air		-	02F 04-06-8		t ——— I	05-04-81		08-01-81	•
026 M-26	Compressor Control Air					IEX 529	05-04-81	04-27-81	09-01-81	•
027 M-27	Dehydrator Control Air		-18-81 50			1 . 1	06-22-81	*	11-01-81	•
028 M-30	Tank D-G Jkt Wtr Exp	05-04-81	*	06-15-8	1 *	1 . 1	07-13-81	 	N/R	N/R
Q29 M-31 -	Draft System	103-23-81	*	105-04-8	1 *-	1 - " 1	06-01-81	EP-25	·-12-01-81··	l/

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M-85	Tank Mn Eng Cyl L.O.	N/R	N/R	N/R	N/R	N/R	N/R	06-15-81	*	10-01-81	
M-87	Tk Stern Lube L.O. Dr	n N/R	N/R	N/R	N/R	N/R	N/R	05-15-81	*	10-01-81	
M-88 · · ·	Tk Fwd Stern Tube L:0	. N/R-	· N/R	N/R	N/R -	N/R	1 · · · 1/R · ·	- 05-15-81***	··	10=01=81	
M-92 .	Blat Mud Disp Sys	103-09-81 0	5-15-81	564F	04-20-81	*	1	05-04-81	*	. N/R	N/R
M-93	Sodium Hypochl Sys	103-09-81 0	2-27-81	514F	04-20-81	04-30-81	EX 751	05-18-81	*	N/R	N/R
M-94	Cooler Mn Eng Jkt Wtr	[03-09-81]0	2-26-81	511F	04-20-81	VPO	EX 536	05-15-81	05-01-81	N/R	N/R
M-95	Tk Mn Eng-Jkt Wtr Exp	N/R	N/R	N/R	N/R	· N/R -	' 'N/R '	06÷01=81 -		09=01-81	
M-96	Tk Mn Eng JW Clg Sys	N/R	N/R	N/R	N/R	N/R	N/R	06-25-81	*	09-01-81	
M-97	Htr Mn Eng JW Sys	03-23-81 0	3-17-81	505F	105-04-81	06-11-81	EX 535	06-01-81	05-22-81	09-01-81	
M-98	Cooler Mn Eng Piston	F 03-23-81 0	2-26-81	511F	05-04-81	VPO	EX 538	06-01-81	05-01-81	09-01-81	
M-99	Tk Piston Clean F Wtr	N/R	N/R	N/R	N/R	· N/R	N/R	··· 06-01-81		09=01 =8 1=	·
M-100	Tk Piston Clean H Wtr	N/R	N/R	N/R	N/R	N/R.	N/R	06-15-81	*	09-01-81-	
M-101	Tk F.O. Purif FW Oper	04-06-81 0	4-27-81	539F	05-18-81	VPO	EX 538	06-15-81	*	09-01-81	
M-101-2	Tk L.O. Purif F.W.Ope	r NYA	1		NYA I	•	1	NYA		l nya	
4-102	Tk D-0 Jkt Wtr Expan	06-01-81	*		07-13-81		1	1- 08-15-81		N/R	N/R
M-104	Tk Fuel Valve FW Expan	n N/R	N/R	N/R	N/R	N/R	N/R	08-15-81		01-01-82	·
M-106	Tk ME Air Cooler Che	m N/R	N/R	N/R	N/R	N/R	N/R	06-15-81	*	01-01-82	_
M-107	Ht Exch Mn SW/FW	103-09-8110	2-26-81	511F	04-20-81	VPO	EX 536	01-15-81	05-01-81	06-15-81	
M-108-1	Tk Mn FW Cool Sys Exp	n - N/R	N/R	N/R	N/R	·N/R	N/R-	···· 081581· ···		01=01=82	
M-108-2	Tk FW Drain & Inspect	N/R	N/R	N/R	N/R	. N/R _	N/R.	06-15-81	*	1 . 01-01-82	
M-109	Cooler Feedwtr Sample	03-23-81 0	3-09-81	517F	105-04-81	06-11-81	EX 535	06-01-81	05-22-81	N/R	
M-110	Tk Boiler Chem Feed) N/R	N/R	N/R	N/R	N/R	N/R	06-15-81	*	10-01-81	· · · · · · · · · · · · · · · · · · ·
M-111	Tank - Vacuum Priming -	- 04-06-81 0	5-07-81	555F	05-18-81		· -	- 06 -1 5-81		 	N/R
M-112	Valve Vacuum Priming	04-06-81 0	5-07-81	555F	05-18-81	*	1 .	06-15-81	l	N/R	N/R_
M-117	Cooler Tk Cln Htr & D	n 03-23-81 0	3-17-81	505F	105-04-81	*	1	06-01-81	05-22-81	10-01-81	1
M-118	Dehumidification Sys	05-18-81 0	5-06-81	535F	06-29-81		1	07-27-81		N/R	N/R
4-119 -	Level Ind Car & Slp T	k NYA 10	5-28-81	569F	NYA "		-	NYA		INYA	
4-120	Level Indicator Aft P	k 04-06-81	* 1		105-18-81	*	1	06-15-81	* .	1-11-01-81	
4-121	Monitor & Cntr Sys	03-09-81 0	4-27-81	538F	104-20-81	*	1	05-18-81	*	11-01-81	•
4-122	Level Ind ME LO	103-09-8	*		104-20-81	* *	7	05-15-81	* -	11-01-81	·
4-123··	Level Ind LO Tk -	105-04-81	*		106-15-81					11=01=81	•
M-124	Level Ind FO Tk	05-04-81	*		106-15-81	*	1 .	07-15-81		11-01-81-	•
M-125	Level Ind Blend FO/D	0 05-04-81	*		106-15-81	*	1	07-15-81	l	11-01-81	-
M-126	Level Ind Pot Wtr Tk	05-04-81	* [106-15-81	*	1	07-15-81	1	11-01-81	·
M-127	Level Ind Sewage Hid-	05-04-81	*		06-15-81	·	-t	· · · 07-15-81 · ·		1-11-01-81	
M-128	Level Ind Reserve F.O	.105-04-811	*		106-15-81		1.	07-15-81		111=01=81_	-

EP-26

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

PRODUCTION PLANNING INTERFACE

Prepared by: C. J. STARKENBURG

DESIGN ENGINEERING FOR ZONE OUTFITTING PRODUCTION PLANNING INTERFACE

1. INTRODUCTION

The process of improving productivity by influencing design can, in general, be clasified into the following categories:

Designing on purpose to eliminate physical labor out of the final product.

Improving the efficiency of the labor flow in all the manufacturing processes.

Reducing material procurement and delivery problems to bare minimum.

Shortening the production schedule cycle times to efficient time frames.

The integration of Production Planning efforts with the design effort at Avondale is primarily concerned with all four of these categories.

We must keep in mind, however, that the ship designer is constantly constrained by the service and specification requirements of the contract.

It would appear then that there are really two aspects of ship construction, that is:

- design for ship performance;
- productability of ship's design.

Any economic advantage in the ship's construction period is directly proportional to the degree and the amount that these two aspects are integrated, early on in the pre-contract and early contract stages.

The cost control potential is seen in this chart developed by A&P Appledore, Limited and shown here in <u>Figure No. 1</u>.

At Avondale, we have concluded that the best medium, for production planning and design integration, is the hull block construction method and the zone outfitting technology we are now currently using.

Production and design integration is virtually limitless, restricted only by imaginative conception and design performance constraints.

A short review of the previously mentioned four categories will illustrate some of the highlights in the production/design integration.

A) DESIGNING ON PURFOSE TO ELIMINATE PHYSICAL LABOR OUT OF THE FINAL OR FINISHED PRODUCT.

Physical labor is energy expended that must be paid for in some fashion. Even slave labor must be cared for, fed, housed, and clothed. Therefore, designing on purpose to eliminate physical labor is designing on purpose to save cost. In this instance, the problem experiences of production become the physical labor costs. that are targeted for elimination by design.

An example of a problem is Shown in Figure No. 2A. In Figure No. 2A, the shell plate seams are laid in such a manner that they create fitting and welding problems wherever they cross the decks and flats. This creates unnecessary difficulty.

The integrated design and production solution is as follows and illustrated in Figure No. 2B. Design shell plate so that plate seams run parallel to and just above deck flats. This eliminates the necessity of weld seams crossing and intersecting deck flats. A brief example is shown in this illustration. Much time is saved by fitters and welders in completing these seams. Also, considerable scaffolding is eliminated.

Another problem area in outfitting is shown in Figure No. 2C, Example "A." The problem here arises when module hull units, which have been pre-outfitted on unit, become an interference to machinery packages which have been pre-outfitting on unit or on board.

The hull unit that is erected over the top of the preoutfitted unit, when designed as shown in <a href="Example "A" with a hanging shell plate, creates a physical interference problem with the pre-outfitting machinery and walkways. This greatly inhibits the amount of pre-outfitting that can be done on the lower or tank top unit.

The solution here is to change the design somewhat, so that the shell section can be built into the lower unit as shown in Example "B" allowing the pre-outfitted items to be

installed complete. This changes the shell plate from an item which was previously an interference to an item which is actually essential for successful zone outfitting.

B) IMPROVING THE EFFICIENCY OF THE LABOR FLOW IN ALL THE MANUFACTURING PROCESSES.

The design of the ship's structure and fittings has a tremendous effect on the routing and manufacturing of the component pieces and parts that make up the final vessel. An efficient order of labor flow is first created by the use of product work breakdown structure logic. The design then uses all the parameters created by this logic to develop the drawings necessary that will most suitably fit in with the methods chosen. An example of this is shown in Figure No.. 3.

In our adoption of the process lane method of hull construction, we have created, with the use of product work breakdown, a flow line of manufacturing hull assemblies. This flow line is a regimentation of work processes and schedules.

This regimentation of processes has required Production and Engineering to work very closely in designing work packages that fit within the parameters of the operation. We have found, for example, that a re-design of the docking brackets as shown in Figure No. 3 permits the welding of three longitudinal - L-1ST, L-15B, and L-1PB - to be done on the panel in the panel line process, instead of having to be done-manually after the assembly of the sub-unit into the hull unit as shown in Figure No. 4. This is done by simply re-designing the configuration and installation clip brackets in lieu of the original one-piece design.

C) <u>REDUCING MATERIAL PROCUREMENT AND DELI-VERY PROBLEMS TO A</u> BARE MINIMUM.

Most material delivery problems originate in specifications to the vendor that require items which are, by design, unique. Engineering and Production together can decide to use many items which are standard in nature as opposed to being unique in nature.

These decisions are made very early in the contract and often prior to contract signing. Package unit configurations for auxiliary machinery fall within this category as do pipe rack packages for tanker ships.

The establishment of outfitting zones by the Production Department assists in the procurement of equipment and material by establishing scheduled sequences for material delivery.

It is possible by this method to schedule individual motor operated valves down to the individual valve date. This is of great significance for the vendor who manufactures the valve, as he is then able to work with established priorities.

D SHORTENING THE PRODUCTION SCHEDULE CYCLE TIMES TO EFFICIENT TIME FRAMES.

A fundamental objective of production and design integration is to simplify the production manufacturing process.

This is done by simplifying assembly methods and transferring the understanding of manufacturing methods from production to designers. The simplification of assembly methods is forced by constantly seeking to shorten the time frame of the production process.

This need to shorten the time frame continually creates ideas that feed back through the system to the designer for approval and compliance with his responsibility for performance. This, in turn, gives him the need to understand the assembly techniques that are to be used to implement the idea. The designer now becomes more familiar with the aspects of production and their attending problems.

This does not make life easier for the designer but, in turn, places more burden on him. Now the designer must not only create the design, but, must produce a design that facilitates better production methods as well as functional performance.

As seen by the illustration in Figure No. 5 production and design efforts begin very times in opposite extremes. But, by the constant process of feedback, both design and production can arrive at the ultimate optimum design that not only incorporates efficient assembly and production techniques, but also satisfies the function and performance requirements.

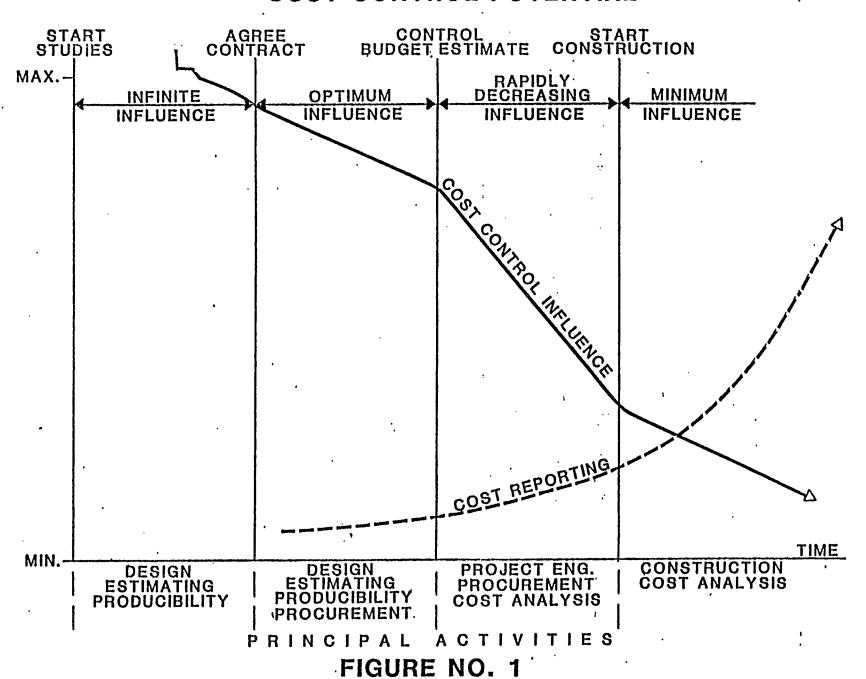
These techniques gradually develop into standard methods. The benefits derived from integrating production processes and design are readily apparent by most logical analysis. The problem occurs, not in an agreement that this is so, but in the methods and by whom it is subsequently implemented.

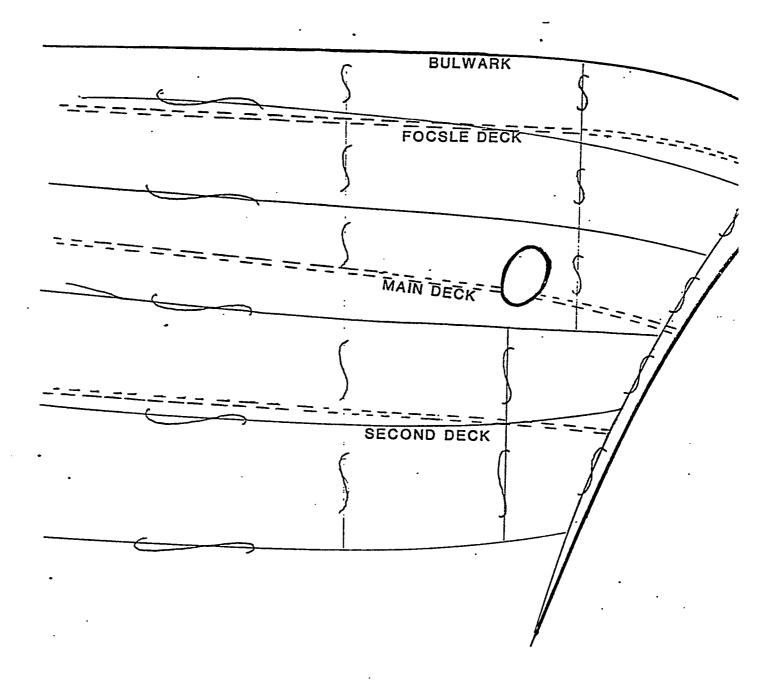
Design engineers are creative and talented people. Being creative does not lend itself to the adoption and continued use of mundane standards. Therefore, the creative challenge for the engineer must come from an observation of what his efforts are accomplishing in the completion of the finished product and the attending cost savings in labor and material.

This communication occurs through the media of a constant feedback process, wherein the engineer has become an integrated and vital part of the entire manufacturing procedure. This attitude must constantly be initiated and encouraged by the top management levels of the company.

Fortunately, we at Avondale have this commitment not only from our shipyard top management, but from the top management of our parent corporation as well.

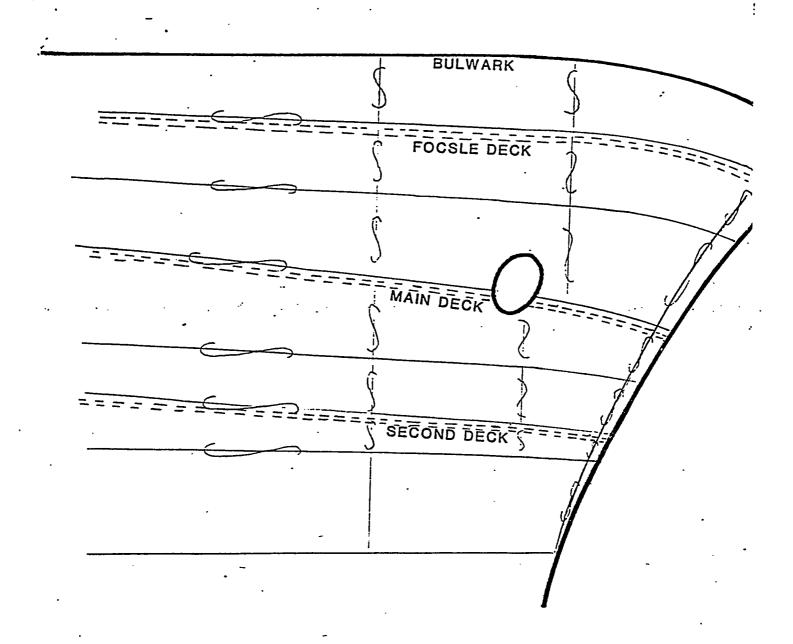
COST CONTROL POTENTIAL





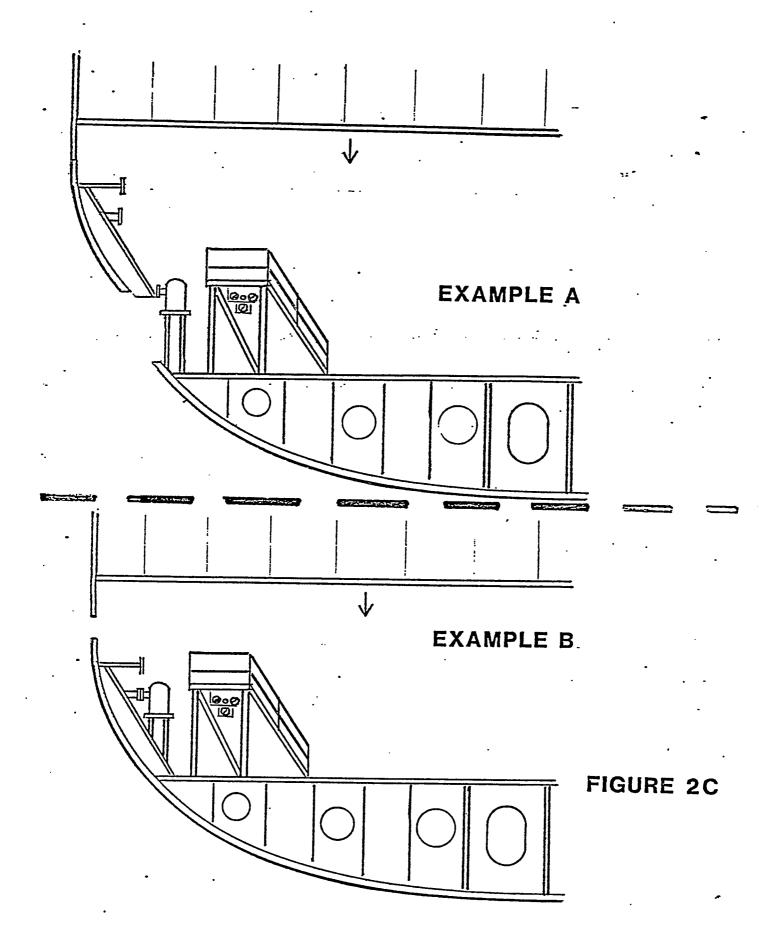
BOW SECTION SHOWING HOW PLATE SEAMS RUN ACROSS DECKS AND FLATS, MAKING FITTING AND WELDING MORE DIFFICULT.

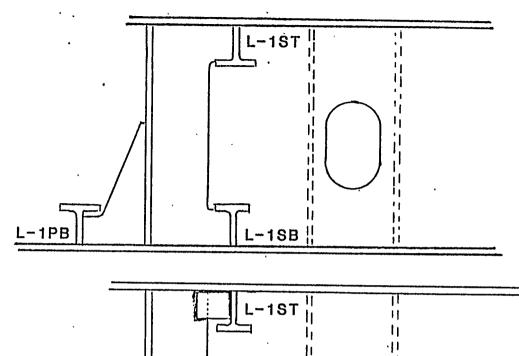
FIGURE NO. 2A



BOW SECTION SHOWING HOW PLATE SEAMS RUN PARALLEL TO AND ABOVE DECKS AND FLATS FOR EASIER FITTING AND WELDING.

FIGURE NO. 2B





EXAMPLE A

PRECLUDES PANEL LINE
PROCESS WELDING OF
LONGITUDINAL L#1P BOTTOM
AND L#1S TOP AND BOTTOM

EXAMPLE B

ALLOWS ADVANTAGE OF PANEL LINE WELDING OF ALL LONGITUDINALS

FIGURE NO. 3

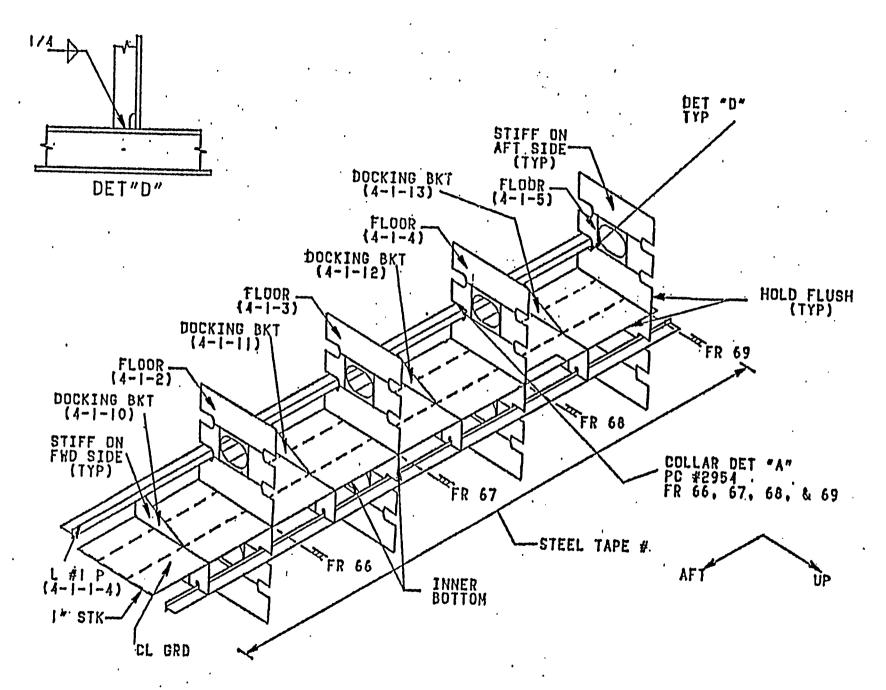
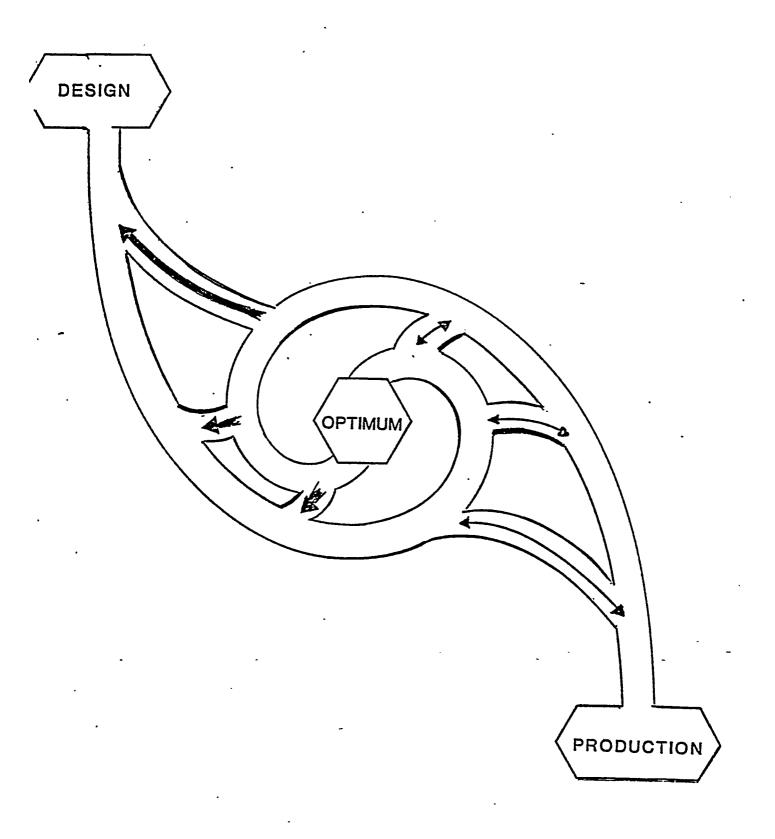


FIGURE NO. 4



SPIRAL FEEDBACK FOR OPTIMUM DESIGN FIGURE NO. 5

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

MOLD LOFT INTERFACE

Prepared by: R. A. POURCIAU

DESIGN ENGINEERING FOR ZONE OUTFITTING MOLD LOFT INTERFACE

1. INTRODUCTION

Avondale's Mold Loft is in the realm of Production and reports directly to the Vice-President in Charge of Production Engineering. The operation consists of four separate departments each having its own area of responsibility.

The Part Generation Section has the role of providing numerical control parts which are programmed and extracted from the "SPADES" data base. This group also provides the sketches for cutting structural. Each structural is placed on its parent part and validated for accuracy by utilizing CADAM CRT units. The nesting group uses these N/C parts in preparing computerized burning data for the N/C cutting machines. The Unit Control Manual (UCM) Department provides the pre-fabrication and fabrication drawings for hull work within the shipyard. This task is automated and computerized to a great extent by the merger of the CADAM and SPADES programs. These UCM work packages are distributed and maintained by the Loft. The conventional Loft provides the wooden templates such as roll sets, line heating templates, etc.

Much computerization is evident in the Mold Loft. The extensive use of CRT units with SPADES and CADAM programs provides the Loft with the flexibility to accommodate any job.

Hull Engineering and the Mold Loft communicate daily during the course of a contract. I will explain this interaction and the results achieved.

II. ANCHOR MODELS

Traditionally, the Mold Loft and Hull Engineering work in unison during controact development and actual construction of a vessel. These activities commence with the constructing of an anchor handling model which is utilized in determining the anchor handling arrangement of the ship. As the Engineering Design Section fairs the ship utilizing the SPADES fairing module, the Loft is provided with computer generated drawings from the data base. (See Graph No. 1 ML.) These drawings consist of waterline and buttock sections, deck contours, and

vital control lines such as hull knuckles, stem profile, and stem tangents within the hull envelope. These drawings are used by the model maker to construct a replica of the ship's bow. This anchor handling model is usually at a scale of 1-1/2" = 1'-0" and is accurate in configuration to the full size vessel.

When the hull model is completed, items such as anchor bolsters and scale rigging are installed as per engineering design. At this time, Hull Engineering carefully scrutinizes the working model and recommends changes until a smoothly working prototype is assured. Dimensions crucial to design and fabrication are then lifted from the model. This pertinent data is entered unto the hull drawings for approvals and issuance.

III. SPECIAL DEVELOPMENTS UTILIZING CRT'S

Bulbous bows or bows of unusual shape always require that an intricate development be created when a bow thruster is required. If such a design is necessary, the engineers will give the N/C Mold Loft conceptual data defining the configuration. (See Graph No. 3 ML.) This data is then used with either N/C programs and/or CADAM CRT units to provide a medium for the loftsman to develop the structure. (See Graph No. 4 ML.)

As this work evolves, the moldloftsman will work closely with the Engineering draftsman in determining additional information for the engineering drawings. This information is in the form of developed offsets, angles of structure, work lines, auxiliary views and other pertinent data required for steel fabrication. CRT moldlofting also applies to rudders, stern tunnels, anchor pockets, skegs, stacks, and masts. (See Graphs No. 5 ML through 8 ML.)

Avondale feels that the application of CRT lofting provides an extremely accurate vehicle for producing complicated lofting layouts. These drawings are easily stored in the computer's data base and become readily available in the event of repair work or duplicate contracts of the vessel. By utilizing computer lofting techniques, the N/C loftsman maintains more visibility throughout the project and has the capability to quickly and accurately modify his layout to suit engineering design criteria. Accuracy is also held to a high degree with the use of computerized ship's data.

IV. SIGHT EDGE REFINEMENT

As work on the vessel progresses, the shell sight edges are defined. During this period, the Mold Loft and Hull Engineering work in close proximity to assure that the shell plating adheres to the IHI criteria for forming plates by the line heating method. (See Graph No. 9 ML.) Line heating is the process used to introduce compound shape into a plate without furnacing or cold forming. Each area of the ship is carefully studied to determine the most suitable condition for line heating. As the sight edges are changed, the engineering drawing and body plans are modified. This data is then entered and stored in the computer data base by the design section. This information is then available for recall by the Mold Loft's N/C programming group.

The Mold Loft provides special "line heat" templates made on frame lines to the Blacksmith Shop. These templates contain a sight line and proper declevity for the frame. As the plate is line heated, the frames provide the proper transverse shape; as the sight line becomes straight, the correct amount of twist and longitudinal shape is introduced into the shell plate.

Due to the introduction of line heating technology, the Mold Loft has experienced a substantial reduction in the number of costly steel jigs required for forming shell plates. We have also monitored those units requiring line heated shell plates on the present Exxon contract and find that the shell plating fits significantly more accurately than on previous contracts. Naturally, we will realize a considerable savings in manhours at the assembly stage of construction.

V. SHELL PLATE - RAW MATERIAL SIZES

As an aid in efficiently purchasing the steel required for shell plating, the Loft utilizes the SPADES plate development program to obtain sizes of shaped parts. These sizes are given to the "Hull Steel Take-Off Section" for ordering raw plates. As each plate is defined to the computer, such pertinent items as the expansion factor for welding shrinkage, roll lines, tangents and production stock requirements are considered. The results of this effort are accurate plate sizes without excessive overage and maximized plate utilization in multiple part nesting. Each programmed shell plate is drawn for validation purposes by the Gerber plotter. The input manuscript is stored and later utilized for a production version that will be cut by N/C burning machines.

VI. UNIT PARTS LIST (UPL)

Hull Engineering provides the Mold Loft with the medium to determine the exact stage of fabrication for every piece of steel- in the ship. This document is referred to as the "Unit Parts List" and is used extensively by the Mold Loft planners and the "Unit Control Manual" (UCM) group.

The Mold Loft planners were established out of necessity due to the huge quantities of information flowing into and from the Loft. The planning effort lends itself to producing more consistency within the system.

The Unit Control Manual is a series of drawings produced by the Mold Loft from Hull Engineering drawings. these. "stage plans" address the different functions of hull work from the prefabrication process (see Graphs No. 10 ML and 11 ML) through the erection of the unit.. The concept is to provide the worker with only that information concerning his task. This theory is in accordance with the Japanese "Need to Know" philosophy. More detail concerning the UCM will be presented at a later The UPL evolves as piece numbers are assigned to the Hull Engineering drawings. The stage of fabrication is an integral part of the piece numbering system and is determined from the document produced by Production Planning called a "Unit Summary Sheet." The Unit Summary Sheet is the actual breakdown, assembly by assembly, of how the unit will be built, the identity of each fabricated part, and the location of that Stock locations and amount are also indicated. Jig requirements are also specified, along with total weight and category of the unit. As the UCM stage plans are developed in detail by the Mold Loft utilizing CADAM and SPADES, refinements are given to Hull Engineering and Production Planning.

VII. PENETRATION CONIROL

Another aspect of the Mold Loft and Engineering's close unis is in the area of structural penetration control. As piping systems are developed, interferences and continuity of holes in structure are checked by a special Engineering group. The Loft provides this group with N/C programmed parts of the area being validated. (See Graph No. 12 ML.) The engineers, via CADAM, display the part on the CRT, add the penetration in the proper location, and return to the Loft a drawing with the hole identification number, location, and size. The loftsman then utilizes this data to program the hole into the piece of steel being cut. Any discrepancies found with penetration location or size during the development process is fed back to the Hull Section.

VIII.STANDARDS

In an effort to reduce the quantity of different configurations, Hull Engineering and the Mold Loft join in the control and implementation of standards that affect:

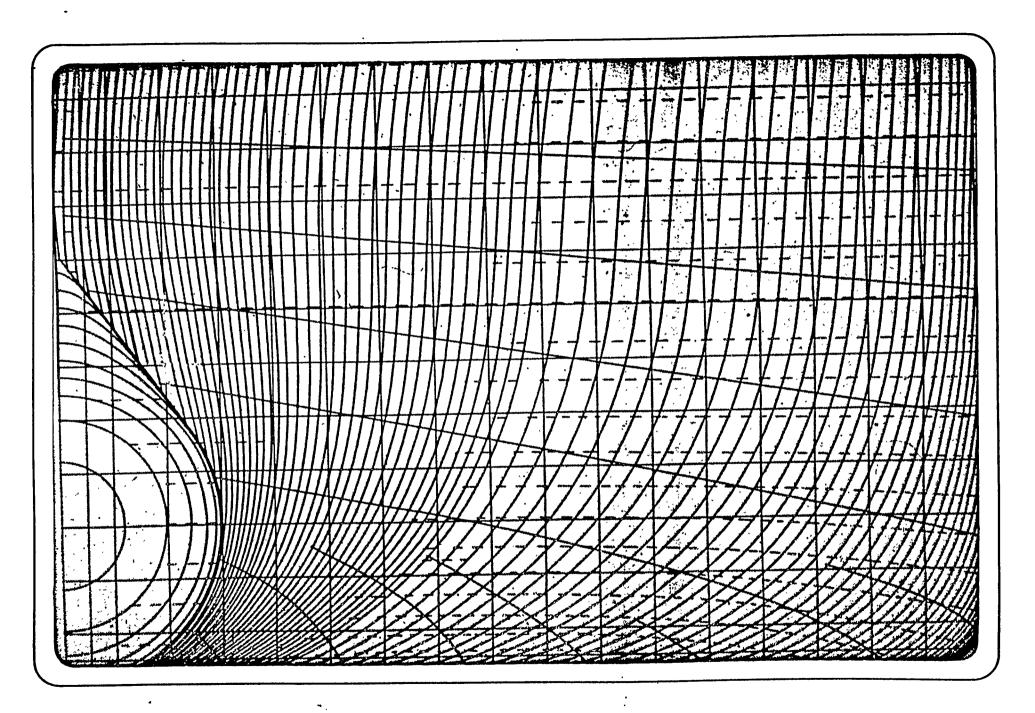
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end-cuts for flatbars, angles, and tees;
- bracket configurations;
  clips and collars;
  structural cutouts (See Graph No. 13 ML);
  ratholes and waterstops;
  chocks;
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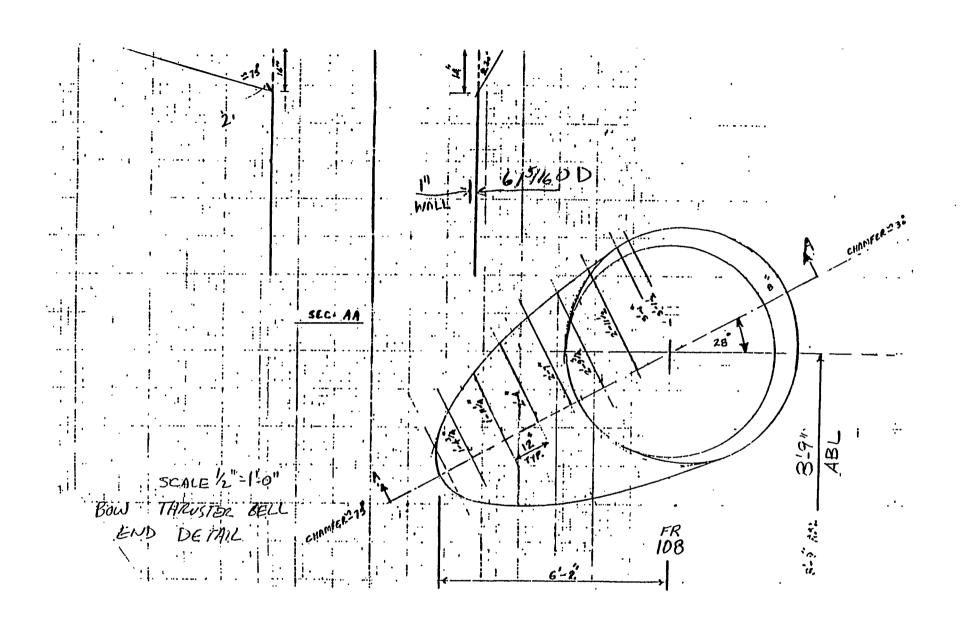
- drain and air holes.

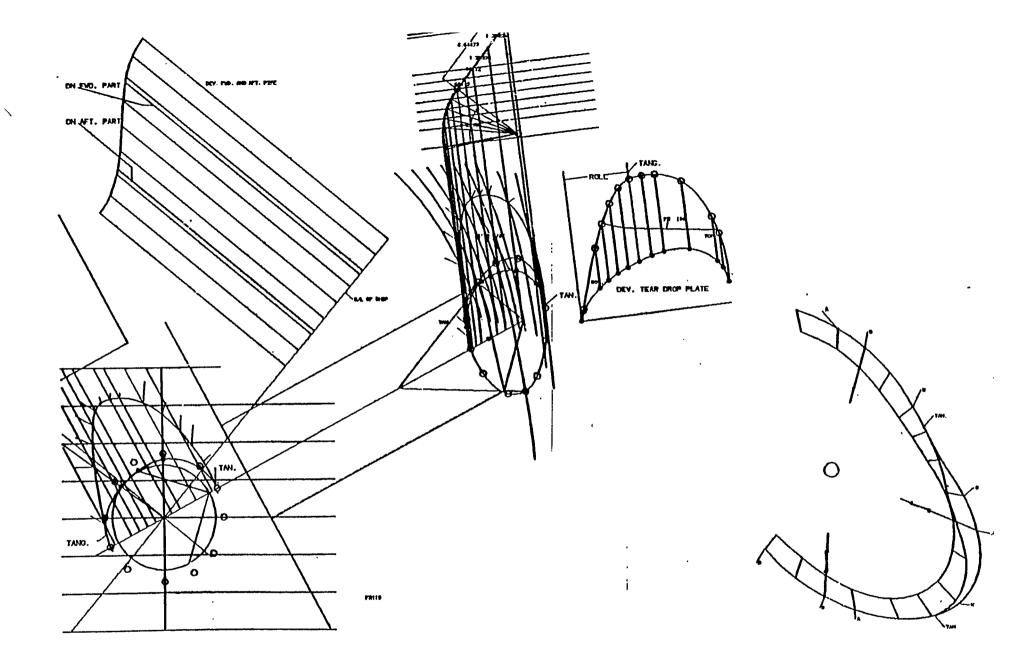
A comprehensive standard look has been assembled by Engineering and is extensively being utilized by the Mold Loft. These standards have reduced the matrix of items that the Loft and the yard must utilize on a daily basis. More consistency and less chance for error is also an advantage of this system.

IX. CONCLUSION

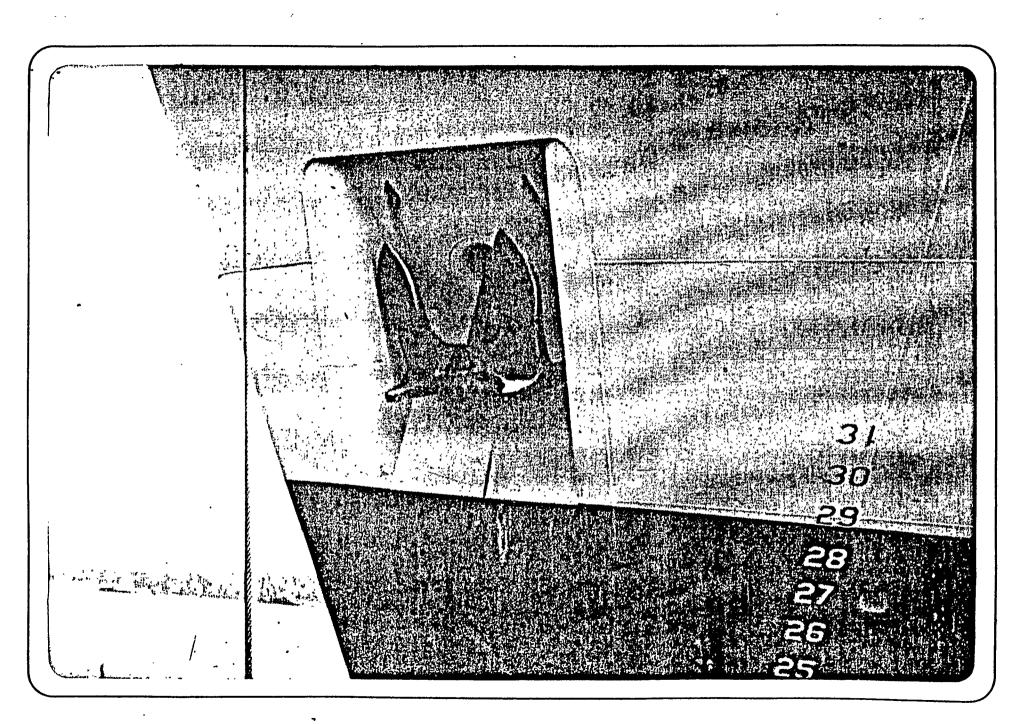
Thus, through close cooperation and the use of computer graphics and N/C programs, Hull Engineering and the Mold Loft complement each other in the complex task of ship construction.

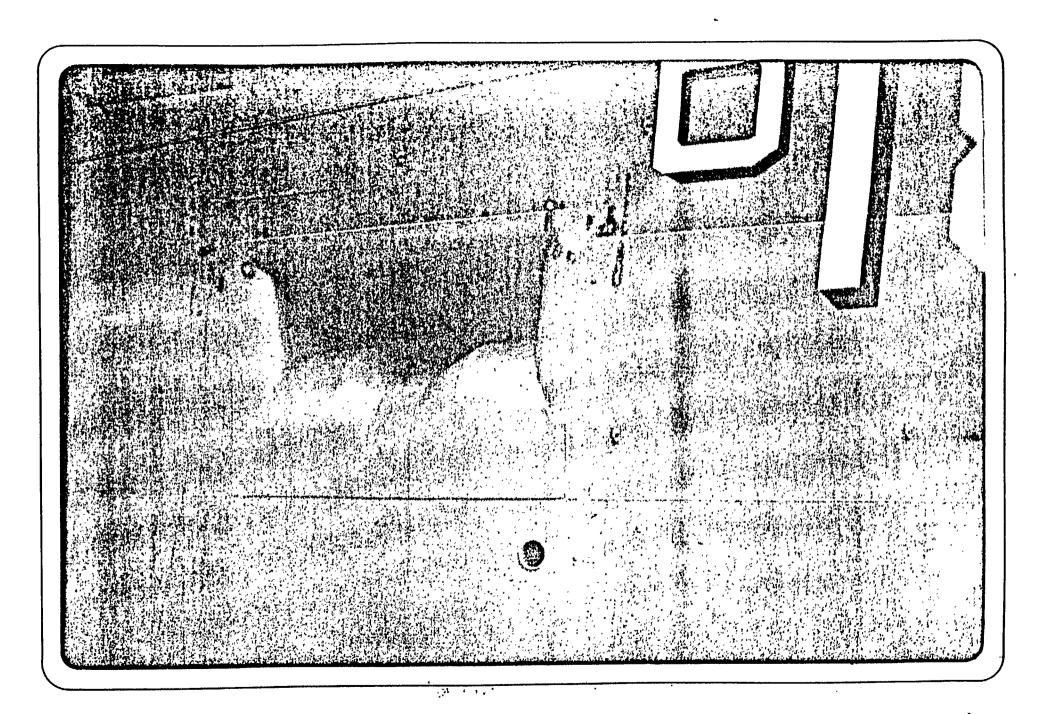




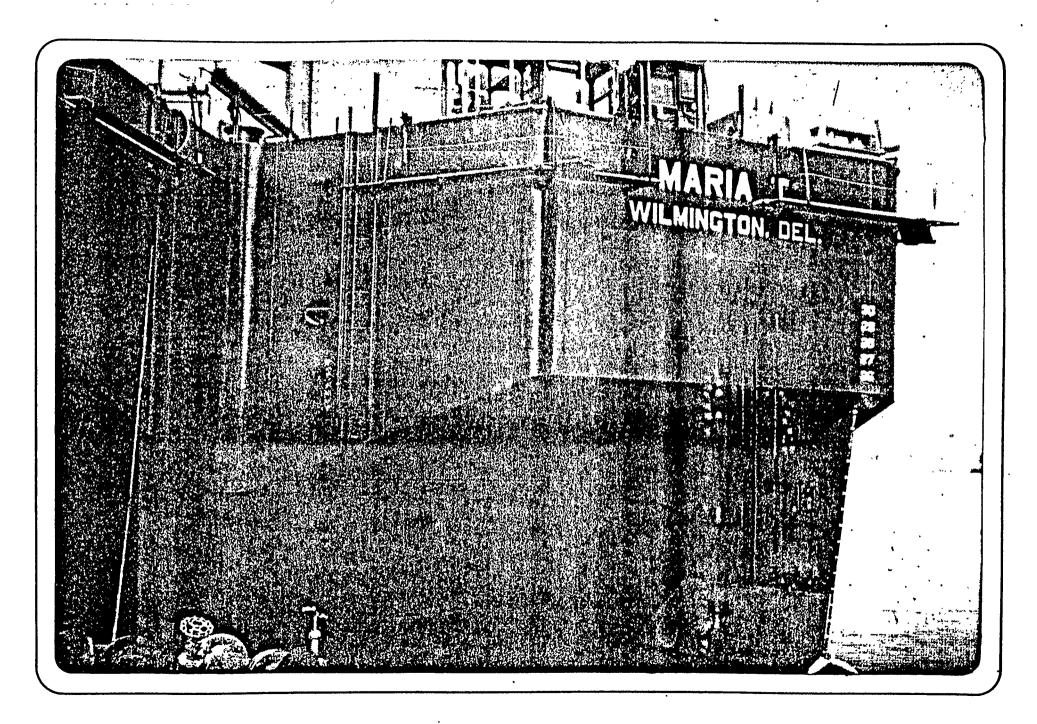


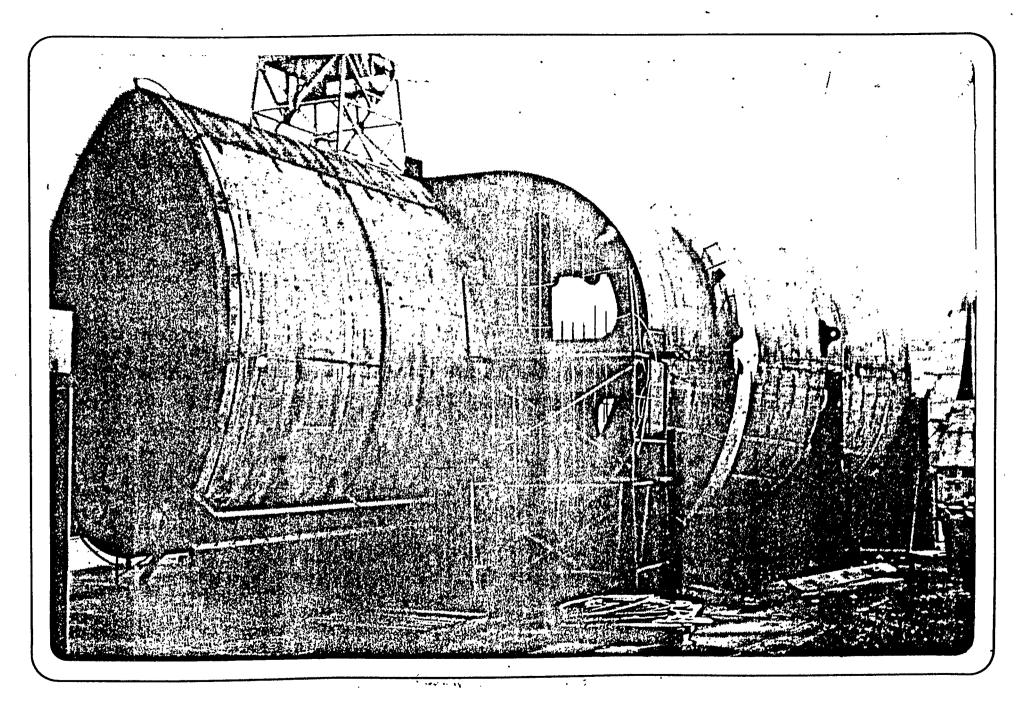
4 ML





6 ML





8 ML

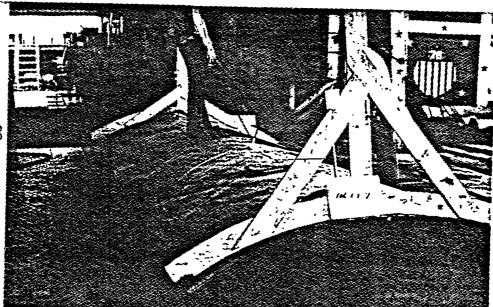


PHOTO 18

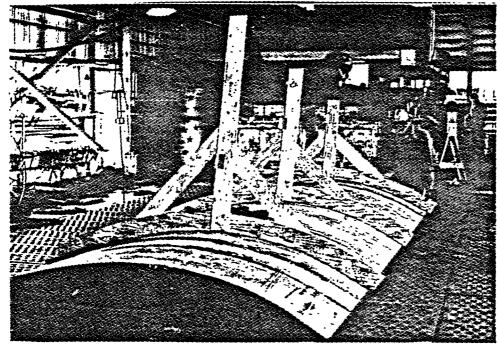


PHOTO 19

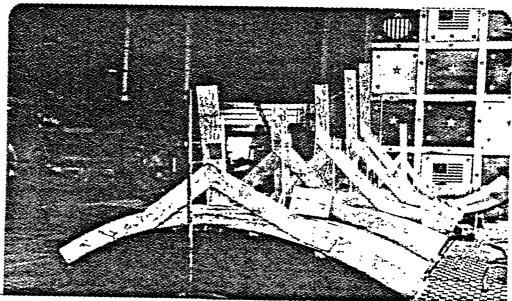
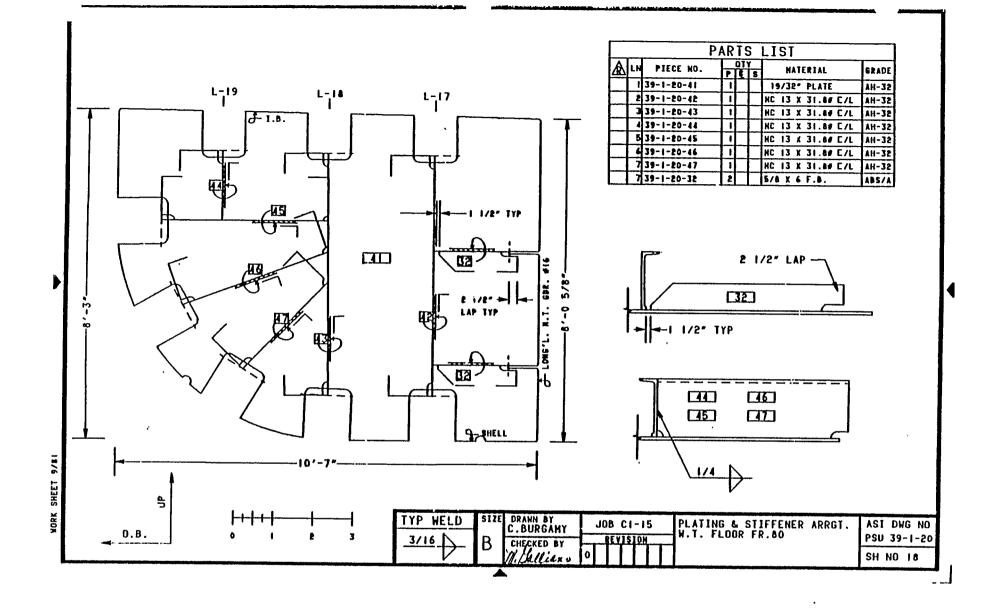
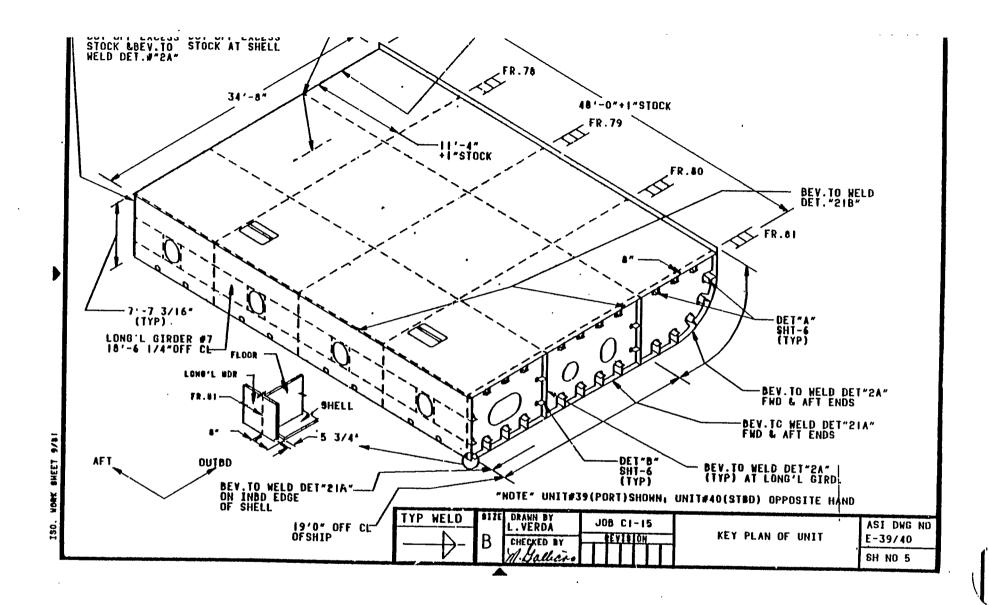


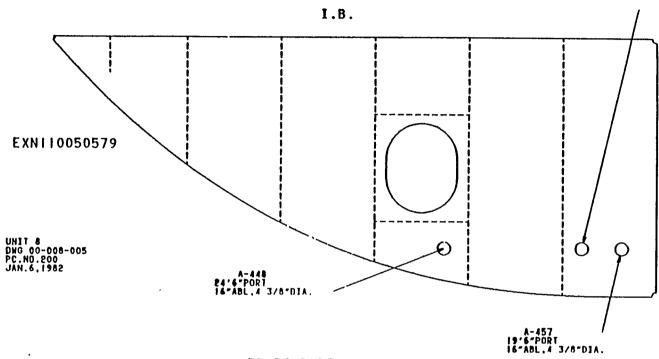
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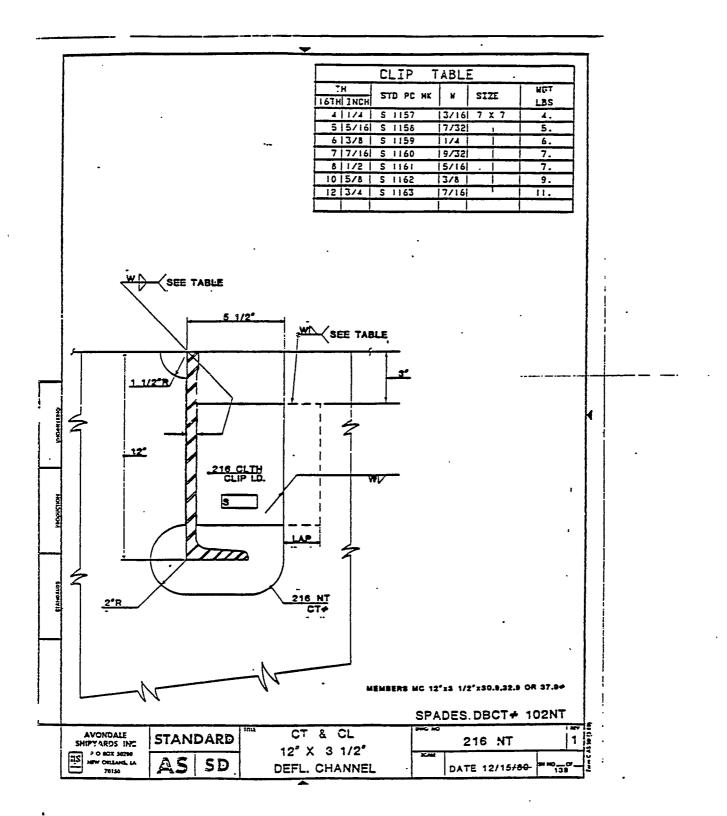




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FR 52 PORT



13ML

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

MATERIAL CONTROL SECTION INTERFACE

DESIGN ENGINEERING FOR ZONE OUTFITTING MATERIAL CONTROL SECTION INTERFACE

I. INTRODUCTION

Until recently, all ships built at ASI were outfitted on a system basis that considered system functions throughout the ship. Material Control, as a result, looked at material in rather large and cumbersome lots. Our first attempts at on-unit outfitting were on conventionally engineered drawings which were broken down to suit on-unit construction, but not for the purchasing or controlling of material on a unit/zone This resulted in a rather confused hybrid system which was system oriented but somewhat "on unit" outfitted. all L/M's were generated from system drawings, the attempt to extract parts of each system, such as PD's, valves, ladders, foundations, etc., and fit them into the unit to which they belonged, became an an arduous task, especially so since all record keeping and material take-offs were accomplished man-However, as time went on, later contracts. were better defined and eventually engineered on a unit and zone basis which eliminated the consideration of systems and concentrated the L/M's into small packages for "on unit" or "on board" outfitting.

Some progress has been made already in the conversion of the Material Control record keeping function from a totally manual system to one that is partially computerized, and it is anticipated that these changes will continue. Eventually, in order to keep pace with the rapid flow of material and information, a fully computerized material control system will be developed.

The Material Department at ASI is mainly concerned with the receipt, storatge, recordation and delivery of outfitting materials to Production as required. This would include parts and pieces required to build assemblies, as well as finished sub-assemblies and purchased items.

II. THE PALLET CODE (MC-1)

The key to the proper scheduling and supplying of each unit, with the material required for outfitting at the time it is required, is the pallet code. Each item of material, whether a piece needed to produce a sub-assembly, an item purchased for installation, or a completed sub-assembly, must be pallet

coded. This pallet code ties all the materials necessary to pre-outfit a unit together and identifies the stage or time frame at which the material is to be installed. The pallet referred to here is actually a grouping of material necessary to outfit a certain portion of a unit or zone within a specified time frame. It may be many containers and large loose pieces, or it may be that 4' x 4' wooden platform which we normally call a pallet.

III. COMPARISON BETWEEN SYSTEM OUTFITTING AND ZONE OUTFITTING METHODS

Comparisons of outfitting methods and their impact on material handling at ASI can be made in three major categories:

- pipe and pipe fittings delivered to the Pipe Shop for fabrication into sub-assemblies (PD's);
- fabricated pieces (PD's manholes, ladders, foundations, etc.);
- purchased material stored in warehouses.

These constitute the areas of zone outfitting furthest advanced at ASI and will be the models used for future development by the Material Department.

IV. PIPE AND FITTINGS FOR FABRICATION BY THE PIPE SHOP

Prior to the Exxon and APL contracts, all fabricated pipe pieces. were built on a system basis for each hull, except during the transition period when fabrication was done partly by system and partly by the zone concept. The transition period, although difficult and at times frustrating, proved to be a necessary learning experience which helped provide the understanding necessary to accomplish the task of pre-outfit-ting on Exxon and future contracts. Under the old system-bysystem method of fabricating pipe details, the Mechanical Section of Engineering would produce L/M's taken from diagrammatic system drawings for advance ordering of materials. These L/M's were screened by Material Control against all available materials on hand such as stock, surplus, job overages, etc., with the remaining material requirements forwarded to the Purchasing Department for buying. This established the stock of the material generally required for each system which was recorded in ledgers according to diagrammatic drawing number. As each system became more clearly defined and pipe detail sketches were completed, a PD drawing booklet, along with a L/M for the

entire system, was released (MC-2 & 3). This L/M, which included both materials required for fabrication and materials required for on-board installation, was then screened against its designated diagram- matic L/M and all other available sources with the remaining requirements sent to the Purchasing Department.

During the transition period, since a unit or zone would contain parts of each system routed through it, the screening against diagrammatic L/M's became time consuming and frustrating. For instance, where several systems could usually be screened from one diagrammatic L/M under the old system, we were now faced with the possibility of material for one unit being screened from 10 to 15 different diagrammatic L/M's.

In order to separate those items required for PD fabrication from those that would install on board, it was necessary to do a material take-off on each PD sketch and group them together in a piece mark sequence material summary (MC-4). When a work order was issued to begin fabrication, all the material on the PD material summaries were sent to the Pipe Shop. As systems were started and under way and other systems begun, a large quantity of material was usually on hand at the Pipe Shop at any given time, leading to shop overloading and replacement material problems.

Therefore, before releasing any materials to the Pipe Shop, the shop superintendent was contacted to determine if the shop load would permit delivery of the material at that time. If the shop was in a position to accept the material, the material engineer released the material requisitions to the warehouse for delivery, and at the same time issued a material deficiency report indicating shortages to the Pipe Shop for informational purposes and to the Expediting Department for action. All material not on hand at the time of delivery was designated "deliver on arrival" and sent to the Pipe Shop upon receipt. If, on the other hand, the shop superintendent decided not to fabricate. the system at that time, the material requisitions were held by the material engineer until called for.

However, a work order being issued to install "on board" system material did not trigger delivery of all remaining material to the ship. Rather it was left to the installing foreman to call for the system being assembled as needed.

Today, diagrammatic pipe drawings are still used to advance order materials much as under the old system concept and screened against all available material on hand before any materials are purchased. Also, all recording of L/M's, purchase orders, receipts, and issues are still handled manually in material ledgers.

In order to screen materials more effectively, the Material Control Department is provided a weekly computer generated listing by job in piece mark number sequence for materials advance ordered on diagrammatic L/M's (MC-5). This eliminates the time spent searching through material ledgers and allows the entire pool of diagrammatic L/M's to be screened from, thereby eliminating unnecessary material purchases. Also, recently made available to Material Control is computer capability to search all jobs for any given piece mark number. These two new capabilities have greatly reduced the time required for screening while improving efficiency.

The work-load on the Material Control Department has not decreased under the zone outfitting concept, but it is felt that the real cost savings will come from the crafts having just the material required for a small task arriving when needed.

Under the new zone outfitting concept, the Mechanical Section of the Engineering Department produces pipe detail drawings for each unit. These PD sketches contain all the pipe details to be fabricated for the particular unit, regardless of which System they belong to. Each PD is assigned a pallet code which is used to eventually marshall all PD's accordingly. All of this information is then input to "Copies" for purposes of scheduling and determining material requirements by pallet code. From this information, a weekly shop load list is produced containing all of the material for Pd fabrication for each pallet that is scheduled to start fabrication that week (MC-6).

In order to have time to review the list for any possible errors, omissions or material shortages, the list is printed three weeks in advance of the fabrication start date. reviewing the material listing from Data Processing, the material engineer determines those PD's for which 100% of the required materials are available. These PD's, to which individual shop order numbers are computer assigned, are released for fabrication via a CRT terminal located in the Material Control This information is then available to the Pipe Shop superintendent and the Production engineer who may then release a work order to fabricate the released PD's. As with the old system, material requisitions are sent to the warehouse for delivery and material deficiencies are sent to the Pipe Shop for information purposes and to the Expediting Department for The materials delivered to the Pipe Shop are separated action. into categories such as flanges, elbows, tees, reducers, etc. to facilitate machine station loading. Any PD's not released will be listed by required date as past due on all future computer listings until the material shortage is filled and the PD is released by Material Control. Unlike the old system, the Pipe Shop superintendent is not conferred with prior to material deliveries, as the schedule plus the PD releasing activity permits him to level load somewhat in advance.

V. FABRICATED OUTFITTING MATERIAL

The handling, storage and delivery to Production of fabricated pipe pieces under the old system concept was originally controlled by the Pipe Shop, itself, in that once a system was fabricated, all the pipe pieces were palletized and stored in racks at the Pipe Shop. When the installing forman required the first PD's to begin assembly of a system, he requested the entire system of PD's from the Pipe Shop. This meant that a search through all PD's fabricated for that system was required to obtain the PD's needed for installation that time. The length of time required to fit an entire system usually resulted in many pipe pieces being lost, damaged or deteriorating due to long exposure to the weather.

About five years ago, it was decided, due to the ever increasing volume of fabricated pieces, that the Material Department would take over the storage, routing required through coatings, and ultimate delivery to the construction site, as required. This merely shifted the burden of finding the pieces needed from the installing foreman to the Material Department. The original idea for recording and storing the PD's was based on random access with a Kardex file used for recording the various storage locations within each system. As PD's were needed to fit the system on board, the installing foreman would request only those PD's needed at that time. These PD's were located on the Kardex file, each location noted and a picking list made. After gathering together the PD's requested, delivery was made to the job site. The same problem of possible damage, loss or deterioration still existed as before, but the pipe installers were now somewhat freed from material handling.

During the transition period from system orientation to zone outfitting, the record keeping and retrieval of PD's became infinitely more complex. The storage area soon had to be expanded to accommodate the ever growing number of PD's being held pending delivery. Also, more and more manhours were being spent gathering PD's from many different systems in various locations in an attempt to fill the unit outfitting requirements.

Today, especially on the third ship of the APL contract and beginning with the first ship of the Exxon contract, a smooth efficient system has replaced the chaos of the past. Since PE fabrication now is forced to follow the master unit schedule, far fewer PD's will be held in storage at any given time and they will remain in storage for a much shorter time.

As PD's are fabricated, they are taken from the Pipe Shop on a daily basis and delivered to the fabricated pipe marshaling yard and then routed for coatings, if required, or containerized if no coatings are required. The new metal containers being used replace the old 4' x 8' wooden pallets and each has a capacity of roughly 6 or 7 to 1 over pallets, further reducing the physical storage area required (MC-7 & 8). Record keeping is accomplished by manually posting a PD control card which is sequenced by pallet number (MC-9). The PD requirements for each pallet are taken from the piping pallet list of material produced by the Planning and Scheduling Department (MC-10). When all PD's required to complete a pallet are received, the metal containers are banded and are delivered to the installation site during the week prior to the scheduled start of installation. This method virtually relieves the installers from material concerns and allows them to concentrate on their function.

Fabricated items, other than PD's, were formerly fabricated in entire job sets; thus, a multi-ship contract would see many outfitting items stored for many months before delivery to the ship for installation. As with PD's, the area required for storage was physically large and the same loss, damage and deterioration problems existed. Also, many items were moved directly from the fabricating facility to the job site, which caused the Material Control records to be incomplete.

The procedure being followed under the zone outfitting concept today very nearly parallels the system used for marshaling PD's. With a few exceptions, fabricated outfitting pieces will not be fabricated in entire job sets, but instead will be built for only one ship at a time and in smaller groupings more compatible with the master unit schedule. As with PD's, the fabricated outfitting item will be stored when received in metal containers by pallet code for each ship. The requirement for pallet loading will be obtained from the unit and zone pallet lists of material prepared by the Planning and Scheduling Department and modified for recording receipt and issue information (MC-11). Since pallet requirements and need dates are known, missing items can be expedited through the shops two to three weeks prior to the start installation date. This will result in fewer pallets of material being incomplete and highlighting those missing pieces for extraordinary action.

The utilization of this method will result in much tighter control of fabricated pieces, timely deliveries, and will require substantially less storage area.

VI. PURCHASED MATERIALS (WAREHOUSING)

Materials purchased directly for the job are stored in the main warehousing complex or, if permitted, outside in a designated storage area. For purposes of this discussion, materials can be roughly divided into two categories: those items required for fabrication into sub-assemblies, which method was reviewed earlier; and those items requiring installation independently on unit or on board.

The requirements for pallet loading are obtained from unit or zone outfitting lists prepared by the Planning and Scheduling Department (MC-12) . Individual lists are published for each cost code (craft) within the same pallet code. Using the master unit schedule, the Material engineer reviews pallet requirements approximately two weeks prior to the material being required at the job site, writes the proper material delivery authorization ticket, and at the same time writes a material deficiency report, if required. One week, more or less, prior to the material installation need date, the delivery authorization tickets and a copy of the material deficiency report, the original of which was forwarded to the Expediting Department when written, is sent to the various warehouse storage locations. All of the materials flow from storage to a central marshaling area in the main warehouse for grouping and containerizing by pallet code and craft. Using the outfitting material requirements lists, the warehouseman verifies that all materials required are on hand, or that missing materials are accounted for on the material deficiency report. The material and its accompanying papers are then delivered to the work site two or three days prior to the start of installation.

VII. CONCLUSION

The methods developed over the past seveal years to accommodate the zone outfitting concept have thus far proven to be both more effective and more efficient than the methodology of the past. Progress and proficiency within the Material Control Department has been rewarding to date and continued advances, especially in the realm of computerization, should increase our ability to respond to future changes with a minimum of disruption.

A PALLET NUMBER CONSISTS OF A COST CODE, A LOCATION CODE, A SERIAL NUMBER CODE AND A STAGE CODE.

ON UNIT OUTFITTING:

TYPICAL ON UNIT PALLET NUMBERS:

06-001-010

07-001-01T

08-001-017

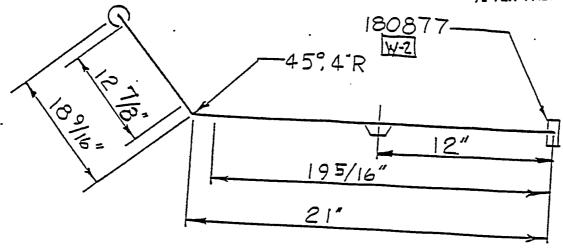
09-001-01J

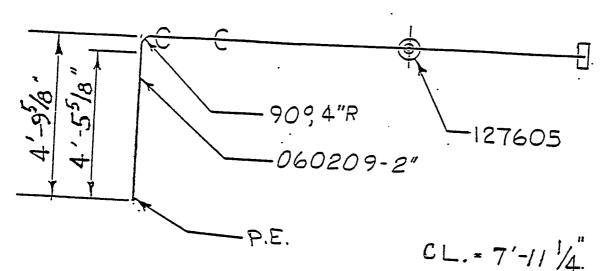
PIPE DETAIL SKETCH

P. D. NO. 1-2 NO.RFOD. 1 LOC.04-71-1

HOT DIP GALY.

'AFTER FABRICATION





605 COUPLET STL FORGED SW 3000 ASTM ALOS YOGT SW-1211 3/4" SIZE 209 PIPE STL BW XS 45TM 453 677 SLEEVE STL WELDED SLIP-ON TYPE ASI MECH STD NO 10

<u> </u>			
25	100000	AVONDALE SHIPYARDS, INC. JOS NO.CE-0750	_
55	Paris Girx	NEW MOLETANCE LA PORCE LA PRINCE	
	I TITLE:	PLUMBING & INT. DK. DRMS. IDWN SAW!	
	i	OTRS. "C" DK. & ABOVE - P/D	
	1	IREVISION	

SHEET 5

2

LIST OF MATERIAL

QUANTITY (1) SHIP REQ.NO. 6247F

PC. MK.	QTY	DES CRIPTION		TOTAL
GOG 18G809	16	BHD & DECK PENETRATIONS STEEL WT & OT ASI MECH STD NO 11 3 IPS		
000180876 	43	SLEEVE STL WELDED SLIP—ON TYPE ASI MECH STD NO 10 1/2		
 CO0180877 	50	SLEEVE STL WELDED SLIP—UN TYPE ASI MECH STD NO 10 2		
 878û8100û - -	42	SLEEVE STL WELDED SLIP-ON TYPE ASI MECH STD NO 10		
G00180881	2	SLEEVE STL WELDED SLIP-ON TYPE ASI MECH STD NO 10 4		
GGG.181159	· '	VENT ANTI-SIPHONIC PVC BODY MONEL SCREEN MIN VACUUM TO VENT 1" WATER MIN PRESSURE TO SEAL 1" WATER 3/4 FPT		
000181612	21	DECK DRAIN STL SOCKET WELD TATE 60-160 W/BRASS STRAINER GALV WITHOUT TRAP AND BAFFLE 2		
101 GGG284 	4	NUT STEEL GALV HVY HEX MIL-8-857A-5 ASTM A307 ANSI B18-2-2 5/8 11UNC-28	1	
101011109	 4 	BOLT STL GALV HH MIL—8—857A—5 TY 2 GR 2 ASTM A307 GR B 5/8 11UNC—2A X 3		
DR.			MARINE	E, INC.
CKD.	P.O. BOX	TITLE JOB NO. C8-075	0	
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CODE 0618		NO OF VESSELS 2 DATE 2/17/81 S	HEET	8

MC-3

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PIPE DETAIL SUMMARY - "SHOP LOAD"

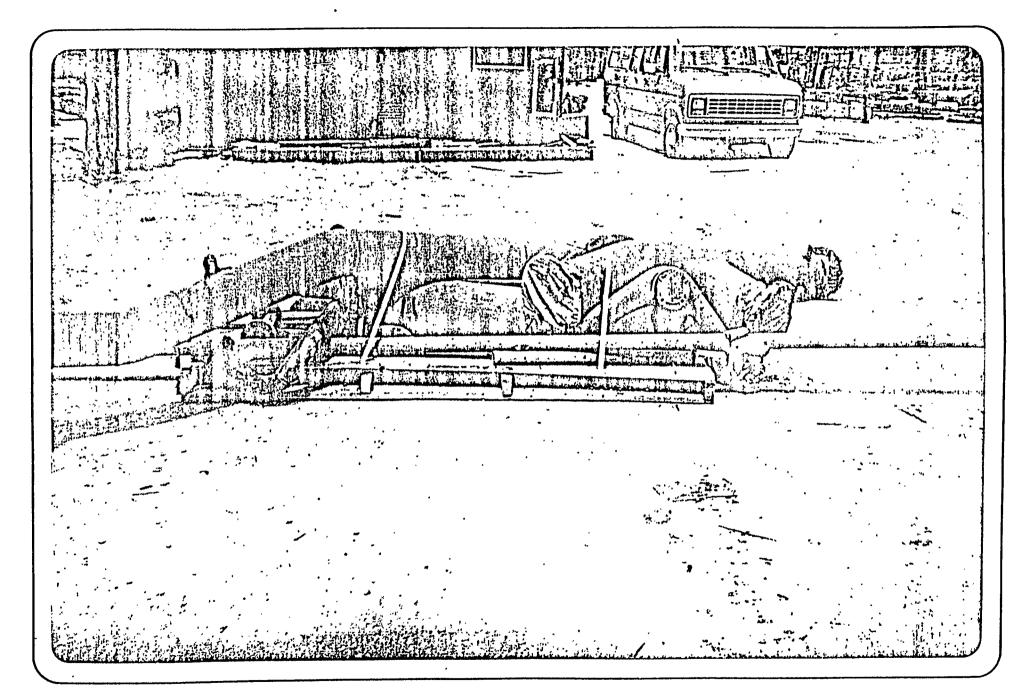
MC-4

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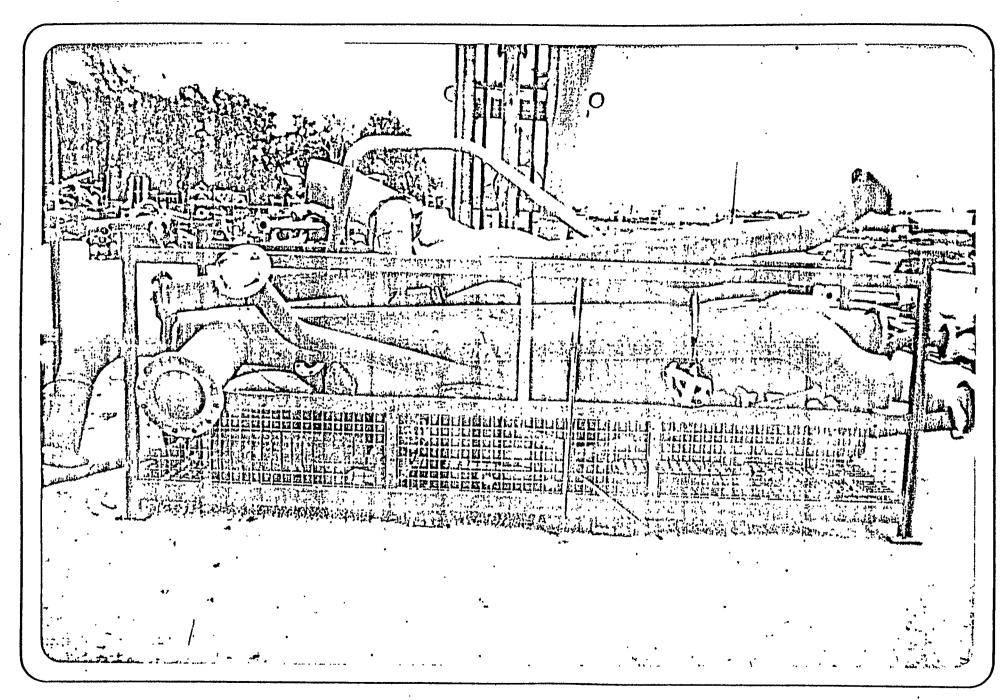
WEEKLY PIPE DÉTAIL SHOP LOAD

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PD167-LGCC8847-2335	233566668847	0608 .	. 2.00000.	060676110	.FLANGE SIL SLIP-ON , ISU A 1	0000108370	,
20024-60000047-2335	23556666647 ,	06u1	1.60000	600070113	FLANGE STE SEIP-ON 150 A 1	CC0010827L	
PD124-00000147-2-35	233506C0E047	" 0609	1.00000	000670113	FLANGE STL SLIP-LN 150 A		
PD166-06668647-2335.	23 3506((080 47	(609, _	1.00000 .	.000070113	FLANGE_STL SLIP-UN 150 A 1	6000166316	
20061-66668547-2335	23:506106047	1601	1.00000	C00070115	FLANGE STE SEIP-UN 150 A 1	0000106396	
0011-06068047-2335	233506008047		1.00000	000070115	FLANGE STL SLIP-ON 150 A	000010E240	·
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DV1 1-66060047-2335	233500000047	U603	1.06000	000070116	FLANGE SIL SLIP-UN 150-A 1	0000108600	
PDv2v-v6U66v47-2335		660 ₄	1.0u00U	000610116	_FLANGE STL SLIP=CN_ 150_A		
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UL 16-66066047-2335	4335C6LUBU47	U609	1.00000	v00u70116	FLANGE STL SLIP-ON 150 A 1	0000108250	
2335	_233506008097	0609		000070116	ELANGE_\$TL_SLIP+ON15Q_A1_		
10126-060.8047-2335	233506606047	0609	1.00000	000070116	FLANGE SIL SLIP-UN 150 A 1	000106366	
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D129-060C0041-2335	23 35 66 60 80 4 7	0609	1.00000	660076469	FLANGE SIL SUCKET WELD 1		
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MC-6



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UNIT PIPING PALLET L/M

PRODUCTION PLANNING CAT V MN ASSY ERECT SITE. 06*-009-17* 9 JOB + C1-015 UNIT PALLET REO'D AS PER SCHED MI HULL ALL ZONE DRAWING 06-009-047 UNIT DESCRIPTION M/E FUN. Z REV. 0 3/31/2 28-49 FRAMÉS _ REMARKS DESCRIPTION 06-000-04 HOT DIP GALV P/D SYS P/D P/D SYSTEBONDSTRAND P/D 34-3" 09 35-2" 36-2" 60-3" 09 XALUM BRASS 43-4 TA 10 52-2 1A 12 66-21A) 01 37-3 OI (A) ADJ. PC. T) TEMPLATE 2/CARRECTED TO SUIT PLO E'O'S WEIGHT 9-T-A REVISION PAGE # 8 0/2

UNIT PIPING PALLET L/M

PRODUCTION PLANNING CAT Y MU ASSV ERECT SITE (SISTETIAL SISTEMAN) PALLET # 306-009-17 JOB - CI-015 UNIT ALL MI HULL. PALLET REC'D AS PER SCHED. ZONE UNIT DESCRIPTION _DRAWING __ 06-009-047 M/E FUN. Z REMARKS * HOT DIP GALV DESCRIPTION 06-000-04 P/D SYS P/D ISYS P/D P/D **SYSTERONDSTRAND** 35-2" 12 34-3- 109 36-2" 12 | 60-3" 109 IXALUM BRASS 43-4 YAI 10 52-21A1:2 66-21AV01 37-3" 101 (A) ADJ. PC **LT TEMPLATE** No accepted to Sout of TOTAL PID'S WEIGHT PAGE - 9-T-A REVISION 0 21

PB&1501 .

UNIT PALLET LIST OF MATERIAL PIPING ARREST UNIT NO. 13 L/M

PAGE 7

C5/03/E2

JGB NUMBER. C10015 DRAWING NO. C6013076 UNIT C13 PALLET O6 C13 1V QUANTITY 1 SHIP REV.# C

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REDUCER THERMOSETTING RESIN RTRP REIN		000122771	1	0601
NUT STN STL AISI TYPE 315 HEAVY HEX	9UNC-25	101000484	30	C661
NUT STN STL AISI TYPE 310 HEAVY HEX	8UNC-23	101000585	48 .	9601
PLAT WASHER STN SIL AISI TYPE 316 AN	DIA BCLT	101005250	48	0601
FLAT WASHER STN STL AISI TYPE 316 ANS	CLT	151005295	96	6661
BOLT STN STL HEX HD AISI TYPE 316 ANS	x 5 3/4	101007473	12	0601
BOLT STN STL HEX HO AIST TYPE 315 ANS	X 4 2/4	101007-74	24	6601
BOLT STN STL HEX HU AISI TYPE 316 ANS	X10 1/4	161007476	48	0601

DESIGN ENGINEERING FOR ZONE OUTFITTING AVONDALE SHIPYARDS, INC.

ACCURACY CONTROL INTERFACE

Prepared by: JIM TAYLOR and WALTER WEIDMAN

DESIGN ENGINEERING FOR ZONE OUTFITTING ACCURACY CONTROL INTERFACE

1. <u>INTRODUCTION</u>

If a poll of shipyard employees were to be taken with the purpose of discovering what was thought to be the most important problem with which such workers are confronted, it is quite likely that the number of problems presented would roughly coincide with the number of persons polled. And it is probable that all of the problems brought up would be worthy of considerable attention. But what might very well be the greatest problem for all shipyard employees, in the opinion of this writer, might very well be passed over completely. That problem is poor communication. And it is probable that most of the persons polled would not consoler this particular problem to fall within the realm of "Accuracy Control." But a well conceived and operated Accuracy Control department will spend much of its time doing just this.

Briefly, let's delve into the semantics of that title, "Accurracy Control." The word "accuracy" connotes the development of something that coincides exactly with all design dimensions and details. While no such exactness could be expected to actually exist, it is the first function of an Accuracy Control department to help in the establishment of realistic goals in the area of "accuracy" within which a shipyard production department can operate, with proper consideration being given for the demands of both quality workmanship and good economics.

An Accuracy Control Engineer might be more aptly called a Statistical Engineer. The "statistician" determines the goals to be achieved and the "engineer" develops the controls necessary to achieve these goals. It then remains only for this set of information to be properly and precisely presented to the various agencies of the shipyard so that the necessary controls can be implemented.

This latter area of work, Communications, can be the most demanding because it requires such detailed and documented and effectively presented information, not only just to make a case in point but to present the information in such a way and with all information so conclusive that it will permit the overcoming of pre-conceived notions that might run counter to it.

The restrictions placed on us by time and the limited back-ground of experience of the individuals involved in this discussion do not permit an exhaustive exploration of the statistical nature of Accuracy Control. Nor is it necessary, since so much that is truly academically oriented has been written on this subject. Today, we would like rather to touch on only the practical applications of Accuracy Control and discuss the results, frequently immediate in nature, that might be expected from a well operated Accuracy Control department.

One last thing should perhaps be said about Accuracy Control at this time. The implementation of an Accuracy Control program necessitates the existence of a basic philosophy in management that is committed not to just doing a job properly, but is rather committed to doing that job properly the very first time. Any other philosophy is a commitment to rework, and the elimination of rework is the job of Accuracy Control.

The continued operation of an effective Accuracy Control program will virtually assure that this philosophy of doing a job right the first time will ultimately pervade all areas of work.

II. ACCURACY CONTROL IN THE SHIPFITTING DEPARTMENT

A) GENERAL

The primary goal of Accuracy Control in the Shipfitting Department is the development and implementation of procedures that enhance the construction process of completed ship units so that they will, within prescribed tolerances and with a high degree of predictability, coincide with all design dimensions and details, thereby minimizing the amount of rework on units at the time of erection. Secondary goals are the development and implementation of procedures that enhance the burning process of individual pieces and the construction processes of sub-units and partial sub-units so that they will, within prescribed tolerances and with a high degree of predictability, coincide with all design dimensions and details, thereby minimizing the amount of rework in the sub-assembly, main assembly and final main assembly.

These goals are achieved through a three-fold effort:

- Checks
- Controls
- Statistics

These efforts should have a dual impact: the improvement of immediate work and the improvement of future work (see Fig. l-1). Although these are distinct and separate activities, they are so thoroughly interrelated that any one cannot be effectual without the involvement of the other two.

1) CHECKS

Checks are utilized for three primary purposes:

- a) The isolation of specific problems that present a demand for controls.
- b) The monitoring of construction to insure that:
 - (1) proper controls are being utilized
 - (2) controls are, in fact, effective
- c) The monitoring of construction to assist in the minimizing of human errors.

2) CONTROLS

Controls are employed for the sole purpose of enhancing existing work practices. Control might be called the magic word in Accuracy Control, but it is, in reality, the magic word in any type of endeavor. The most necessary prerequisite for success in any venture whatsoever is a predictable end result. It is control that makes an end result predictable, whether that control be over Personnel, Machinery, Systems, or even Yourself. A lack of control means literally that something is "out of control," resulting in a very poor degree of predictability.

3) STATISTICS

Statistics may be divided into two categories:

- a) The development of statistics that are applicable to shipfitting work throughout the ship.
- b) The development and maintenance of statistics applicable to a specific unit. In other words, a unit history.

4) COORD INATION OF ACTIVITIES

The coordination of these activities is graphically displayed in Figures 1-2 through 1-5. Figure 1-2 indicates that without the utilization of an Accuracy Control Program, a poor product is the predictable end result, both for immediate and future work. Figure 1-3 indicates the implementation of checks. Checks alone cannot improve the end product. Figure 1-4 indicates the development and implementation of controls in addition to checks. This results in an improved product for immediate work but develops slight potential for the improvement of future work. Figure 1-5 indicates the results that may be expected with the implementation of a well coordinated Accuracy Control Department, utilizing checks, controls and statistics.

The results from this are not only a good product in the immediate work nor the potential for a good product in the future work, but the potential has also been developed for improved design concepts, improved engineering concepts and improved production concepts.

The amount of time spent on each of these three distinct but interrelated activities will vary widely, contingent upon many factors such as the stage of development of the Accuracy Control Department or the complexity of the In the early stages of the development of work at hand. an Accuracy Control Department, it is likely that checks will be the single most important activity. Initially, the checks are necessary to develop a cognizance of all the problems that are at hand. As these various problems are recognized and evaluated, controls may then be developed and implemented to alleviate the problems. As the work progresses and the effect of controls becomes pronounced, the need for checks should begin to taper off until ultimately it is used primarily as a monitoring procedure. Similarly, in the early stages of development of an Accuracy Control Program, a very considerable amount of time will be utilized in the development of generally applicable statistics. As these statistics are evaluated and utilized in the development of controls, the need for statistics will also tend to taper off. The maintenance of unit histories must be a continuing effort.

B) OUTLINE OF ACCURACY CONTROL ACTIVITIES

1) Controls

- a) Control Lines, Control Points and Backside Marking
- b) Burning Procedures
- c) Uniform Shrinkage Factors
- d) Construction Procedures
- e) Erection Procedures
- f) Construction Aids

2) CHECKS

- a) Measuring Procedures
- b) Mathematical Checking Systems
- c) Forms For Report

C) <u>DISCUSSION OF ACCURACY CONTROL ACTIVITIES</u>

1) <u>Controls</u>

a) <u>Control Lines</u>

Control lines, otherwise called master lines or datum lines, are water lines, frame lines, or buttocks that are layed out on various components of units to facilitate the building and erection of the unit. (See Fig. 3-6.) The utilization of these lines will receive further elaboration later in this discussion.

b) Burning Procedures

The accurate burning of all pieces of units, subunits, or partial sub-units is of primary importance because anything else is a commitment to rework. Fig. 2-3 shows several areas where this accuracy is demanded. The fit of floor stiffeners to shell longitudinal requires not only that stiffener be cut to proper length, but shell longitudinal must also be ripped to proper width. A minimum gap of 1/4" requires that each of these members be cut within 1/8" tolerance. A fit that will always insure no burning at assembly requires even closer burning tolerance.

The fit of floor to girder requires a burning tolerance of 1/32" if all of the floors are to be fitted on a unit without reburning. Unit NO. 17, the first unit completed on the Exxon contract, with the exception of one shell plate that had stock on it when it should have been neat, was completely assembled without the use of a torch during assembly.

c) <u>Uniform Shrinkage Factors</u>

Few activities are of greater consequence than the development of uniform shrinkage factors. Accurate burning is of little consequence without the utilization of such factors. Floors as shown in Fig. 2-3 with an excessive shrinkage factor built in would require occasional reburning to offset a cumulative build-up, even if individual floors were only 1/16" oversize. Web frames (see Fig. 2-4) require a different shrinkage factor than the longitudinal bulkhead to which they must be fitted. Specific factors must be developed for all components of a unit.

d) Construction Procedures

Proper construction procedures such as fitting and welding sequences may well offer the most possible and immediate reward for the efforts of an Accuracy Control department. This area of work will receive greater elaboration later in this discussion.

e) Erection Procedures

The Accuracy Control Department at ASI is primarily involved in work during stages prior to erection. However, erection is a principal beneficiary of the use of control lines. These lines, when layed out with predicable accuracy, are an invaluable aid in setting units at erection. Also, the elimination of stock is virtually impossible without the use of these lines.

f) Construction Aids

Various tools are utilized in the Production Department at ASI to facilitate increased accuracy of construction. These will receive greater elaboration further in this discussion.

2) <u>Checks</u>

a) Measuring Procedures

Accuracy Control engineers spend a great part of their time measuring - slow, methodical, painstaking, tedious measuring. This can at times seem like the most plodding of work, but it is also the most necessary of work. It is this statistical evidence from which proper controls may be developed. A typical example is a web frame. (See Fig. 2-4.) This component must be measured before the butts are welded, after the butts are welded, and after the stiffeners and face plate are welded. This is necessary in order to determine proper shrinkage factors to be utilized in the cutting of component plating. information is also utilized in the development of assembly procedures that assist in the minimizing of deformation of the component. It may be noted that the dimensions shown on this form provide all the information necessary to make possible these evaluations.

b) <u>Mathmetical Checking Systems</u>

Utilizing pertinent X and Y coordinates and rather uncomplicated programs that can be fed into hand-held calculators, it is possible, with only a few measurements to develop the shape of the most common of units. Such procedures of measuring and checking have almost unlimited potential. Discussion of such procedures will take place in future seminars.

c) Forms for Reporting

The need for and the design of forms for reporting are dictated by the problem at hand. Typical of such forms is Fig. 2-4. A similar form is shown in Fig. $^{2-5}$. This is for the reporting of measurements on the longitudinal bulkhead to which web frames must be assembled. When both of these forms provide information that is identical, a first time fit is assured.

d) <u>Establishment of Unit Profiles</u>

This is a procedure that-can be very helpful in the determination of the finished shape of complex weld-ments such as innerbottom units. This procedure will receive greater elaboration further in this discussion.

3) <u>Unit Histories</u>

Unit histories are merely the methodical recording of all problems encountered in the production of a specific unit. This data is used in the development of procedures that will assist in the minimizing of the effect of any particular problem on subsequent units. This is particularly useful on multi-ship contracts.

III. ACCURACY CONTROL AS AN INTERFACE OF ENGINEERING

A) <u>GENERAL</u>

Although most of the benefits of a well coordinated Accuracy Control department are applicable primarily to the Production Department, many benefits can also be accrued by the Engineering Department. In the time available today, we will briefly explore some of these activities with an emphasis on the profound effect that they can have on an end pro-The Accuracy Control program at ASI was started early in the production of a contract to build three APL Containerships. To date, the activities of the department have been largely restricted to that contract and to a contract for Exxon Product Carriers currently in work. Most of the following information was developed while working on the APL contract. Only a few areas of activity have been selected for discussion at this time, not because they are necessarily of any greater importance than other activities, but rather because they more graphically illustrate the advantages that can be derived from the functions of a well coordinated Accuracy Control program.

Time does not permit a detailed analysis of these procedures. Today, we will only attempt to touch on the highlights of the procedures and the advantages to be secured from them with more extensive details deferred for later discussion.

B) CONSTRUCTION SEQUENCES

It is probable that the most immediate and most positive improvement that can be achieved in the work process is through the development and implementation of properly conceived fitting and welding sequences. This is quite likely a valid assumption in that the complete lack of such established sequences can virtually negate all other improvements. Dozens of such sequences have been developed for use on contracts underway at ASI. A typical unit has been selected for minimal discussion at this time.

Unit No. 7 is a fairly typical innerbottom unit such as is likely to be found on most contemporary design ships. (See Fig. 3-1.) Three major areas of heat introduction, in the form of welding, present the potential for building in stresses or actually deforming this unit:

- butt welds; vertical welds, floors to girders; welding of loose shell longitudinal. Since this unit was built upside down and the tank top was delivered to the platen fully welded with all longitudinal stiffeners fitted and welded, it in no way contributed toward any deformation of the unit. The longitudinal girders were delivered to the platen with the floors immediately outboard already fitted and welded. This, then, necessitated fitting of all girders and attached floors to the tank top, the fitting of all floors to girders immediately inboard of them, the fitting of all loose shell longitudinal, and the fitting of all shell plating to girders, floors, longitudinal, and to the tank top.

Each of these areas of fitting presented a very distinct potential for deforming the unit. No formal construction sequence whatsoever was utilized in the building of Unit No. 7 Of Hull NO. 1. Figure No. 3-2 is a profile that was developed from that unit, shown to a scale of 1/8"-1'-0" athwartship and full scale vertically. A crown in excess of 5/8" developed on this unit. Other similar, but larger, units developed crowns up to 7/8".

Various attempts were made to minimize this deformation, including the building in of a reverse crown, but most of these efforts tended to be ineffective. (See Fig. 3-3.) Ultimately, a detailed construction sequence was developed and implemented. (See Fig. 3-4.)

This procedure isolated and controlled the three basic problem areas: butt welding of all shell plates, welding of all floors to girders, and welding of all loose shell longitudinal. The procedure in no way minimized the heat introduction, but only permitted it to shrink the components in such a manner as to minimize the potential for deformation. The resulting unit on Hull No. 3 was virtually flat. (See Fig. 3-5.)

The deformation of such units as innerbottom, Unit No. 7, resulted primarily from the introduction of heat, in the form of welding, at the shell plate side of the unit while the tank top of the unit was totally restrained by prior fitting and welding. This resulted in horizontal movement in excess of 5/16 of an inch on the shell plate side of the unit. Since the tank top side of the unit was restrained and not permitted to move, the crowning of the unit was the unavoidable result. This result is both predictable and calculatable as is shown on accompanying calculations which will be elaborated on in detail in later discussions.

The entire construction sequence was developed to permit a uniform movement of the components of the unit, thereby precluding the possibility of deformation.

C) CONTROL LINES, CONTROL POINTS AND BACKS IDE MARKING

Early in the production phase of the APL contract, it became evident that accurately located control lines on a unit would be advantageous in both the building and erection of the units. Figure No. 3-6 shows the layout of control lines on a typical tank top unit. The buttock is used for setting the unit athwartship and the frame line is used for setting the unit longitudinally. For this procedure to be practical, these lines must be located with unvarying accuracy. To enhance the potential for a high degree of accuracy, future contracts will incorporate these lines into the engineering drawings and panel line sketches that are used for building flats, decks, bulkheads, etc.

D) CONSTRUCTION AIDS

Many tools may be developed to assist the Shipfitting Department in completing accurately built units, but perhaps the one of the greatest practical value is the erection joint tape batten. These battens indicate proper position of all structural at erection joints. Where utilized properly and in conjunction with other procedures, it is possible to locate such structural within a tolerance of one quarter inch or less. This procedure has proven itself so effective on the APL contract that on future contracts, battens will be developed at all erection joints. Fig. No. 3-7 shows a backside marker. This piece of equipment permits the accurate transferal of center punch marks from the layout side of plating to the opposite side. Such accuracy is required if these lines are to be used in the erection of the ship.

IV. DISTORTIONS OF UNITS

For the simplicity of discussion, we analyzed the unit in the form of a simple beam (see Fig. 4-1 and 4-2). Using a standard W36 \times 194 beam, we derived the following comparison: tortion from welding can be compared to simple beam action when the beam is loaded with a uniformly distributed load.

From the AISC Handbook on simple beams with uniformly distributed loads:

$$\Delta_{\text{max}} = \frac{5\text{w1}^4}{384\text{EI}}$$

Where: \triangle max = maximum deflection in the vertical direction

w = load in kips/inch

1 = length of the beam in inches

E = modulus of elasticity (30 x 106 PSI)

I = moment of inertia in inches to the fourth.

If w= .5 k/in and I = 480" and $I = 12,100 \text{ in}^4 \text{ for a standard}$ W36 x 194 shape, then:

$$\Delta \max = \frac{5(.5k/in) (1000 lb/k) (480 in)^4}{(384)(30 x 10^6 lb/in^2) (12,100 in^4)}$$

$$A \max = 0.9521 \text{ in } = 15/16"$$

We can easily measure the horizontal deflection, but the vertical deflection is more difficult to determine and is very important. To determine the vertical deflection that would occur as a result of the horizontal deflection, we need to derive some more formulas.

Horizontal deflection ' \triangle H' caused by a force "P" can be described by the following formula:

EQ. I
$$\triangle_{\rm H} = \frac{\rm P1}{\rm AE}$$

Where: Δ H = horizontal movement of the shell

P = the force in the shell

A = cross sectional area of the plate

1 = length (varies with the size and amount of tack
 welds)

E = modulus of elasticity.

Since stress " 6 " = P/A

then EQ.I becomes

EQII
$$\triangle_{\rm H} = 6\frac{1}{E}$$

but
$$_{6}$$
 = $_{T}^{MC}$

Where: M = moment

c = distance to the neutral axis

So: $EQIII \triangle_{H} = \frac{Mc1}{EI}$ by substitution

Since $M = \frac{w1}{8}^2$

EQIV $\Lambda_{\rm H} = \frac{\text{wl}^3 \text{c}}{8\text{EI}}$ also by substitution

To obtain the vertical def ection " Δ " in terms of the horizontal deflection " Δ H, " multiply both sides of the following equation:

$$\Delta_{V} = \Delta_{max} = \frac{5w1^4}{384 EI}$$

By equation IV

$$(\triangle_{V}) \quad \frac{\text{wl}^{3}\text{c}}{8\text{EI}} = \frac{5\text{wl}^{4}}{384\text{ EI}} (\triangle_{H})$$

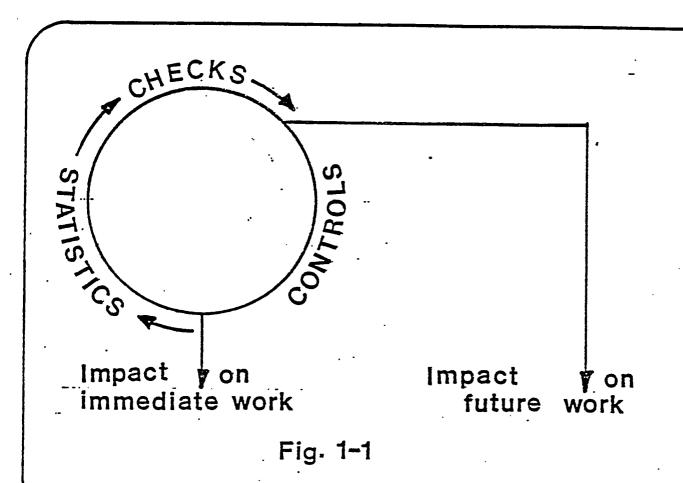
$$\triangle_{V} = \triangle_{H} \quad \frac{(0.104)1}{C}$$

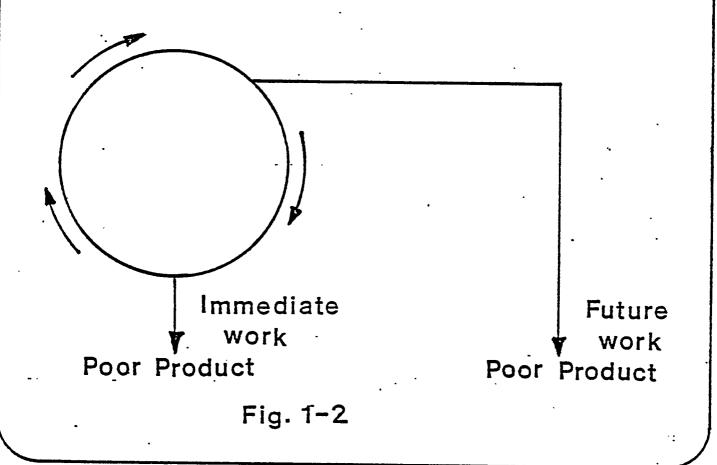
To prove this equation we substituted the values we used in the \bigwedge max equation into our equation IV.

$$\triangle_{V}$$
 = (0.3353 in) $\frac{0.104 \text{ (480 in)}}{(17.61 \text{ in})}$
 \triangle_{V} = 0.9505 in = 15/16"

 $\triangle_{V} = H \frac{(0.104)1}{C}$

This compares with our earlier results of 15/16" in the equation for \bigwedge max.





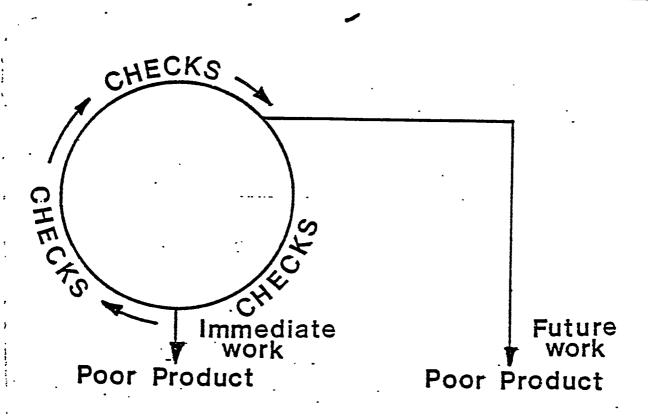
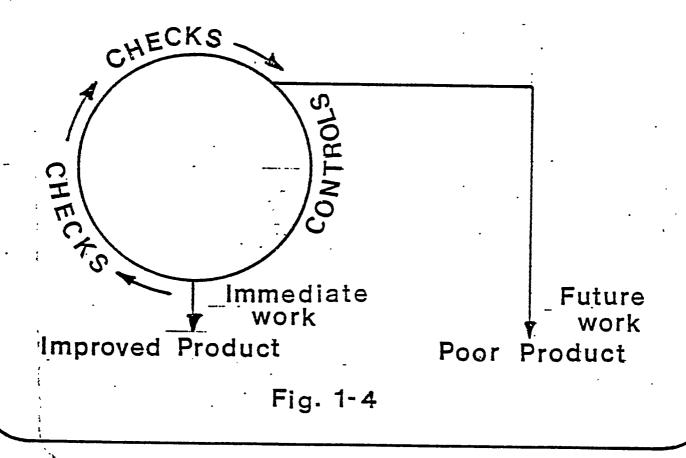


Fig. 1-3



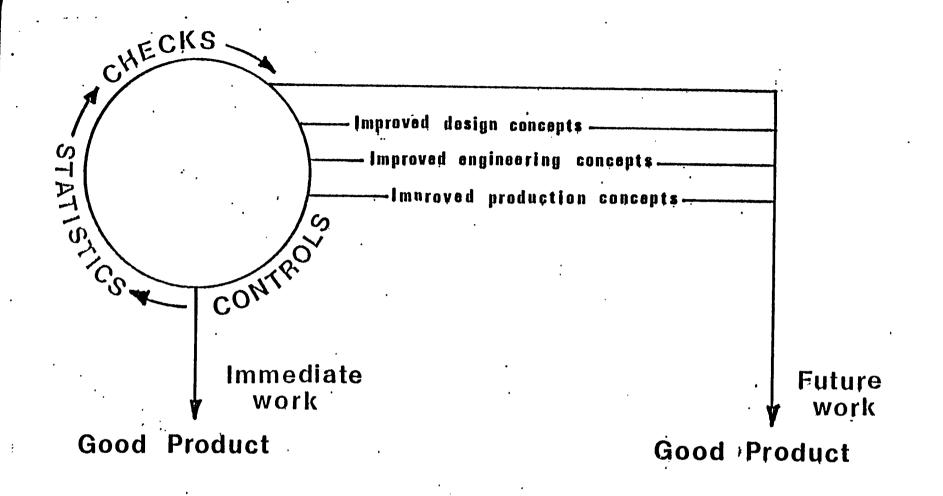


Fig. 1-5

2.0 Outline of Accuracy Control Activities

2.1 Controls

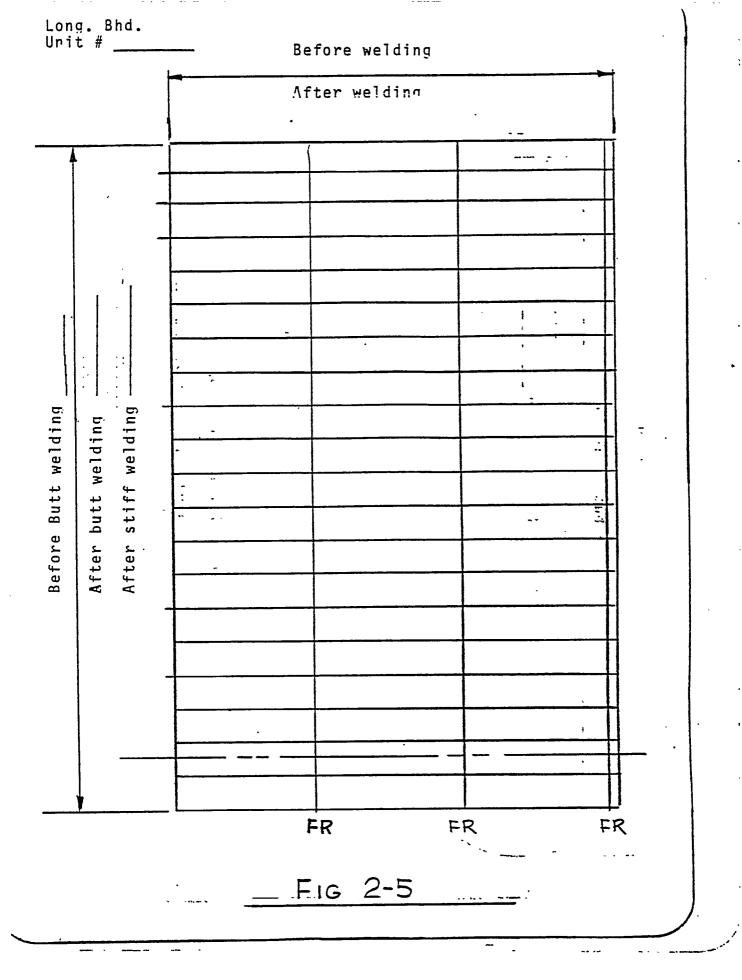
- A. Control Lines, Control Potits and Backide Marking
- B. Burning Procedmes
- c. Uniform Shrinkage Factors
- D. Construction Procedures
- E. Erection Procedures
- F. Construction Aids

2.2 Checks

- A. Measuring Procedures
- B. Mathmatical checking Systems
- c. Forms for Reporting
- D. Establistient of Unit Profiles

2.3 Unit Histories

- A. Engineering
- B. Mold Loft and Numerical Control
- C. Plate Shop
 - 1. Burning
 - 2. Panel Line
- D. Structurals
- E. Shipfitting
- F. Welding
- G. Handling
- H. Miscellaneous

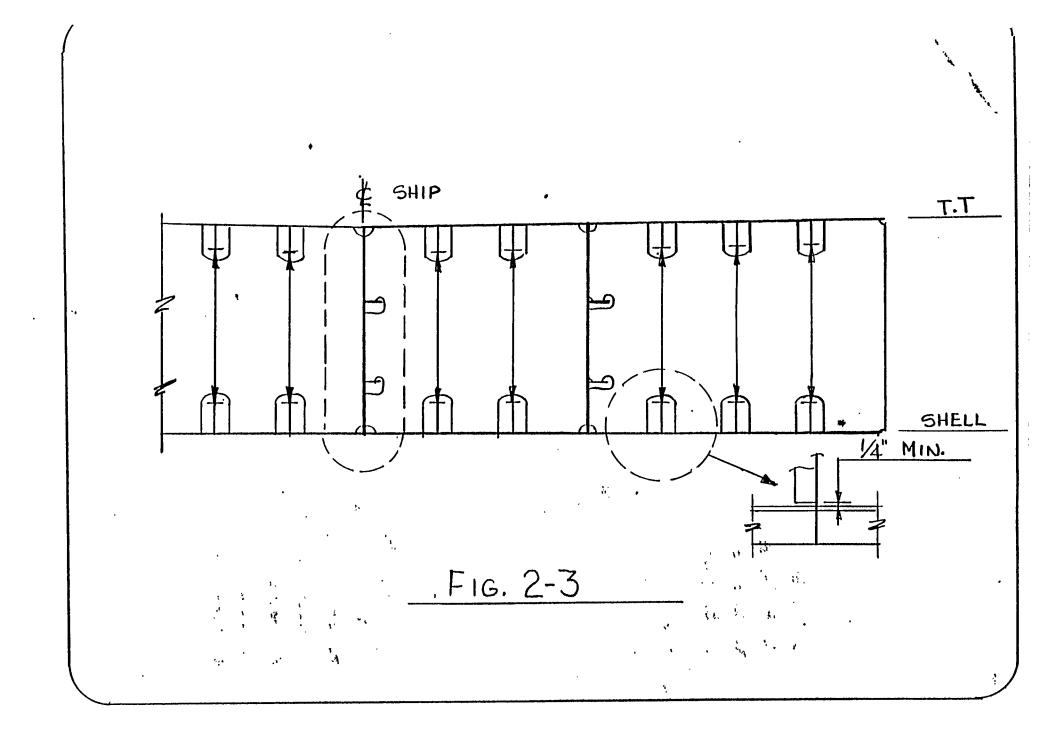


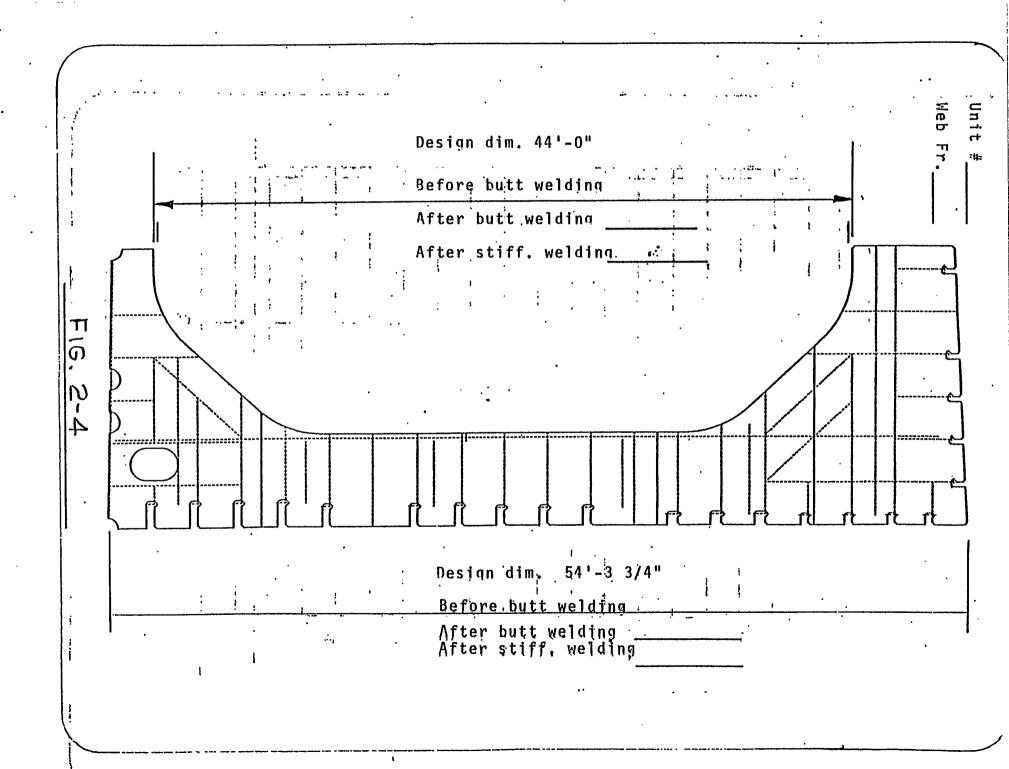
Butt welds

Vertical fillet welds

Welds at longitudinals

Fig. 3-1





PARTITION OF THE PARTY OF THE P		ismaaran erinaminah imi		The same of the sa
Gdr.	Gdr,	. Gdr,	Gdr	End
		Fig. 3-2 Hull 1		
THE SUPPLIES OF THE PROPERTY OF THE PARTY OF	UNTER EACH STATE OF STATE OF THE STATE OF THE STATE OF ST	. Circal alarma fichematerials merals me	er programme described and an extended an extended an extended an extended and an extended an extended and an extended an extended and an extended and an extended an extended and an extended an extended and an extended an extended an extended and an extended and an extended an extended and an extended and an extended an extended and an extended and an extended and an extended an extended and an	The Important
_ Gdr.	Gdr.	Gdr.	Gdr,	End
		Fig. 3-3 Hull 2		
Gdr.	Gdr,	Gdr,	Gdr.	End
		Fig. 3-4 Hull 3	•	

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Main Assembly Construction Sequence

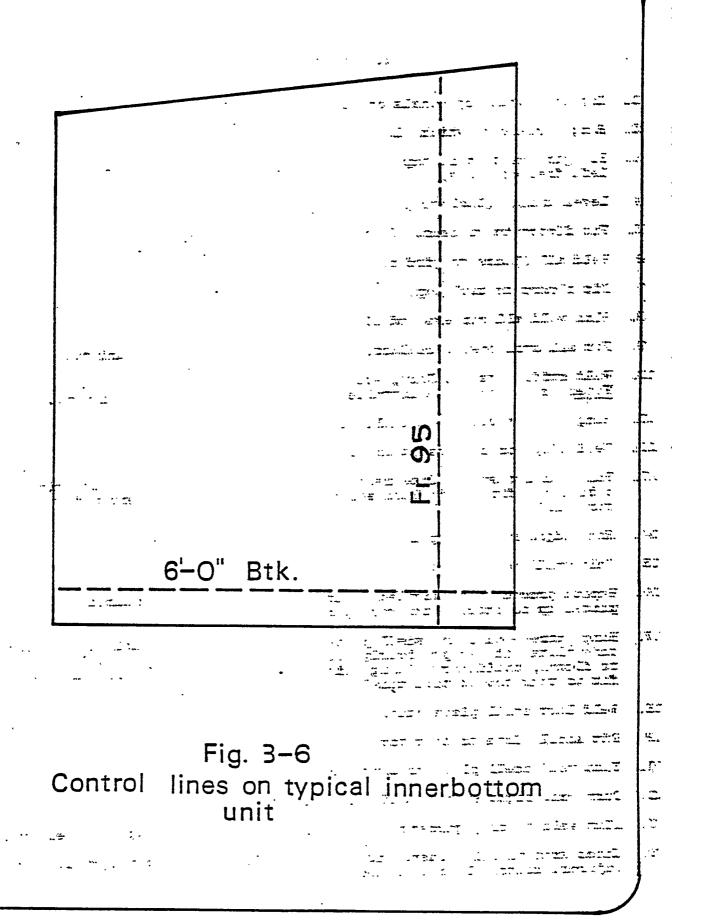
- 1. Lay down tank top panels on platen.
- 2. Hang girders to which floors have been previously fitted and welded.
- 3. Fit girders to tank top. (2'-0" fwd. and aft. of each frame should left free of tacks)
- 4. Level unit (Tack to platen w/clips)
- 5. Fit floors to girders. (Do not fit floors to tank top)
- 6. Weld all floors to girders, backstepping four times.
- 7. Fit floors to tank top.
- 8. Flat weld all girders and floors to tank top.
- g. Fit all stiffeners, collars, brackets, clips, etc. at tank top.
- IQ. Weld stiffeners, collars, etc., at tank top.

 Note: No piping to be installed prior to this stage of construction.
- 11. Hang and fit all loose shell longitudinals.
- 12. Weld clips or collars at shell longitudinals.
- 13. Hang and fit shell plate nearest to centerline of ship. (If this is a blanket, fit entire blanket, tacking to floors, girders and longitudinals)
- 14. Hang adjacent shell plate.
- 15. Weld shell plate butt.
- 16. Repeat procedure prescribed in item #14 for each of remaining shell plates up to extreme outboard plate.
- 17. Hang extreme outboard shell plate. If shell longitudinals fall under this plate, fit as previously described. Otherwise fit shell plate to floors, utilizing welding clips. (Do not fit to floors) Do not fit to tank top at this time!
- 18. Weld last shell plate butt.
- 19. Fit shell plate to tank top.

Carrie Management Comment of a

- 20. Flat weld shell plate to tank top.
- 21. Turn unit right side up and finish fitting at shell.
- 22. Flat weld floors, girders and longitudinals and backgouge and weld butts.
- 23. Check ends of all girders and longitudinals for proper alignment with adjacent units. Fair if necessary.

Fig 3-5



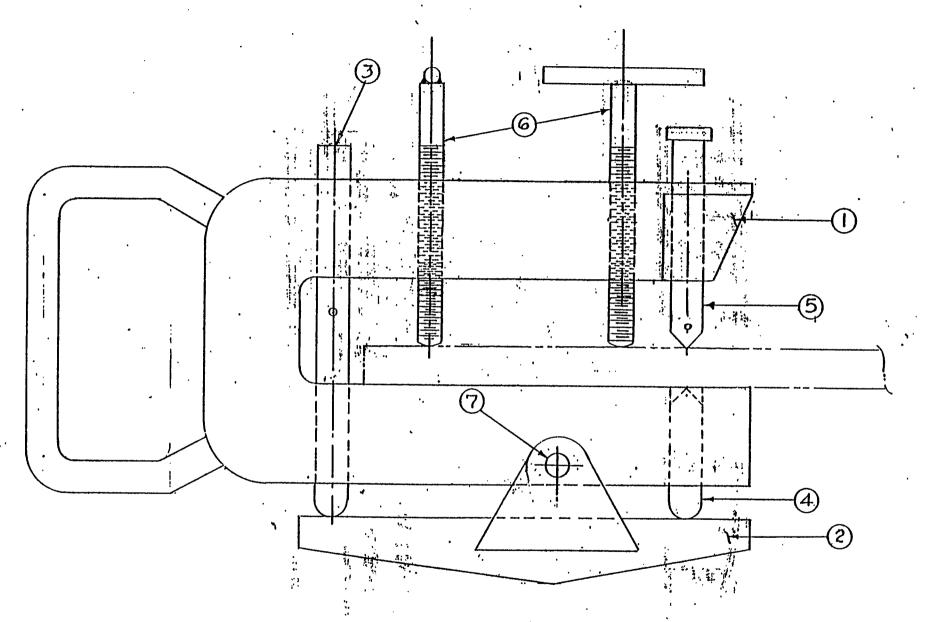


FIG. 3-7

BACKSIDE PUNCH

SH 1

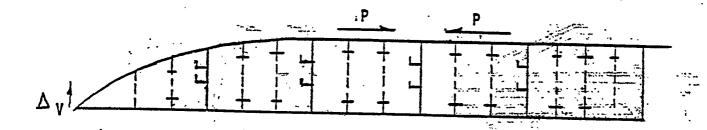


FIG. 4-1
FYPICAL INNERBOTTOM

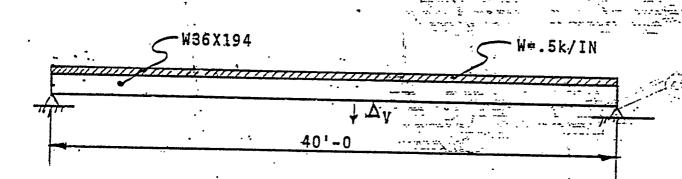


FIG. 4-2 SIMPLE BEAM

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FEB 0 4 1992

Transportation
Research Institute